



COUNCIL UPDATE

February 17, 2021

MEETINGS & REMINDERS

Please note meetings are being held as webinars and conference calls. Information for residents to participate may be found on the ClevelandHeights.com calendar.

Monday, February 22	-	6:30 p.m.	-	Committee of the Whole
Tuesday, February 23	-	7:00 p.m.	-	Citizens Advisory Committee
Wednesday, February 24	-	7:00 p.m.	-	Transportation Advisory Committee

LEGISLATION

- **Community Development Block Grant, *Second Reading*.** A Resolution authorizing the City Manager to submit the Community Development Block Grant entitlement application for the year beginning January 1, 2021
- **Community Development Block Grant, *Second Reading*.** A Resolution authorizing the City Manager to submit the Amended Community Development Block Grant (CDBG) entitlement application and plan for the year beginning January 1, 2019
- **Economic Development Nontax Revenue Bond Anticipation Notes, *Second Reading*.** An Ordinance providing for the issuance and sale of not to exceed \$1,500,000 of economic development nontax revenue bond anticipation notes, in anticipation of the issuance of bonds, for the purpose of paying a portion of the costs of the acquisition of a portion of, and redevelopment of the site generally known as "Top of the Hill" located on approximately four acres of land situated between Euclid Heights Boulevard and Cedar Road at the top of Cedar Hill in the City
- **Red Cross Month.** A Resolution recognizing March 2021 as Red Cross Month in the City of Cleveland Heights

- **Women's History Month.** A Resolution recognizing March 2021 as National Women's History Month

Please see enclosed the 3 proposals for the infill projects:

- Liberty Development/Amato Homes
- Start Right CDC
- Ozanne Construction Company/Borden Architects

City Manager's Report regarding Department Annual Reports and 2020 Envisio report

Please find attached the annual reports of the following Departments. Despite the pressure and uncertainty of the COVID epidemic and all the restrictions that came with it, the Directors/Chiefs and their staffs got the job done for our community.

- Communication/Outreach
- Economic Development
- Finance
- Fire
- Housing
- MIS/IT
- Parks and Recreation
- Planning
- Police
- Public Works

Also attached is the 2020 Envisio update. This program outlines the progress of the various goals set by the Master Plan. Later in March there will be a presentation/explanation of the different sections of the report.

Department of Communication/Outreach

Annual Report

Director Mary Trupo

A look back at Communications/Public Relations for 2020

The expanded City Guide was produced and mailed to all households

2- Focus'

15 press releases (lower number due to the pandemic)

News Updates

March to mid-April daily updates

Mid-April to mid-May M, W, F release

Mid-May through June T, F release

July on weekly News Updates

Created (consolidated available resources) for COVID Resource Guide

Prepared letters from the Mayor and Council

Handled multiple press inquiries on all aspects of city operations and safety

At least a dozen interviews (TOH, BLM, New businesses)

Launched All Are Welcome campaign

Rolled out promotional video

Pitched media resulting in print and TV coverage

All Are Welcome signage on businesses around the City of Cleveland Heights

Advertising around Greater Cleveland

Bus wraps

Orange Barrell digital signs

Social media

Cleveland Magazine, Heights Observer

Designed All Are Welcome merchandise (sold over the holiday's) -

Raised more than \$1200 in profits that were donated to Heights Emergency Food Center

Advertised in NEO Relocation Guide (why CH is a great place to move to)

Advertised in City Magazine that is available in all hotel rooms in 68 hotels (visit CH for our diverse restaurants and shops)

Social Media Numbers

Facebook: Currently has 8,149 followers. We saw an increase of 708 followers in 2020 which equates to 59 new followers per month.

Twitter: Currently has 2,114 followers. We saw an increase of 361 followers in 2020 which equates to 30 new followers per month

Instagram: Currently has 3,003 followers. We saw an increase of 1,452 followers in 2020 which equates to 121 new followers per month.

We posted to Facebook 861 times in 2020 which equates to 71 times per month.

On Nextdoor our posts had 396,762 impressions and 2,155 “thanks” which are positive reactions to our posts.

*** Impressions are the number of times your content is displayed.**

Website Management/Updates

Total Page views in 2020: 1,556,691 (Increase of 75% from 2018)

Managed 21 online forms (including 8 newly created forms) and directed more than 1000 online responses



ECONOMIC DEVELOPMENT ANNUAL REPORT – 2020:

Director Tim Boland

COVID-19 Response: The City's ED staff served the role of information clearinghouse for businesses for Federal, State, County and local assistance, including the CARES Act, to help them survive the pandemic. We also spearheaded the Temporary Permit Program to allow for new or expanded outdoor dining, entertainment & retail uses through utilization of public or private property, including rights-of-way (on-street parking areas, sidewalks, parklets) – such areas are called Temporary Expansion Areas (TEAs), created to further assist our businesses.

I. TOP OF THE HILL:

- This long pursued mixed-use development project was achieved during the 1st Quarter with Closing on May 5, 2020; Construction commenced on project improvements in May;
- Represents \$83,000,000 investment in the community at the western gateway to the City, attracting new residents & creating new economic growth; It is anticipated the project will generate revenues exceeding approximately \$26,600,000 over 32 years for the City and School District; Completion is anticipated during 1st half of 2022.

II. METROHEALTH EXPANSION:

- MetroHealth announced expansion plans to increase the number of inpatient behavioral health & addiction beds with expansion of its Medical Center at Severance Town Center;
- Planned \$42 million, three-story addition to the medical center to result in 110 new treatment beds and 96,000 square feet of new space for care;
- Expected to serve 5,000 patients a year and create 225 jobs.
- The new annual payroll will be approximately \$15 million, generating an additional \$340,000 a year in payroll taxes for the City;
- An Internal Project Development Team process, facilitated through the Economic Development Department, is guiding the project through the review, permitting and construction phases in a similar manner as was done with the Top of the Hill project;

III. CEDAR-LEE-MEADOWBROOK REDEVELOPMENT SITE:

- Negotiations between the City and the Cedar-Lee Connection Development Team did not result in a Development Agreement;
- Staff re-issued an RFQ/RFP to developers on 10/22/2020 and received responses from two Development Teams, 1) Flaherty & Collins / City Architecture Team & 2) City Six / M. Panzica / LDA; It is anticipated that the City will consider these proposals during the 1st Quarter of 2021 and likely proceed with negotiations with a selected Development Team shortly thereafter;



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IV. NEIGHBORHOOD REDEVELOPMENT PROGRAM (NRP):

The NRP, initiated in 2020, is the City's infill housing program, focused on construction of new homes on City-owned/controlled vacant residential lots. Below is a summary of the progress made on this program during the past year:

Phase I:

- This phase includes 42 vacant lots (24% of the City's vacant lots) scheduled for infill housing on NelaView, Greyton Road, DeSota and/or Dresden/Hanover, and is the focus of three (3) current proposals received from Development Teams to construct new housing in these neighborhoods; Staff is coordinating review of these proposals along with FutureHeights (FH) in role of CDC and Noble Neighbors where appropriate;

Phase II:

- ED staff working with FutureHeights & KNEZ Development on infill housing initiative.
- KNEZ has been approached by FH and they are interested in a possible infill housing project comprised of 20 vacant City-owned lots, with 6 of these lots comprising Phase I of this project, in the "Center/Mid-City" area of the community – from Taylor Rd. to Cottage Grove Dr. south of Washington Blvd. (east, west south of the high school).
- FH & the City executed an LOI on 12/23/2020, which more clearly defines the roles of the City & CDC. The next step is for the City & FH to reach out to KNEZ with a request for a specific development proposal.

Phases III, IV, and "One Off" Lot Redevelopment:

- Staff has prepared recommendations for future phases of the NRP. This recommendation includes City owned vacant lots that can be put out to bid / for sale to the public and not have to be held back as part of a future NRP Phase. All remaining lots could be part of the City's Side Lot Program (SLP).

V. SEVERANCE TOWN CENTER (STC):

- A **Redevelopment Plan Project**, as was recommended in the HR&A Study, was being pursued by staff with consultant AE7 Pittsburgh, LLC – this initiative is on hold indefinitely and no longer being actively pursued by the Administration at this time.
- In 2020, the City has been approached by a number of other interested parties as potential purchasers / or tenants of space at STC. Staff is proceeding with discussions and pursuing uses that are consistent with the City's goal of quality redevelopment consistent with the zoning code, Master Plan and HR&A Study.

VI. MAYFIELD INNOVATION & TECHNOLOGY CORRIDOR (MITC):

- The MITC is one of the most important development initiatives in the City's 2017 Master Plan. The Corridor would be located roughly from STC to UC and focus on adaptive re-use, new construction, and attracting innovation & tech firms to this area;



- Staff is currently pursuing funding for the MITC Study through the recently announced **JobsOhio** Inclusive Planning Program – Staff prepared a draft application and sent it to our contacts at **JobsOhio** and **TeamNeo** for their comments and guidance. The MITC Study has piqued their interest as a potentially strong project to fund.

VII. MILLIKIN SCHOOL SITE:

- A proposed Letter of Intent (LOI) sent to school district (SD) on 7/24/2020; On (9/3/2020) the SD indicated they would like a clearer understanding of the potential school revenues to be generated from redevelopment of the site. ED staff prepared a school revenue analysis and sent it to the SD on 9/29/2020 along with a request for SD to consider signing the LOI. Revenue to the SD would be generated from new property taxes from a redeveloped site or potentially from a school compensation agreement if the project goes the route of TIF financing. Staff reached out to SD on 11/3/2020 – SD responded they will consider the status of Millikin at an upcoming School Board Executive Session – no response from the SD or additional action has taken place.

VIII. MEDUSA:

- TMB completed project redevelopment letter outlining Master Plan, zoning, CRA, HTC's, CDBG Loan Restructuring, and other site variables to clarify for a future developer how the site may be redeveloped – this letter was provided to the property owner and their real estate agent to assist with attracting interested parties to the site;
- Historic Tax Credits (HTC's) – HTC's run with the building not the Developer; The final deadlines are 12 – 18 months after award, which is when the project needs to be underway – for this project, that would have been June – December, 2020;

IX. TAYLOR TUDOR PLAZA (TTP):

- Tax delinquency process ongoing – TMB coordinating with Law Dept. – City needs to be aware of when and if the courts issue an order of sale to the Sheriff for foreclosure proceedings for the property and determine what our strategy would be accordingly;
- The City's vision is to own all three Taylor Tudor plaza Buildings if at all possible, prepare a redevelopment plan and then issue an RFQ to attract a Development Partner to redevelop the buildings consistent with the Redevelopment Plan vision.

X. CARMELITE MONESTARY PROPERTY:

- The new owner/developer of the Carmelite property (The Dalad Group) continues with pre-development planning and very preliminary site plan design and have had initial contacts with City Departments. Once the project is more clearly defined, the Developer plans on making informal design presentations to the neighborhood and begin the review/approval process with the City;



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- Developers are interested in redeveloping the site as new cluster home construction – and not considering adaptive re-use of the monastery building – existing building now being considered for demolition – project, conceptually appears to fit in with zoning if approved through a PRD process; cluster homes fit in to potential CRA incentives.

XII. COLLEGE CLUB:

Progress continues on the College Club project, which consists of 13 new townhomes and the renovation of the former clubhouse and carriage house for rental units. To date, 12 of the 13 townhouses have been sold, with the first units scheduled to be completed by mid-summer and into the fall. The rental unit component of the project is also on track to be completed in 2021 with the first units ready to be occupied by mid-summer.

XIII. HEBREW ACADEMY:

Construction at the former Oakwood Country Club continues after a brief pause in 2020 due to COVID concerns. The 100,000 square foot building is targeted for completion in August of 2021, in time for the start of the 2021-2022 school year. The project includes 38 new classrooms and is in response to rapid increases in enrollment at the Hebrew Academy in recent years.

XIV. COMMUNITY REINVESTMENT AREA (CRA):

According to Section 8 of the City's CRA enabling Ordinance - ... Council reserves the right to re-evaluate the designation of the Cleveland Heights Community Reinvestment Area after December 31, 2019 and annually thereafter, at which time the Council may direct the Housing Officer not to accept any new applications for exemptions as described in Section 3735.67 of the ORC. Furthermore, the Cleveland Heights Community Reinvestment Area program shall be reviewed by City Council at least once every five (5) years to evaluate the results and overall performance of the program.

- 24 Citywide CRA renovation projects since September of 2018 (program inception);
- Total new investment as a result of the program: \$1.5 million;
- In 2020: 14 Citywide CRA projects;
- Total new investment from 2020 projects: \$900,000;
- 6 Bluestone units approved in 2020 (under the Severance CRA);

In my opinion, the program is working as intended and the only item that may need clarification is our use of the program for “adaptive re-use” projects.

FINANCE DEPARTMENT ANNUAL REPORT

Director Amy Himmeltein

I was appointed as Finance Director for the City and began in April at the start of the pandemic. My staff was either working from home or on a stay-at-home order. As a result, I didn't meet them all for several weeks.

Below are some of the highlights of what Finance was able to accomplish during 2020 since I came on board.

- Determined the City's actual cash balance and updated it monthly.
- Generated monthly financial statements on a timely basis.
- Led the Performance Based Budgeting project to evaluate effect of COVID-19 on City services.
- Completed the City's audit on time.
- Participated in rating calls with Moody's and Standard & Poor's.
 - Upgraded the City's credit rating with Moody's from an A1 to Aa3. This allowed the City receive more bids on the refunded debt and decrease the amount of interest paid.
- Issued \$11.91 million in debt which refunded outstanding City debt and increased the payback period.
- Oversaw the generation of the City's 2021 budget.
- Issued 3,084 parking permits overall (includes yearly and quarterly permits).
- Issued 5,361 checks in the amount of \$22,358,635.39.
- Payroll disbursed \$27,005,821.06 on behalf of and to 542 individuals.
- Attended national and local GFOA conferences virtually.
- Oversaw receipt and disbursement of COVID CARES Act money in the amount of \$4.3 million.

Cleveland Heights Fire/EMS Department 2020 Report

Chief Dave Freeman

Coronavirus:

2020 was a trying year for our staff due to the COVID-19 pandemic. Our emergency medical responses initially went down in the beginning of the year as the virus began to spread in Ohio. This was due to our residents declining to call for services or go to the hospital for less serious illnesses due to fear of catching the virus. As the year progressed, the number of calls began to go up and resulted in our second highest historical volume of calls, only outpaced slightly by 2019.

As the Chief, I was impressed by the efforts of staff to contain the virus and protect themselves and patients. However, we were unable to avoid the effects of the virus and at year end over 30% of our team has tested positive resulting in staff shortages and leading to increased overtime costs and strain to those picking up the extra work. In addition, 4 vacant positions were held through the end of the year due to financial uncertainty. Our rate of infection peaked in mid-December and has slowed drastically since that time. In addition, we were among the first to receive the new vaccine and many members of the department have availed themselves of the same.

Protective efforts at the stations include daily disinfection of surfaces, increased disinfection of ambulances and fire apparatus, and use of masks by staff when in the station. In addition, full protective gear (mask, gloves, gown, goggles) are worn when responding to any medical emergency. We have worked closely with Public Buildings and Andre Spencer to have a private contractor come in at regular intervals to disinfect all vehicles and our stations with a more intensive process than we can employ. In addition, CARES Act funds were used to upgrade the stations to hard flooring, plastic seating, commercial dishwashers, and hands-free toilets/water/ice machines in an effort to reduce the possibility of viral transfer.

Responses:

Fire/Service Call Total: 1,371	
Consisting of:	
Structure Fires in Cleveland Heights	24 (Note 1)
Mutual Aid Fires	40 (Note 2)
Service Calls	1,304 (Note 3)
Medical Call Total: 5,700 responses with a total of 5756 patients	
ALS Calls	1,019 (Note 4)
BLS Calls	4,737 (Note 5)
Patients Transported	3,539 (Note 6)
Total Calls for 2020: 7,071	

Note 1: Structure Fires are a specific category which require us to deploy fire hoses for attack.

Note 2: Mutual Aid Fires are structure fires in a surrounding community which requested our assistance.

Note 3: Service calls are of many types to include, strange odors, electrical issues, gas leaks, CO alarms, outdoor burning, water leaks, etc.

Note 4: ALS is Advanced Life Support. These are higher level medical calls such as heart attack, stroke, etc. These calls require the application of higher-level skills to include EKG's, IV's, medication administration, etc.

Note 5: BLS is Basic Life Support. These are calls which require lower-level interventions such as bandaging, splinting, patient lifts, flu/cold, and basic vital signs.

Note 6: As noted, about half of our responses require transport to a hospital for more advanced or long-term care.

As in past years, approximately 80% of our calls are for medical emergencies. This is consistent with other fire departments in our area and across the country. Structure fires are more resource intensive but less common. It bears noting that the majority of the 24 fires in our city resulted in a mutual aid response from our surrounding communities to assist our efforts. This mutual aid system is beneficial for all involved and allows us the ability to place the appropriate number of responders on scene in all situations.

Grants:

This year saw the installation of Diesel Exhaust Capture Systems at both fire stations made possible by a FEMA Assistance to Firefighters Grant which was awarded in 2018. These systems capture nearly 100% of the exhaust produced by our vehicles. Diesel exhaust is recognized as a carcinogen so removing these particles from our stations helps to reduce our elevated risk of cancer. This project was at no cost to the City due to a match by our County government. The total project was \$168,000.00.

In 2020, we received a FEMA Assistance to Firefighters Grant to replace our entire radio system. Our system was over 15 years old and many of the replacement components were no longer available. This grant enables us to replace 46 handheld radios and 19 vehicle mounted radios. The radios feature the latest technology and will result in better communications.

In addition, we were able to come in under budget due to a State Fire Marshals Office special radio purchase which enabled us to use the extra funds to purchase (5) Thermal Image Cameras. This is a vital piece of equipment which can "see" through the thick smoke in a fire and enable us to locate victims and the fire itself. While we did have some older units, they were outdated and beginning to fail.

New Fire Engine:

In 2020, our team worked with Seagrave Fire Apparatus to design a new Fire Engine which will serve as our front-line vehicle for fire attack. This vehicle carries our fire hose and is outfitted with an internal pump to boost the fire hydrant water pressure to the proper level. In addition, the vehicle has storage compartments for equipment and an internal water tank for use until a fire

hydrant water source can be secured. The vehicle is currently being built in Wisconsin and we expect delivery in the first quarter of 2021. Training will begin as soon as the vehicle is delivered. The vehicle will replace a 2003 Fire Engine which is past useful life and becoming a maintenance liability.

Lieutenants Exam:

We worked with Human Resources Director, Anna Smith, to coordinate a test for this position which was administered by the Ohio Fire Chiefs Association in the fall of 2020. The test consisted of a written exam (200 questions) and an oral assessment center with multiple challenging scenarios. 10 of our team took the test with all receiving a passing score. The first promotion was made from the list in the first week of 2021.

Fire Prevention:

This has been a very busy year for our single Fire Inspector. Inspector Streb is responsible for many different aspects of fire safety in our city. Among these are plans reviews, business inspections, foster care state required inspections, and fire investigations.

With the new construction at the Top of the Hill development, it was necessary to review many different plans to ensure that those who ultimately make use of the facility will be safe from fire related issues. This is a very intensive process and requires a wide body of knowledge.

Fire Inspector Streb has been instrumental in our inclusion in the Heights/Hillcrest Fire Investigation Unit. This team allows us to use the team Fire Investigation Vehicle which is fully stocked with necessary equipment for a thorough investigation as well as draw upon members of the team for assistance with an investigation.

Inspector Streb is to be commended for his tireless efforts in maintaining a high level of fire safety for our residents and visitors. Most cities of our size have multiple inspectors available.

Training:

Training for our staff is necessary to ensure a high level of professionalism and to meet our certification requirements for the Ohio Department of Public Safety for both Firefighter and Paramedic. This year has been challenging due to the many restrictions necessary to contain the COVID-19 virus. We have adapted to an online platform for many of our emergency medical classes with our members practicing individual skills in the stations. With appropriate precautions, we have been able to accomplish some unit training. Our Training Officer was able to develop and administer roof ventilation training on a house that was slated for demolition. This is a vital skill which allows our crew to remove heat and smoke products from a burning structure in order to aid in search/rescue and fire attack.

Maintenance:

The majority of our maintenance needs are conducted in house by staff. We have several trained mechanics who take care of routine maintenance on all of our vehicles and equipment which

allows us to save money on these needs. In addition, they are able to handle most mechanical repairs on the equipment. Our staff take care of vehicles, power tools, self-contained breathing apparatus, gas meters, and medical equipment. Having this level of care in-house allows for cost savings and quicker turnaround on repairs.

Statement from Chief Freeman:

As noted several times in this report, 2020 has offered some unique challenges to our team. I have been very impressed by the ability of our team to adapt and change in order to provide the absolute highest level of service. My department has been assisted by our Police Department on many occasions as well and we would to thank our partners. Our city staff to include public works, public properties, building, planning, law, finance, human resources, and the City Manager can always be relied upon to assist when needed and we appreciate each member of our greater team.

I am proud of our continued ability to respond to any emergency with professionalism and dedication and wish to acknowledge every member of the fire department team and offer my sincerest gratitude for your efforts.

2020 Housing Programs Summary

Allan Butler, Housing Programs Director

The Housing Inspection Department and Housing Preservations Office have endured a challenging year in 2020 due to issues related to the COVID-19 virus, projected budget deficits, staffing vacancies and new software implementation. We have continued to provide the core services needed to ensure the City's housing stock is maintained, health and safety issues are identified, and increased property values for our property owners are realized.

Housing Inspection Department

The Covid-19 pandemic has had a significant impact on the Housing Inspection department performing inspections. The department's policy initially suspended all interior inspections on occupied properties unless there was an immediate life/safety concern that warranted an interior inspection of the property. Inspectors would determine if the environment and conditions were at an acceptable safety level for entry and inspection. We continued to require Point of Sale inspections, however on occupied properties we would only perform an exterior inspection with the interior subject to inspection at a later date. The department also adapted to allow for a review of any private inspection report conducted in order to complete the interior inspection requirements of the Point of Sale.

Violations noted on a private inspection report pertaining to any health, safety or class "A" violations were reviewed to determine if they would be made part of the City's report. Interior Point of Sale inspections or re-inspections on vacant properties continued to be performed if a lockbox combination was provided. The department also made accommodations to review any photos and receipts for work performed to determine if compliance can be granted for any re-inspection. Homeowners or real estate agents were also permitted to arrange a FaceTime or Skype session.

After the Stay at Home Order was lifted and more information on the virus became available, the department was able to resume exterior inspections on Complaints and New Systematic Exterior Owner-Occupied inspections (5 year). Interior inspections continue to be limited to unoccupied properties, properties that can be temporarily vacated, or situations where we can ensure that safe social distancing practices are met.

The Department continues to utilize SAFEBuilt to conduct POS inspections in consensus with the Novak Housing Programs Study. In 2020, the Department conducted a total of 7210 inspections including 3709 Complaints and 1022 New Single-Family Point of Sales. See below for some other inspection data:

New Single-Family POS	1022
Single Family POS Reinspection	1127
New Two-Family POS	102
Two Family POS Reinspection	92
New Multi-Family POS	18
Multi-Family POS Reinspection	14
New Single-Family Rental	18
Single Family Rental Reinspection	3
New Two-Family Rental	5
New Single-Family Exterior (5year)	685
Single Family Exterior Reinspection	415
Residential Complaints	3709
Total Inspections	7210

Citizenserve Software Implementation

The department has continued its work on the implementation of our new housing software, CitizenServe, which was selected as part of a regional code enforcement software study by the First Suburbs Consortium to help share data from neighboring suburbs and realize economies of scale for the purchase. The department is currently using the new software for:

- New Complaint inspections
- Systematic Exterior inspections
- Point of Sale inspections
- Foreclosure Bond tracking
- Vacant Dwelling registrations
- Out of County Owner registrations
- Rental Occupancy Permits

An online portal will be launched in the 1st quarter of 2021 and instructions will be emailed and mailed to all owners and agents to complete their required property registrations and payments online. The implementation of this system has been challenging and has had interruptions due to staffing changes, however, we continue to move forward on building the Housing Module and are optimistic that it will be beneficial for data collection. Once we have completed the Housing Module we will undoubtedly need to make modifications and adjustments throughout the year.

The next phases of the software will be the to implement:

- Housing Court Processes
- Building Department Module
- Planning Department Module

Foreclosure Bond and Registrations

A review and update to the City's Housing Code sections regarding Registration of Vacant Dwelling Structures, Foreclosure Bond, and Registration of Dwelling Structures by Out-of-County Owners was passed in December.

The primary changes to these sections require that:

- A foreclosure bond be replenished if it is depleted
- Require an interior Point of Sale inspection to determine if a potentially larger bond is needed
- Allow for the bond to be forfeited after a certain time period
- Increase the duties and legal responsibilities of registered agents and out of county owners
- Increase the penalties for violations of these sections

The Housing Department has received 35 new foreclosure bond applications and 104 overall since the requirement began in October of 2018, and is currently monitoring 56 bonds. This year the City's general fund has received \$92,725 from admin fees related to foreclosure bonds on file. The department has not used any foreclosure bond funds for nuisance repairs to properties that have a bond submitted. Staff has received 426 Vacant Property Registrations and 659 Out of County Owner Registrations for 2020. There were 69 mortgage foreclosure filings and 62 tax foreclosure filings in 2020 in Cleveland Heights per NST database. Mortgage foreclosure filings have dropped to lower than pre-bubble numbers, however, tax foreclosures continue to increase. Both figures are down from last year as there were no foreclosure filings from 3/19/2020 to 5/27/2020 due to COVID-19 shut downs.

Housing Rehab Partners

The City of Cleveland Heights in cooperation with the Cuyahoga County Land Reutilization Corporation (CCLRC) has opportunities to obtain tax foreclosed properties that do not sell at sheriff's sale. The City and landbank help facilitate the transfer of these properties to our partner CDC's for renovation. Due to the increase in tax foreclosed properties and an increase in property market values, it is now possible to save dilapidated homes from demolition as the renovation costs can now be recovered in the sale price. The median sale price for tax foreclosed properties increased from \$35,680 in 2013 to \$60,833 in 2019, and the median appraisal amount at sheriff's sale for mortgage foreclosures increased from \$35,000 in 2011 to \$70,000 in 2019 per NST database. Our partner CDC's and the contractors they work with have found that sales of the renovated properties have increased throughout their programs. Median home sales prices increased from \$65,000 in December of 2015 to \$134,000 in December of 2020 and median days on market decreased from 88 days to 51 days in the same period according to Redfin.com.

In 2020, the City with the cooperation of the County Land Bank (CCLRC) was able to facilitate the acquisition of 15 tax foreclosed properties to our partner CDC'S: Future Heights, Home Repair Resource Center, and Start Right Community Development Corporation. All of the properties will be renovated as part of their home renovation programs.

Future Heights	Home Repair Resource Ctr.	Start Right CDC
890 Nelaview	1620 S. Taylor	956 Nelaview
1043 Elbon	3305 Kildare	2402 Noble
943 Whitby	3430 Lownesdale	2200 N. Taylor
3151 Sycamore		
3158 Berkshire		
826 Caledonia		
1062 Yellowstone		
3307 Washington		
1052 Elbon		

Housing Preservation Office

The Housing Preservation Office (HPO) offers various programs to assist Cleveland Heights homeowners/residents with violations and repairs to their homes. The loans and grants provided through HPO are publicly funded by HUD through CDBG, HOME, and Lead Safe Cuyahoga. All participants using these programs are required to have gross income below the federally established limits based on family size. The HPO staff reviews all applications for income qualification and all other program requirements prior to generating detailed bid specifications, cost estimates and lead risk assessments in order to secure contractors. The office also coordinates all the bid specifications and contracts for nuisance abatement repairs and demolition.

Housing Preservation Grant and Loan Programs:

- **Exterior Paint Grant for Seniors** - Owner-occupants at least 62 years of age or permanently disabled who meet the Gross Income Limits may be eligible for a grant of up to \$3,500 to be applied towards labor and paint materials. In 2020 we were able to completely paint 15 homes belonging to seniors or disabled persons with a total grant amount of \$43,925 expended from CDBG funds.
- **Violation Repair Program for Seniors** - Owner-occupants at least 62 years of age or permanently disabled who meet the Gross Income Limits may be eligible for a grant of up to \$3,000 lifetime for corrections of exterior violations. In 2020 our HPO staff was able to serve 15 senior or disabled homeowners to complete violation repairs on their homes with a total grant amount of \$26,050 expended from CDBG.

- **Strategic Impact Opportunity Grant**- Owner-occupants who reside in Target Investment Areas and meet the Gross Income Limits may be eligible for a loan of up to \$4,500 for violation repair and assistance in painting their homes. In 2020 the HPO staff was able to help 5 households to complete violation repairs and flaking paint issues on their homes with a total grant amount of \$18,694 expended from CDBG. We also have 6 projects approved and scheduled for 2021.
- **Deferred Loan Program for Seniors**- Owner-occupants at least 62 years of age or permanently disabled who meet the Gross Income Limits may be eligible for a loan of up to \$35,000 secured by equity in the property. Funds must be used to correct interior and exterior violations and may also be used to make general upgrades and home improvements. Payments on this loan are deferred until the property transfers title. The HPO staff completed renovations of 3 properties in 2020 with a total grant amount of \$101,225 expended from HOME funds. Staff has approved 5 projects for the 2021 year.
- **Zero Interest Loan** - Owner-occupants who meet the Gross Income Limits may be eligible for a loan of up to \$35,000 secured by equity in the property. Funds must be used to correct interior and exterior violations and may also be used to make general upgrades and home improvements. Payments on this loan are calculated for up to 15 years. There were no Zero Interest Loans issued for 2020 for this CDBG funded program.
- **Emergency/Short Term Deferred Loans**- Owner-occupants who meet the Gross Income Limits may be eligible for a loan of up to \$7,500 secured by equity in the property. Eligible repairs include remediation of health and safety issues and correction of violations. Payments on this loan can be deferred for up to two years and can be calculated for up to 8 years. There were no short term loans issued for 2020.
- **Lead Safe Cuyahoga**- Households that have a child under the age of 5 and meet the Gross Income Limits may be eligible for a grant of up to \$9,000 per unit for remediation of hazardous lead base paint from the home. A minimum owner match of 10% is required. The grant also offers up to \$5,000 through Healthy Homes Grant. The HPO staff completed lead remediation on 19 housing units in 2020 at a total amount of \$152,192 from Lead Safe Cuyahoga 2017 funds. The City has exceeded the goal of 40 completed units for this grant and are projected to reach 50 units as this grant closes in November of 2021. The original LSC 2017 grant of \$494,200 will have a remaining unencumbered balance of \$25,674.45. The City has been granted another LSC Grant in the amount of \$885,000 total expenditure to continue this important program.
- **Down Payment Assistance** - The City has contracted with Home Repair Resource Center to administer our Down Payment Assistance Program (DPAP) which can provide a deferred loan of up to \$10,000 to income qualified buyers to help in the purchase of a home. The HPO staff performs a lead risk assessment on each property that receives DPAP as part of the guidelines. There were 2 Down Payment Assistance Loans in 2020 totaling \$20,000 from HOME funds.

Nuisance Abatement

The Housing Department and Housing Preservation Office continue to administer the City's Nuisance Abatement Ordinance through issuance of notices, inspections, bid acquisition, proceed orders, billing, payment processing, and tax lien assessments. Nuisance Abatement activities are expended from numerous sources including the General Fund, CDBG Funds, County Demolition Bond Grant, Forestry Dept. services, Refuse Department services, Police Department and Housing Department services. Nuisance Abatement activities performed by all departments this year have included tall grass cutting, yard cleanups, trash and litter removal, car towing, police actions, noise violations, home repair, board ups, demolition, and tree removal. Property owners that receive a nuisance charge and fail to pay or timely appeal will result in the charge being certified to the County Fiscal Officer for collection as other taxes and assessments are collected. This year, the Housing Department certified \$94,000 for grass cutting, \$51,952 for yard clean ups and debris removal, \$725 for Police actions, \$48,414 for demolition, and \$1,575 for board-ups. Nuisance abatement is one of the most important tools in fighting blight and safety hazards.

Management Information Services

Annual Report 2020 Director Jim Lambdin

About Management Information Services

The Management Information Services Department provides internal technology services to all City departments and Municipal Court by coordinating strategic technological directions, providing support and maintenance to deliver City services more efficiently and effectively. Information below provides brief overviews of staffing, service delivery areas, environment support descriptions and 2020 highlights.

Staffing

Management Information Services Organization	
Title	FTE
Director of Management Information Services	1.0
Manager of Management Information Services	1.0
Information Systems Technician	2.0
GIS Administrator	1.0

Note for year 2020 due to COVID, MIS operated with only one (1) Information Systems Technician.

Core Service Delivery Areas

E-Mail, Internet, Data Storage and Retrieval, Data Protection and Disaster Recovery, Process Improvement, Telecommunications, Systems Maintenance and Enhancements, WAN/LAN Network Services, Project Management, Application Review and Assessment, Database Administration, and GIS Services

Semi Core Service Delivery Areas

Video Security Systems, Data Backup and Recovery, Voicemail, WiFi, Mobile/Cellular Devices, Application Installation and Update

Network Environment Support

Fifteen facilities are supported to varying degrees. The wide area network (WAN) is made up of (10) facilities connected by fiber. The network infrastructure also includes multiple servers, virtual local area networks (VLANs), storage access network (SAN/NAS), network switches, routers, wifi access points, video recorders, and security cameras. Email is hosted

on premise. Internal appliances are installed for web filtering, mail filtering and email archiving.

User Environment Support

The user environment consists of (250) plus users, (200) plus personal computers, thin clients, and mobile data terminals, and (20) plus multi-function devices.

Telecommunication Environment Support

Departmental staff manages and maintains all telecommunications. The City's phone system covers 10 facilities and consists of (6) Key Service Units with over 300 phones attached to the City network. Although the phone system is primarily digital; it has analog and VOIP capabilities. One hundred-forty plus cellular devices are also managed and maintained through the MIS Department.

Enterprise Application Environment Support

Application support includes coordinating with vendors, application interfaces, application configuration, application management, and custom programming. MIS staff work closely with user departments to problem solve, establish requirements, and communicate requirements to third party vendors. Primary software applications exist for the following areas: Finance, Payroll, Time Management, Utilities, Housing Inspections, Building Permitting, GIS, Enterprise Asset Management, Parks and Recreation, Municipal Court, Police, and Fire.

Other

MIS services are also available for after-hours support primarily for Public Safety Departments. Service level response is dependent upon the severity of the incident.

2020 Highlights

Police Firewall

A new Cisco firewall was installed for the Police Department with seamless communication with Heights-Hillcrest Communications Center

Email Archival

A new Jatheon email archival appliance was installed with more features and storage capacity

Teleworking Capability

Due to Covid, teleworking capability footprint was increased to meet departmental needs utilizing VMwares virtual desktop, Cisco Anyconnect, tablets and laptops

Municipal Court Software Upgrade

MIS team worked with Henschen Systems on new server and software installation

New World ERP Software Upgrade

MIS upgraded New World ERP Software for Financials and HR/Payroll from Version 2019 to Version 2020

Virtual Meeting Capacity

Cisco Webex Enterprise was implemented to meet the varying needs of the city relative to meeting types and streaming

Email Filtering

A new Barracuda email filtering appliance was installed replacing an existing appliance that was five (5) years old

Storage Access Network

Existing SAN storage capacity was increased by nine terabytes. The SAN is the primary storage unit for City data.

Microsoft Exchange/Webmail

Transport Layer Security Update was applied to the City email system ensuring the continuance of external communications

Cloud Backup and Recovery

MIS worked with InfoLock in establishing Cloud Backup and Recovery for Municipal Court

Asset Management and Work Orders

Major progress was made in the training of staff members that utilize the Lucity Asset Management and Work Order software system. In addition, the software is now being utilized for asset tracking relative to Parking, Parks and Rec, Street Signs, Street Row and Refuse Special Pickup with a GIS emphasis

Parks and Recreation Annual Report 2020

Director Joe McCrae

Please find a list of the 2020 department accomplishments highlighted below. Please note that the department had to postpone or cancel most of our programs due to the COVID-19 pandemic.

Parks and Public Properties

- **Purchased 110 gallons of hand sanitizers for staff**
- **Received Personal Protective Equipment from Cuyahoga County – face shields, gloves**
- **Purchased masks for City employees**
- **Purchased hand held thermometers and automatic temperature taking machines to utilize throughout City facilities.**
- **Installed hands free door openers on the public restrooms at City Hall.**
- **Installed hands free door openers for the main entrance doors of the Community Center including the Ice Rink and Senior Center.**
- **Installed a new key fob lock system on offices at city hall to enhance security.**
- **Removed carpet and installed non-slip and easier to disinfect flooring at City Hall, the Community Center, Fire Stations one and two, the Police Dispatch and Roll Call area.**
- **Purchased Clorox machine to be used to disinfect city buildings.**
- **Installed plexiglass throughout City buildings to help reduce the spread of Covid-19.**
- **Assisted with the solar panel installations at City Hall, Service Garage and the Community Center. Roof repairs were made at the Service Garage and City Hall prior to the installation of solar panels at those location**
- **Installed hands free toilets, urinals and faucets throughout city hall, community center, sewer department, police outer buildings, fire station one and two.**
- **Employees took voluntary furlough days to help reduced the strain on the city budget**
- **Reassigned employees for special cleaning assignments for Covid-19 disinfecting**
- **Reassigned employees from the Community Center to assist with grass cutting and snow plowing due to the closure of the center**
- **Miracle Method came out to spray the Community Center and Office on Aging vans in October, November & December. Sprayed down the Police & Fire stations and service garage multiple times to mitigate Covid-19 concerns.**

Ice Programs

- Please note that the ice rink was only open from January 1, 2020 – March 13, 2020 due to the Covid-19 pandemic. The items below represent the programs run during that time.
- 24 high school hockey games for Benedictine, Brush, Cleveland Heights and University School took place at the Community Center.
- CWRU played 1 club hockey game at the Community Center in 2020.
- A total of 4 regional youth hockey tournaments were played in 2020.
- A total of 6 Cleveland Suburban Hockey League (CSHL) playoff games were played.
- One Ohio Speedskating State Meet / US Nationals Warm-up
- The Pavilion Skating Club held a Test Session
- One six-week Learn-to-Skate Session (Jan – early March) took place.
- The following organizations rented the ice 2020: Case Western Reserve University's Phi Kappa Psi Fraternity, Laurel School, Cleveland Orchestra, Hebrew Academy, Shaker Hockey, Communion of Saints, Noble School, Hawken School
- A total of 6 birthday parties took place.
- Final day: March 13, 2020 – closed due to COVID-19 safety precautions

Youth Sports and Rentals

- Rented the Community Center basketball courts to Heights Basketball Academy and Adaptive sports programs until shutdown on Monday, March 16th.
- Opened up Denison Park's Turf field for Heights School District and Beaumont School soccer programs beginning August 3rd for rentals. Each entity agreed and enforced strict COVID-19 protocols.
- Opened up Denison Park's Turf field for rentals for Eastside Kicker soccer programs in October for rentals. Each entity agreed and enforced strict COVID-19 protocols.
- Opened up gymnasium Mon-Fri on Monday October 26th for Travel and Adaptive sports programs for rentals only from 6pm -9pm. Each entity agreed and enforced strict COVID-19 protocols.
- Close Gymnasium on Monday, November 23, 2020 due to rise in Covid-19 infections.

General Recreation/Fitness Center

- Developed a new Forest Hill Historic Scavenger Hunt with coinciding interactive map.
- Reopened playgrounds July 2020 with new daily cleaning protocol.
- Rearranged the Fitness Center equipment and layout in preparation for a safe reopening when possible.

Senior Center

- The Center had 3 teams participating in NE Ohio Mind Challenge – a regional trivia competition that began live in March and finished via Facebook Live in June with one of our teams finishing in 4th place.
- Applied for and received a grant for \$500 from Ohio Parks and Recreation Association to purchase technology in the form of Grandpads to help with isolation caused by COVID 19.
- Planned outdoor activities during the summer months including:
Outdoor yoga in cooperation with Yoga Roots

Outdoor Tai Chi

Outdoor Line Dance

2 outdoor concerts

- Partnered with the Heights Emergency Food Center, Western Reserve Area Agency on Aging and Benjamin Rose to address food insecurity
- Planned and organized 2 separate outdoor flu shot events with Walgreen's pharmacy in September and October
- Used donated funds to cater a free drive through box lunch at Thanksgiving
- Organized 2 separate paper and cleaning product drives
- Delivered masks, monthly craft projects, puzzles, books, paper and cleaning products and food to seniors' homes
- Programmed 4 weekly Facebook Live exercise classes
- Maintained phone contact with senior center members
- Applied for and received a new transport van, funded at 80% by NOACA

Community Center

- The community center fitness center, open gym, personal training, general recreation classes and room rentals were all shutdown on March 13, 2020 through the end of the year due to the COVID-19 pandemic.

Special Events

- The city was able to host two COVID-19 Testing events at the Community Center parking lot. Over 200 people were tested at each event. These events were a partnership with Cuyahoga County Health Department and Metro Health.
- WOW, Egg Hunt, Earth Day Run, Annual Cumberland Water Show, Happy 5k Run, Noon Year's Eve were all cancelled due to the COVID-19 pandemic.

Cain Park

2020 Season was cancelled due to the COVID-19 pandemic. The 2020 Arts Festival was provided virtually on the city's website. Patrons were able to view artists' works and make purchases from the city website.

Pool

Both Cumberland Pool and the Heights High School pool program were cancelled due to the COVID-19 pandemic.

PLANNING DEPARTMENT 2020 ANNUAL REPORT

Karen Knittel, Assistant Planning Director

The Planning Department is charged with preserving and improving residential neighborhoods, commercial districts, and public areas. Staff works with residents, business people, and developers to develop and implement plans.

Overview

2020 was a year of transition and resilience, the first quarter began with our Planning Technician position being vacant and our experienced Planner II resigning, and then the COVID 19 Pandemic stay at home orders began. In-person work quickly shifted to virtual meetings, emails, and phone calls. Working with the Law Department and the Management Information System staff revised procedures and systems were created to continue services and to hold public meetings. In November we welcomed our new Planning Technician BreAnna Kirk to the department and our Planning Director who served Cleveland Heights for 29 years retired. The year ended with the knowledge that our new Planning Director would join the City in late January 2021.

Planning Commission

In 2020, the Planning Commission held five public hearings. Eleven projects were researched, neighbors notified, applicant and neighbor questions answered, a staff report prepared and presentations made at each of the public hearings. The cases included nine conditional use permits and two resubdivisions.

Board of Zoning Appeals

The Board of Zoning Appeals held seven public hearings in 2020. Fifteen cases were heard resulting in the approval of twenty-three variances. Each variance application involves code research, working with the applicants, staff report and presentation, and neighbor notification. The variance process begins with an initial review of a site plan or discussion of a project. Staff work with the applicant often results in a code conforming plan being developed. BZA cases included projects developed due to the pandemic including included two involving rear yard swimming pools, a rear yard setback variance for a temporary structure, and a variance permitting a single-family house to have more than one kitchen.

Administrative Permits

Planning Staff are also responsible for the review and approval of fence permits and administrative conditional use permits. There were 149 fence permits issued, nine chicken coops/chicken run conditional use permits, three cellular antennas conditional use permits, and each of the following categories had one conditional use permit issued: community garden, daycare home, home occupation in an accessory building, outdoor dining, and daycare center with 49 or fewer charges.

Planning staff also worked with the Economic Development staff to develop the Temporary Expansion Area (TEA) program that provided flexibility to businesses to use outdoor areas during the COVID-19 pandemic. Two TEA conditional use permits were received, reviewed, and issued.

Architectural Board of Review

The Architectural Board of Review held twenty-two meetings reviewing 236 projects. Staff works with applicants to submit all required materials, including a pdf of the project, organizes the materials for the public meeting, and notifies neighbors. Projects are reviewed for zoning compliance often resulting in working with the applicant to either

modify the plan to conform to the zoning code or to staff to assist with preparing for a variance application.

The **Taylor Road Corridor Study** was designed to identify ways to make conditions safer and more enjoyable for biking and walking. With full cooperation from the City of University Heights, the Cedar-Taylor business district was studied. To the north, the bustling Orthodox neighborhood from Superior to Euclid Heights Boulevard was examined in-depth, too.

NOACA is finishing the study's report. All meeting materials and presentations are at <https://www.noaca.org/community-assistance-center/funding-programs/tlci-planning-assistance/taylor-road-corridor-study>. This project is an example of how our Complete and Green Streets Policy can strengthen our community.

The South of Cedar Neighborhood Traffic and Parking Management Plan was formed by consultants WSP and Desmond Design Management in collaboration with the City of Cleveland Heights with significant involvement from the neighborhood residents. The study area encompasses the Cedar-Fairmount neighborhood between Cedar Road and North Park Boulevard. Five neighborhood streets were the focus of the plan: Grandview Avenue, Bellfield Avenue, Delaware Drive, South Overlook Road, and Harcourt Drive.

The goal of the South of Cedar project was to understand, quantify and address concerns raised by neighborhood residents, including perceived issues with traffic volume and speed on neighborhood streets and parking patterns and regulations on each of the streets. The next steps will be to work with the neighborhood and as appropriate test recommendations using NOACA's street supplies.

Meeting summaries and materials are at <https://www.clevelandheights.com/1155/South-of-Cedar---Parking-and-Traffic-Stu>

Noble Corridor Plan

Planning and Economic Development staff actively participate in the Future Heights Committee to review and implement plan recommendations. In 2020 staff assisted Noble Neighbors and Future Heights determining the locations along Noble Road where CDBG-funded benches may be installed.

Transportation Advisory Committee

In 2020, the TAC members continued to demonstrate their passion for creating a sustainable and safe Cleveland Heights. The committee reviews projects and policies for programs related to roadways, green infrastructure, and safe transportation for all users of Cleveland Heights right-of-way. Planning staff along with staff from Public Works and Police work with TAC. In 2020, planning staff began providing administrative support to the committee, assisting with notice and agendas.

Cuyahoga County Bicycle and Micro-Mobility

Initial meetings and planning began in 2020 to create a bike share and micro-mobility network. Cuyahoga County Office of Sustainability is coordinating this effort that includes Cleveland, East Cleveland, Euclid, South Euclid, University Heights, Shaker Heights, and Cleveland Heights.

Community Development Block Grant (CDBG) Program

Cleveland Heights is an entitlement community receiving CDBG funds directly from the

Department of Housing and Urban Development. The twenty-two member Citizens Advisory Committee meets monthly and actively reviews the CDBG program, working with the City to make sure these federal funds are spent for eligible purposes in a timely manner consistent with the Department of Housing and Urban Development's regulations.

In 2020, Cleveland Heights received an allocation of \$1,625,442 which was \$21,000 less than what was allocated in 2019. An additional \$135,800 was generated from loan repayments of past CDBG funded activities. A partial list of activities provided by CDBG include:

- \$101,583 for ADA curb ramp program;
- commercial activities spent \$383,140 completing one commercial loan and making progress on three storefront renovations;
- Public service activities spent \$101,389 on programs provided by Open Doors, Family Connections, Heights Emergency Food Center, Start Right CDC and the Office on Aging;
- Housing Programs spent \$739,126 on improving the communities housing by repairing forty houses, nineteen houses received exterior painting, and one house was rehabbed and sold to an income eligible family.

Staff prepares a Consolidated Annual Performance and Evaluation Report detailing the use and benefits of CDBG funding, this will be available on our website.

CDBG-CV

The CARES ACT resulted in the City receiving an additional \$956,215 of additional \$1,154,944 of CDBG-CV funds to prevent, prepare for, and respond to the coronavirus. Staff prepared a plan to use these funds according to HUD guidelines. Funds have been allocated to CHN Housing Partners to prevent the eviction of renters experiencing hardships due to coronavirus. Through a combination of CDBG, City Coronavirus Relief Funds, and County Coronavirus Relief Funds, CHN Housing Partners assisted 182 renter households. It is expected that an additional 200 households will be assisted in 2021 with the remaining funds under contract. Additionally, CDBG-CV funds were allocated to assist with emergency food assistance through Start Right CDC, the Heights Emergency Food Center, and the City Office on Aging and to supply low-income refugee households PPE through the Bhutanese Community of Greater Cleveland. Additional allocations of the remaining funds will be made in 2021.

Grant Management

Planning staff provides the grant management for the **Lead Safe Cuyahoga** Program operated by the Housing Preservation Office. In 2020, fourteen houses were made lead safe expending \$209,018.

Planning staff also provide grant management assistance for the **Cuyahoga County Demolition Funds** for the Housing Inspection/Housing Preservation Office.

HOME

Staff serves on the Cuyahoga County HOME Consortium Board and manages our HOME funds. HOME provides funding for low- and moderate-income households for housing needs. The funds come from the Department of Housing and Urban Development and flow to us through the Cuyahoga County Housing Consortium. Cuyahoga County is designated the lead agency for this Consortium whose members include Cuyahoga County and the

CDBG Entitlement Communities of Euclid, Lakewood, Parma, and Cleveland Heights. As the lead agency Cuyahoga County manages the HUD reporting and allocates our funds to us through a contract. HOME activities are reported by the Housing Department and are included in the annual CAPER with CDBG activities.

Landmark Commission

In 2020, Landmark Commission met five times. Two of the meetings were joint meetings held with the Architectural Board of Review to review and approve projects on historic properties.

A Certified Local Government grant application for \$25,000 was submitted and approved to develop design guidelines for historic properties. The Architectural Board of Appeals and the Landmark Commission will assist staff and a qualified consultant. Public engagement will be part of this project.

The Stadium Square Neighborhood was listed on the National Register of Historic Places in April 2020.

Doan Brook Watershed Partnership

Cleveland Heights is a member community of the DBWP, the other member communities are Cleveland and Shaker Heights. Karen Knittel serves on the DBWP Board of Trustee and Executive Committee. DBWP provides a spectrum of projects to improve local water quality including meeting with residents to discuss on-site storm water management practices. During 2020 the Land Management and Land Use Plan for the Shaker Parklands that primarily describes best practices for management of the different park areas along Doan Brook was updated.

2020

ANNUAL REPORT



Chief Annette M. Mecklenburg

CLEVELAND HEIGHTS POLICE DEPARTMENT

2/5/2020

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Goals & Priorities

- 1) Reduce crime and the fear of crime.
- 2) Strengthen the police-community relationship.
- 3) Develop strategies to recruit/retain a qualified and diverse workforce.
- 4) Training and employee development.
- 5) Explore opportunities for inter-municipal resource sharing.
- 6) Update the Police Department's Policies and Procedures Manual.
- 7) Identify alternative funding sources for Police Department resources and programs.

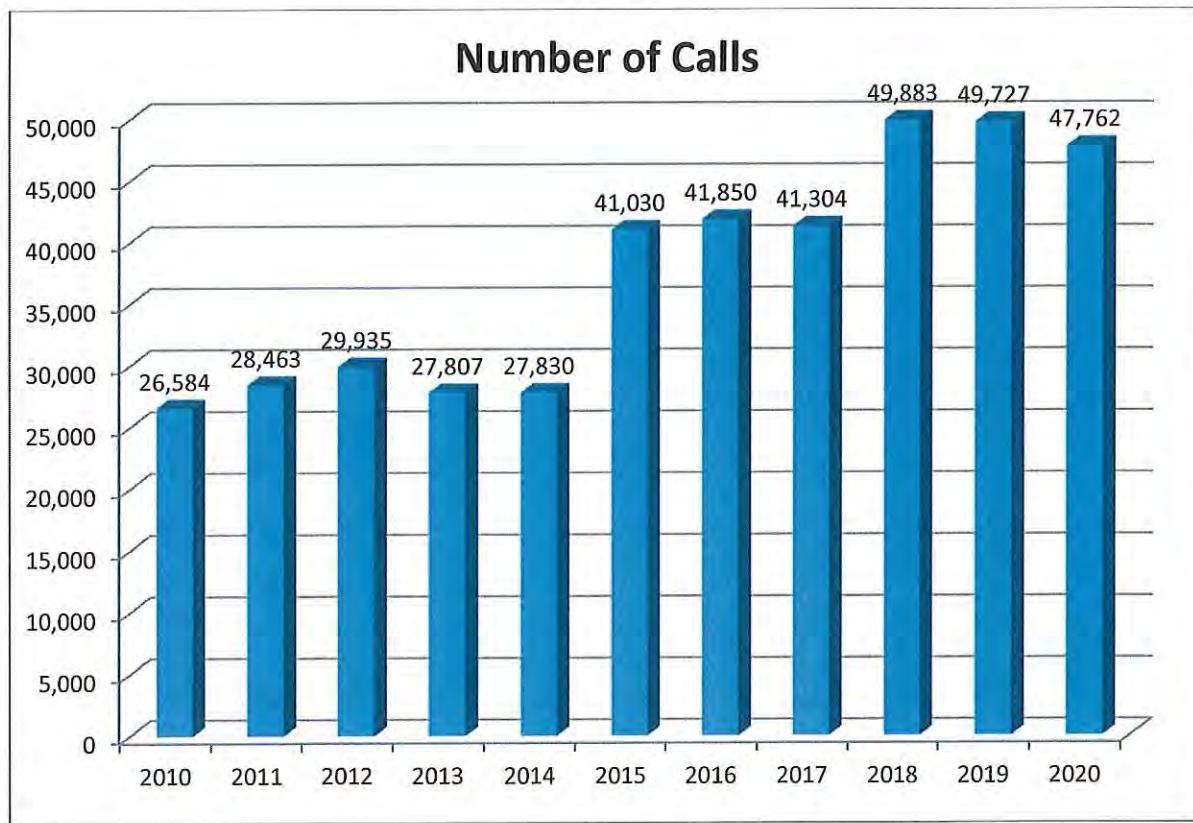
The following divisions, bureaus and specialized units of the Cleveland Heights Police Department are outlined as to their function and contribution to the fulfillment of the above long term goals during 2020.

UNIFORM PATROL DIVISION

The Uniformed Patrol Division of the Cleveland Heights Police Department is composed of 4 platoons operating on a 12-hour schedule. This Division is the largest in the Department. Each platoon consists of 1 Lieutenant (Office in Charge), 1 Sergeant (Road Supervisor), and 9 Patrol Officers. This Division, commonly referred to as "Basic Patrol", is tasked with providing police services 24 hours/day, 7 days per week. Calls for service, while many being routine, are essential in providing an enjoyable, safe living environment.

For deployment of Uniform Division personnel, the City is divided into 13 "blocks." These blocks, commonly referred to as zones, correspond to census tracts. All personnel are intimately familiar with these areas and as such can be assigned into different zones over different time periods. Zones are also used in the Departments crime analysis function, Command Central. Command Central imports all call data from our CAD daily, placing each call for service in the appropriate zone. These calls for service can be "drilled" down to specific crimes or calls for service within specific zones which allows for proper deployment of personnel and strategies.

In 2020, Cleveland Heights Police were tasked with answering 47,762 calls for service which was lower than in 2019. Beginning in 2015, a new policy was implemented that more accurately recorded these calls. Calls for service such as subpoena services, house watch checks, traffic stops, follow up investigations, assisting disabled motorists, traffic control, and civil complaints, in addition to others, are now recorded in Records Management as a call for service. Time spent on these service calls by police personnel is substantial and must be recorded accurately.



Calls for Service
01/01/2020 through 12/31/2020



911	421	BUSINESS WALK THRU	26
911 HANG UP	437	CALL BOX CALL	21
ABANDONED VEHICLE	138	CANCELLED	103
AGG ROBBERY	1	CHILD ABUSE-REPORTED	5
AIU CALLOUT	2	CHILD ENDANGERMENT	9
ALARM DROP	2409	CIVIL MATTER	136
ALARM DROP - BANK ALARM	5	COMPLAINTS-BUSINESS	2
ALARM DROP - STORM	9	COMPLAINTS-FIREWORKS	314
ALARM TEST	147	COMPLAINTS-GENERAL	111
ANIMAL - BITE	12	COMPLAINTS-JUVENILE	330
ANIMAL - DEER	108	COMPLAINTS-SOLICITOR	33
ANIMAL - FOUND	124	COPPS	1
ANIMAL - LOST	107	COUNCIL MAIL – DELIVERED	77
ANIMAL NEGLECT	37	COUNTERFEITING	2
ANIMAL WARDEN DISPATCHED	1	COURT	15
ANIMAL- MISC.	743	COURT ARREST	2
AREA CHECK	308	COVID COMPLAINT	46
ASSAULT	69	CRIMINAL DAMAGE	62
ASSAULT IN PROGRESS	5	CRIMINAL HISTORY CHECK	137
ASSIST-GENERAL	293	CRIMINAL MISCHIEF	38
ASSIST-OTHER DEPT	242	CRIMINAL TRESPASS	1
ATTEMPT B & E - RESIDENCE	1	CROSSING GUARD DETAIL	128
ATTEMPT GT VEHICLE	2	CURFEW	1
ATTEMPT TO LOCATE	9	CUSTODY DISPUTE	36
ATTEMPTED ROBBERY	1	DAMAGE TO CITY PROPERTY	3
AUTO TOWED	72	DAMAGE TO PROPERTY	201
BAR CHECK	4	DAMAGE TO VEHICLE	121
BARKING DOG	168	DEBRIS ON STREET	58
BIKE - THEFT	20	DEER KILL	6
BIKE CHECK	3	DEPARTMENTAL INFORMATION	598
BOLO	121	DETAIL	257
BOMB CALLOUT	1	DISABLED MOTOR VEHICLE	480
BOND	7	DISABLED MOTOR VEHICLE FIRE	3
BREAK & ENTER - IN PROGRES	21	DISORDERLY	36
BREAKING AND ENTERING	32	DISPUTE	156
BREATH TEST-OTHER AGENCY	1	DISTURBANCE	1536
BURGLARY	19	DOA AND BODY FOUND	39
BURGLARY IN PROGRESS	5	DOMESTIC	74
BUSINESS CHECKS	247	DOMESTIC IN PROGRESS	10

DRUG INVESTIGATION	12	MFF CALL OUT	9
DRUG POSSESSION	1	MISSING JUVENILE	119
EQUIPMENT FAILURE/MALFUNC	46	MISSING PERSON	38
ERRANDS	16	MUTUAL AID, GIVEN	22
ERRATIC DRIVER	255	MUTUAL AID, REQUESTED	33
ESCORT	278	MVA	813
FAMILY TROUBLE	148	MVA – DEER	5
FIGHT WITH WEAPONS	3	MVA - HIT SKIP	185
FIGHT- DISTURBANCE	54	MVA- SELF REPORTED	3
FIRE CALL - VEH FIRE	19	MVA-PEDESTRIAN	5
FIREWORKS	1	MVA-PEDESTRIAN SQUAD CALL	18
FOLLOW UP INVESTIGATION	1157	MVA-PRIVATE PROPERTY	137
FOOT PATROL	5	NEIGHBOR TROUBLE	121
FOUND PROPERTY	133	NOISE COMPLAINT	1249
FRAUD	194	NOTIFICATION	56
FRAUD IDENTITY THEFT	1	OFFICER BREAKS/LUNCH	8
FUEL	1	ON THE AIR	10
FUNERAL DETAIL	1	OPEN BURNING	3
GRAND THEFT	1	OPEN CONTAINER	3
HARASSING-COMMUNICATION	102	OPEN DOOR	89
HARASSMENT-GENERAL	35	OVERDOSE	11
HIGH WATER	1	OVI-OPERATE VEH UNDER INFL	3
HIT CONFIRMATION	1288	PARK DETAIL	12
HOUSE WATCH	270	PARKING COMPLAINT	848
IDENTITY THEFT	24	PARKING PERMISSION	30
ILLEGAL DUMPING	14	PARKING VIOLATION	343
INJURY TO OFFICER	15	PHONE MESSAGE	107
INJURY TO PERSON	1	PORTABLE	34
JAIL	11	POWER OUTAGE	3
JAIL-MEDICAL	1	PREMISE CHECK	373
JUVENILE-RUNAWAY	22	PRISONER CARE	53
K9-CALL OUT	23	PRISONER PICK UP	31
KIDNAPPING	1	PRISONER RELEASE	109
LASER	2	PRISONER TRANSPORT	132
LEADS – ENTRY	2613	PROBATE ORDER	17
LEADS - MISC.	56	PROPERTY – FOUND	49
LEADS – REMOVAL	2804	PROPERTY – LOST	130
LOCK-OUT VEHICLE	465	PROPERTY - RELEASE	7
MENTAL SUBJECT	42	PROPERTY DAMAGE	11
PROT ORDER VIOL - IN PROGR	6	SWAT CALL OUT	12

PROTECTION ORDER VIOLATION	8	TECH TEAM CALLOUT	12
PSYCHIATRIC SITUATION – PR	1	THEFT (MAJOR) IN PROGRESS	4
PUBLIC ASSIST	16	THEFT (PETTY) IN PROGRESS	29
PURSUIT	36	THEFT FROM AUTO	4
RAPE	3	THEFT FROM AUTO/ UNLOCKED	6
RECEIVE STOLEN PROPERTY	3	THEFT FROM MAIL	1
RECORD CHECKS	4	THEFT-FREE TEXT	556
RECOVERED PROPERTY	34	THEFT/ LICENSE PLATE	1
REGISTRATION CHECK	81	THREATS	122
REPORT WRITING	17	THREATS IN PROGRESS	3
REPOSSESSION	229	TIME SERVED	10
ROAD CLOSED	59	TOW – RELEASE	5
ROAD HAZARD	120	TOW-AUTO TOW	138
ROBBERY	14	TRAFFIC ALTERCATION	19
SALT CREW NOTIFICATIONS	10	TRAFFIC ARREST / INVEST	2
SCHOOL BUS-LOAD/DISCHARGE	2	TRAFFIC COMPLAINT	207
SCHOOL DETAIL	23	TRAFFIC CONTROL DEVICES	198
SEARCH WARRANT	15	TRAFFIC DETAIL	78
SERVICE DEPARTMENT	91	TRAFFIC SAFETY ENFORCEMENT	2
SEX OFFENSE	21	TRAFFIC STOP	11,496
SEX OFFENSE - IN PROGRESS	1	TRAINING	19
SHIFT CALL IN	856	TRAINING-RANGE	1
SHOPLIFTING	96	TRASH COMPLAINT	39
SHOPLIFTING IN PROGRESS	48	TREE DOWN	112
SHOTS FIRED	352	TRESPASSING	123
SICK CALL	43	UAS CALLOUT	3
SNOW/ICE COMPLAINTS	7	UNAUTHORIZED USE	71
SOLICITING	40	UNRULY JUVENILE	64
SOLON TRANSPORT	1	UNWANTED GUEST	337
SPECIAL ATTENTION	602	UTILITIES – PUBLIC	314
STOLEN VEHICLE	109	VANDALISM	20
SUBPOENA SERVED	78	VEHICLE MAINTENANCE/WASH	60
SUICIDE IN PROGRESS	8	VEHICLE TRESPASS	1
SUICIDE/SUICIDAL	89	WARRANT SERVICE-ARREST	111
SUSPICION	1279	WEAPONS OFFENSE	50
SUSPICIOUS DEVICE/PACKAGE	17	WELFARE CHECK	1043
SUSPICIOUS PERSON	559		
SUSPICIOUS VEHICLE	602	TOTAL	47,762



Cleveland Heights Police
Animal Calls for Service 01/01/2020 through 12/31/2020

ANIMAL – BITES	12
ANIMAL – DEER	108
ANIMAL - FOUND	124
ANIMAL – LOST	107
ANIMAL – MISC.	743
ANIMAL – NEGLECT	37
BARKING DOG	168
TOTAL	<u>1299</u>

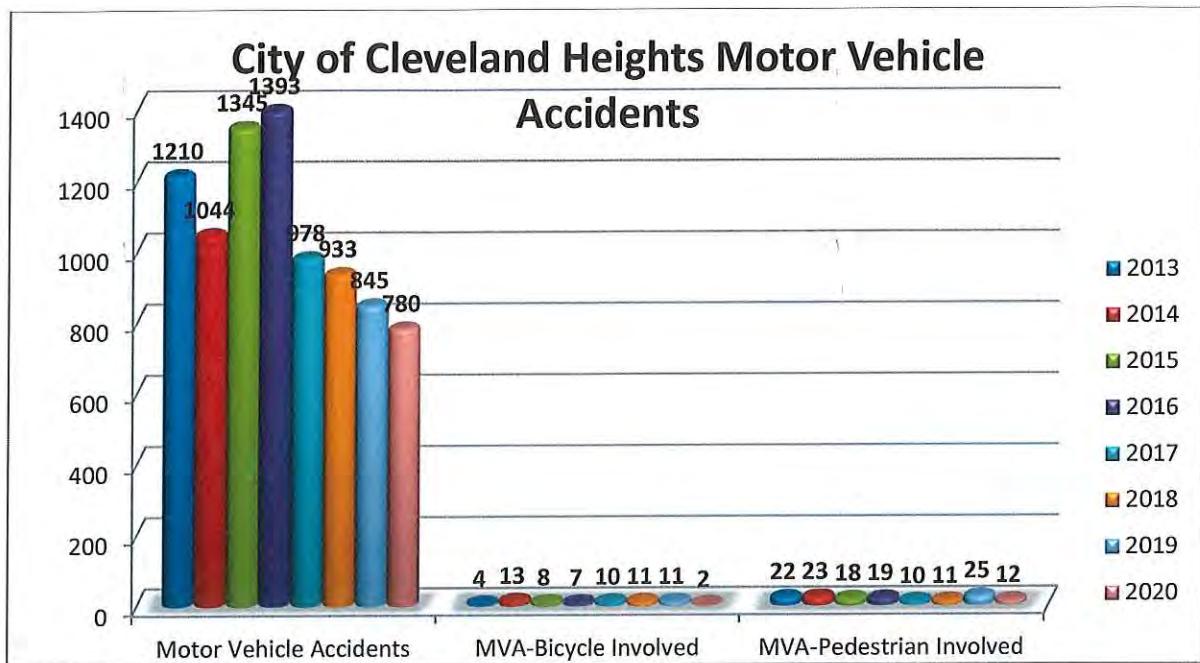
TRAFFIC SAFETY BUREAU

In 2020 the supervisor of the Day Shift Traffic Safety Bureau was Sgt. Sean Corrigan. Traffic Safety personnel are assigned to either 7:00 am – 3:00 pm or 9:00 am – 5:00 pm seven days a week. Currently 1 Police Officer and 9 Basic Patrol Officers are assigned to the Day Traffic Bureau.

In 2020 the supervisor of the Night Shift Traffic Safety Bureau was Sgt. Matt Lasker. Traffic Safety personnel working the night shift are assigned 6:00 pm – 2:00 pm during the week and 7:00 pm – 3:00 am on the weekends. Currently 9 Basic Patrol Officers are assigned to the Night Traffic Bureau.

The Officers assigned to this Bureau perform a variety of duties including motorized patrol, foot patrols, A.L.I.C.E. training, participation in area school programs and community events. Foot Patrol "beats" includes Cedar/Fairmount, Coventry, Lee Rd (Cedar south to Dellwood) and the Taylor Rd. /Noble Rd. districts. All foot patrol officers are assigned police vehicles which are conspicuously parked in the districts while the officer is on foot patrol.

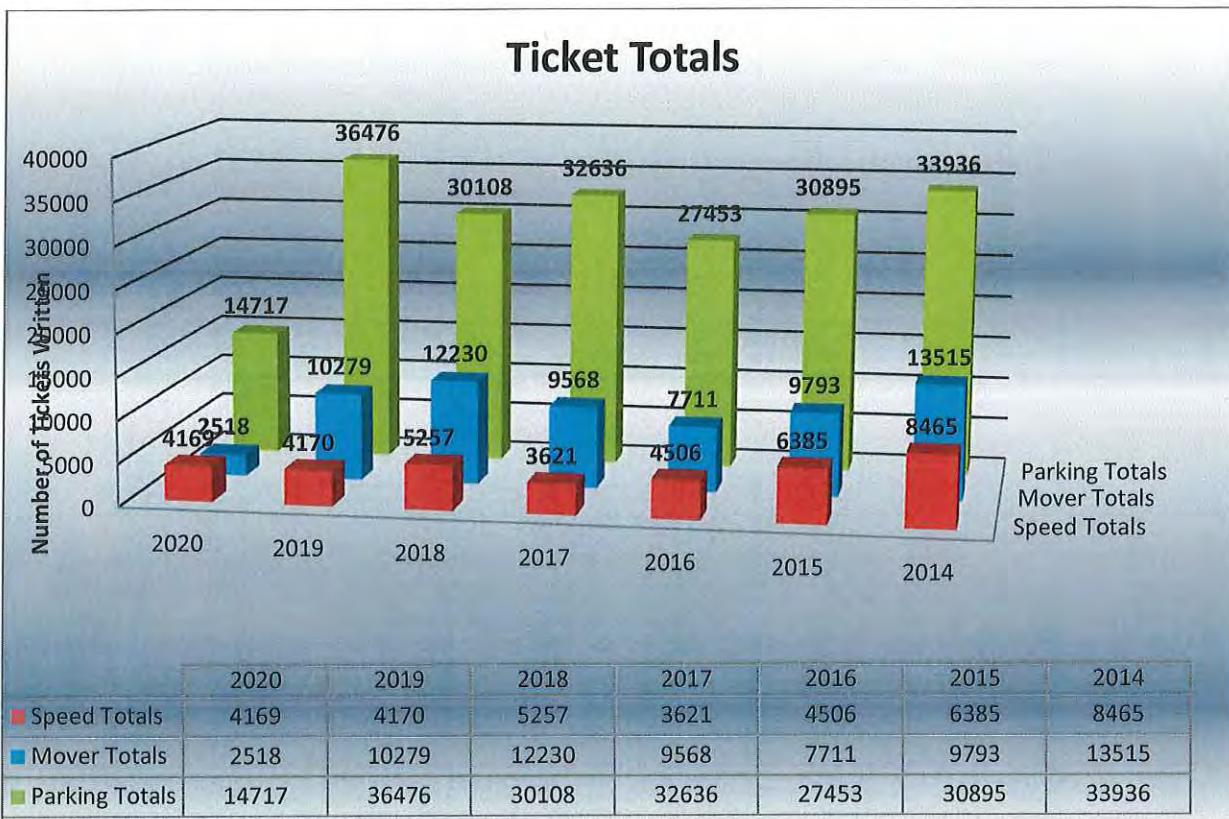
Although the investigation of traffic accidents falls to the Uniform Division personnel, the Traffic Bureau plays an important role in the reduction of traffic crashes. Traffic Officers have as their main responsibility traffic law enforcement while working under the principle of "selective enforcement". Police officers cannot enforce all traffic violations within their jurisdiction. Under the selective enforcement principle, personnel and equipment are placed into an area based on a study of the kinds of violations and road conditions that contribute to collisions. By reducing these selective violations, collision numbers should follow. In addition, Officers assigned to this unit are responsible for addressing resident complaints such as speeding and stop sign violations. The chart blow shows the number of collisions reported to police over the previous eight-year period.



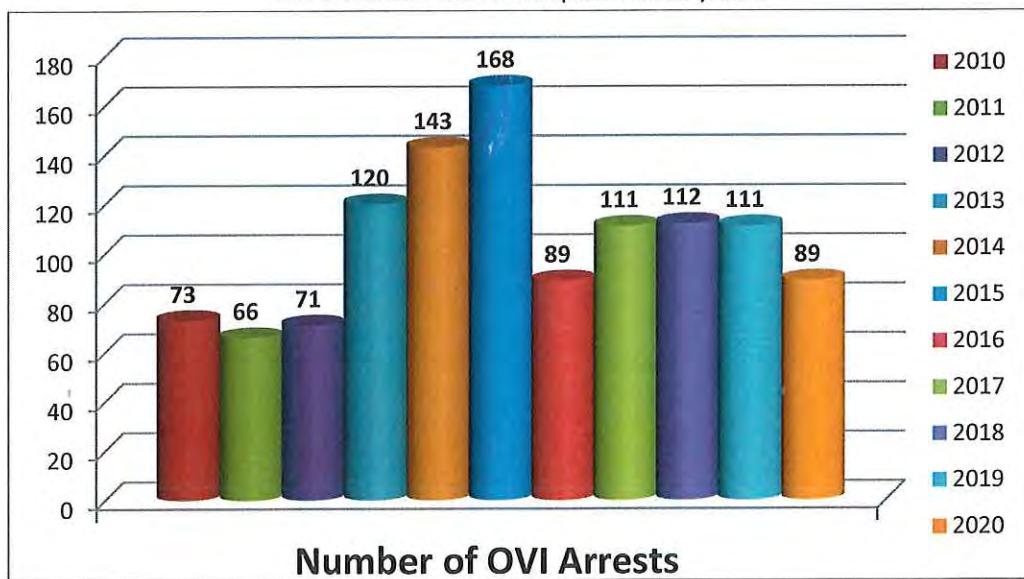
<u>Year</u>	<u>Motor Vehicle Accidents</u>	<u>MVA-Bicycle Involved</u>	<u>MVA- Pedestrian Involved</u>
2013	1210	4	22
2014	1044	13	23
2015	1345	8	18
2016	1393	7	19
2017	978	10	10
2018	933	11	11
2019	845	11	25
2020	780	2	12

Other assignments for these officers include citizen complaints (speed/stop sign violators), school zone speed enforcement, parking violations (meter enforcement, abandoned vehicles etc.), impaired driving enforcement and the impoundment of unsafe vehicles to name a few.

Selective enforcement strategies implemented and enforced by only those assigned to this bureau would not be sufficient in reducing the number of collisions. All Uniformed Cleveland Heights Police Officers are actively involved in traffic enforcement. See chart below.



OVI enforcement for the past eleven years.



DETECTIVE BUREAU

In 2020 the Detective Bureau was under the command of Captain Jeremy Young and Sergeant David Speece. The Bureau is divided into two platoons with four general duty detectives assigned to each. In addition, three detectives are assigned to Federal Task Forces. Detectives work an eight-hour schedule, Monday – Friday with two Detectives “on call” during weekend and holiday hours. Platoons rotate as a unit each month and are assigned either the 0800-1600 or the 1600-0000 shift.

The Detective Bureau investigates felony and serious misdemeanor cases primarily forwarded to them from the Uniform Division. In 2020 the Bureau investigated a total of 495 felony and misdemeanor cases and 40.4% of those cases were closed with an arrest or some type of criminal prosecution. Among other duties, the Detective Bureau tracks statistics that are reported to Ohio and the Federal Government. Some of these statistics are represented below. New procedures have been implemented and our police department no longer submits UCR reports to the Federal government. The police department has switched to OIBRS (Ohio Incident Based Reporting System). The Federal government then receives their data from the Ohio report.

Detective Russell Toppin has been reassigned from working general detective cases to investigating criminal cases involving juveniles. He is responsible for the filing paperwork with the Juvenile Court is the coordinator for the Cleveland Heights Police Department's diversion program. Nineteen juveniles were offered diversion in 2020. Seven juveniles successfully completed the diversion program last year and five are still participating in the program. This program offers juveniles a way to keep a criminal charge from showing up on their record.

Chart 1 shows the number of UCR – Part 1 crimes reported from 2012 through 2020. Chart 2, 3, 4 and 5 shows the UCR – Part 1 crimes broken down per quarter for the past two years. It indicates crime trends, up and down, in three-month blocks. Chart 6 shows the clearance rates of CHPD for the years 2012 through 2020. Charts 7, 8, 9, 10, 11, 12, and 13 shows the clearance rates of Cleveland Heights versus the national average of department in our size classification. In Chart 15, the UCR comparison rates for 2020 were not available, so clearance rates for CHPD only are displayed. CHPD clearance rates are consistently higher or on par with the national average for all categories.

In 2020 Murders increased from 4 in 2019 to 6 last year. Overall however, the violent crime rate has dropped by 11.1% largely due to the large drop in robberies. Only 18 robberies occurred in 2020. That number was down from 38 robberies in 2019. The overall property crime statistic dropped by 20.1%. This drop is mostly due to the decrease in burglaries and larceny thefts. Vehicle thefts continued to rise over the past year from 67 in 2019 to 79 in 2020.

The Detective Bureau handled 495 cases last year. Each detective averages 55 cases per year and, on average, clears 40.4% of those cases with an arrest or some type of criminal prosecution. The detective bureau had a combined 307.6 years of experience

between its 15 members. That experience has dropped in 2021 due to retirements and personnel reassessments.

The Detective Bureau is also assigned background investigations for new hires. 19 background checks were completed by our seven certified background investigators. These investigators certify that all prospective employees meet or exceed the department's code of conduct and minimum qualifications. These detectives complete home visits, neighbor canvasses, social media investigations and voice stress tests to insure the we are hiring the best qualified people for the job of police officer.

2011 – 2020 Uniform Crime Reporting Data

	MURDER	RAPE	ROBBERY	AGG. ASSAULT	BURGLARY	THEFT	AUTO THEFT	ARSON
2011	1	7	102	33	318	1051	100	0
2012	0	14	113	50	320	1359	83	7
2013	2	6	97	42	255	1236	78	4
2014	2	10	55	37	187	923	116	2
2015	3	8	53	33	128	826	90	1
2016	3	9	83	55	117	783	98	4
2017	2	16	79	34	125	659	99	1
2018	3	12	48	31	63	552	95	4
2019	4	6	38	23	109	521	67	2
2020	7	9	18	31	63	404	79	8

Updated 1/21/2020

CHART 1

Violent crimes encompass Murder, Rape, Robbery and Aggravated Assaults.

Total number of violent crimes in 2019 = 72

Total number of violent crimes in 2020 = 64

$$\begin{aligned}
 \text{Percent change from 2019 to 2020} &= \frac{\text{Violent Crime}_2 - \text{Violent Crime}_1}{\text{Violent Crime}_1} \times 100 \\
 &= \frac{64 - 72}{72} \times 100 \\
 &= -11.1\%
 \end{aligned}$$

Property crimes encompass Burglary, Theft, Auto Theft, and Arson.

Total number of property crimes in 2019 = 699

Total number of property crimes in 2020 = 554

Percent change from 2018 to 2019

$$\begin{aligned}
 &= \frac{\text{Property Crime}_2 - \text{Property Crime}_1}{\text{Property Crime}_1} \times 100 \\
 &= \frac{554 - 699}{699} \times 100 \\
 &= -20.7\%
 \end{aligned}$$

UCR Crime by Quarter

	MURDER	RAPE	ROBBERY	AGG. ASSAULT	BURGLARY	THEFT	AUTO THEFT	ARSON
First Quarter 2019	1	1	6	6	23	92	14	1
First Quarter 2020	1	0	3	7	18	90	11	1

Date updated 1/21/2021

CHART 2

	MURDER	RAPE	ROBBERY	AGG. ASSAULT	BURGLARY	THEFT	AUTO THEFT	ARSON
Second Quarter 2019	0	3	10	6	27	138	18	1
Second Quarter 2020	1	3	6	7	16	91	15	3

Date updated 1/21/2021

CHART 3

	MURDER	RAPE	ROBBERY	AGG. ASSAULT	BURGLARY	THEFT	AUTO THEFT	ARSON
Third Quarter 2019	1	1	9	7	25	140	19	0
Third Quarter 2020	4	3	2	10	14	127	21	1

Date updated 1/21/2021

CHART 4

	MURDER	RAPE	ROBBERY	AGG. ASSAULT	BURGLARY	THEFT	AUTO THEFT	ARSON
Fourth Quarter 2019	2	2	13	4	34	151	16	0
Fourth Quarter 2020	1	3	7	7	15	96	32	3

Date updated 1/21/2021

CHART 5

2011 - 2020 Uniform Crime Clearance¹ Rates for Cleveland Heights

	MURDER	RAPE	ROBBERY	AGG. ASSAULT	BURGLARY	THEFT	AUTO THEFT	ARSON
2011	100%	71.4%	55.8%	60.1%	21%	27.6%	12%	66%
2012	-	85.7%	56.6%	94%	25.6%	24.5%	12.0%	57.1%
2013	100%	100%	54.6%	97.6%	30.1%	24.8%	23%	75%
2014	100%	100%	52.7%	89.1%	31.5%	23.1%	23.2%	100%
2015	100%	100%	47.1%	90.9%	31.2%	19.7%	11.1%	100%
2016	67%	100%	53.5%	81.4%	22.2%	16.9%	16.3%	25%
2017	100%	81.2%	31.6%	82.3%	22%	17.4%	7%	0%
2018	66.7%	58.3%	52.1%	87.1%	12.7%	14.5%	11.6%	25.0%
2019	100%	66.7%	36.8%	69.6%	12.8%	20.2%	13.4%	0%
2020	83.3%	66.7%	44.4%	54.8%	23.8%	16.6%	5.1%	50%

Updated: 1/21/2021

CHART 6

2012 Uniform Crime Clearance Rates for C.H.P.D. Versus Similar Sized Reporting Agencies²

	MURDER	RAPE	ROBBERY	AGG. ASSAULT	BURGLARY	THEFT	AUTO THEFT	ARSON
C.H.P.D.	-	85.7%	56.6%	94%	25.6%	24.6%	12.0%	57.1%
Other Agencies ²	67.6%	35.2%	33.2%	59.3%	13.6%	26.8%	14.2%	22.3%

Chart 7

2013 Uniform Crime Clearance Rates for C.H.P.D. Versus Similar Sized Reporting Agencies²

	MURDER	RAPE	ROBBERY	AGG. ASSAULT	BURGLARY	THEFT	AUTO THEFT	ARSON
C.H.P.D.	100%	100%	54.6%	97.6%	30.2%	24.8%	23.1%	75.0%
Other Agencies ²	65.2%	37.2%	33.4%	59.8%	14.3%	27.3%	15.4%	23.7%

Chart 8

2014 Uniform Crime Clearance Rates for C.H.P.D. Versus Similar Sized Reporting Agencies²

	MURDER	RAPE	ROBBERY	AGG. ASSAULT	BURGLARY	THEFT	AUTO THEFT	ARSON
C.H.P.D.	100%	100%	52.7%	86.5%	31.6%	23.1%	23.3%	100%
Other Agencies ²	67.7%	40.8%	34.4%	58.8%	14.1%	27.9%	15.5%	25.2%

CHART 9

2015 Uniform Crime Clearance Rates for C.H.P.D. Versus Similar Sized Reporting Agencies²

	MURDER	RAPE	ROBBERY	AGG. ASSAULT	BURGLARY	THEFT	AUTO THEFT	ARSON
C.H.P.D.	100%	100%	47.2%	87.9%	29.7%	19.7%	10.0%	100%
Other Agencies ²	64.4%	34.9%	33.2%	56.9%	13.6%	27%	14.8%	23.3%

CHART 10

2016 Uniform Crime Clearance Rates for C.H.P.D. Versus Similar Sized Reporting Agencies²

	MURDER	RAPE	ROBBERY	AGG. ASSAULT	BURGLARY	THEFT	AUTO THEFT	ARSON
C.H.P.D.	67%	100%	53.5%	81.4%	22.2%	16.9%	16.3%	25%
Other Agencies ²	61.7%	32.1%	33.9%	55.3%	13.6%	25.7%	14.9%	24.1%

CHART 11

2017 Uniform Crime Clearance Rates for C.H.P.D. Versus Similar Sized Reporting Agencies²

	MURDER	RAPE	ROBBERY	AGG. ASSAULT	BURGLARY	THEFT	AUTO THEFT	ARSON
C.H.P.D.	100%	81.2%	31.6%	82.3%	22%	17.4%	7.1%	0%
Other Agencies ²	63.5%	32.0%	34.1%	56.0%	14.5%	24.5%	15.4%	23.9%

CHART 12

2018 Uniform Crime Clearance Rates for C.H.P.D. Versus Similar Sized Reporting Agencies²

	MURDER	RAPE	ROBBERY	AGG. ASSAULT	BURGLARY	THEFT	AUTO THEFT	ARSON
C.H.P.D.	66.6%	58.3%	52.1%	87.1%	12.7%	14.5%	11.6%	25%
Other Agencies ²	66.7%	31.7%	34.7%	57.9%	15.1%	25.0%	15.6%	26.2%

CHART 13

2019 Uniform Crime Clearance Rates for C.H.P.D. Versus Similar Sized Reporting Agencies²

	MURDER	RAPE	ROBBERY	AGG. ASSAULT	BURGLARY	THEFT	AUTO THEFT	ARSON
C.H.P.D.	100%	57.1%	36.8%	69.6%	12.8%	20.2%	13.4%	0%
Other Agencies ²	58.2%	30.2%	34.5%	56.7%	15%	24.1%	15.6%	25.7%

CHART 14

2020 Uniform Crime Clearance Rates for C.H.P.D. Versus Similar Sized Reporting Agencies²

	MURDER	RAPE	ROBBERY	AGG. ASSAULT	BURGLARY	THEFT	AUTO THEFT	ARSON
C.H.P.D.	83.3%	66.7%	44.40%	54.8%	23.8%	16.6%	5.1%	50.0%
Other Agencies ²	N/A ³							

CHART 15

- **UCR Closure Criteria** - Law enforcement agencies can clear, or "close," offenses in one of two ways, either by arrest or by exceptional means. To clear an offense within the UCR Program's guidelines, the agency must adhere to specific criteria.
- **Cleared by Arrest** - In the UCR Program, a law enforcement agency reports that an offense is cleared by arrest, or solved for crime reporting purposes, when three specific conditions have been met. The three conditions are that at least one person has been (i) arrested; (ii) charged with the commission of the offense; and (iii) turned over to the court for prosecution.
- **Cleared by Exceptional Means** - In certain situations, elements beyond law enforcement's control prevent the agency from arresting and formally charging the offender. When this occurs, the agency can

clear the offense exceptionally. Law enforcement agencies must meet the following four conditions in order to clear an offense by exceptional means. The agency must have (i) identified the offender; (ii) gathered enough evidence to support an arrest, charge, and prosecution; (iii) identified the offender's location; and (iv) encountered a circumstance outside the control of law enforcement that prohibits the agency from arresting, charging, and prosecuting the offender. One example would be the death of the offender, such as a murder-suicide, where the offender was known to have committed a murder and subsequently committed suicide before being charged and prosecuted.

² Similar Sized Reporting Agencies - Agencies with total population of 25,000 - 49,999.

<https://www.fbi.gov/about-us/cjis/ucr/ucr-statistics-their-proper-use>

^³ As of 1/22/2021, the 2020 FBI UCR Data Report is unpublished. Preliminary data is available but clearance rates are not published.

Please Note: Beginning in 2021, the FBI will be transitioning from the Summary Reporting System collection of the UCR Program to focus on the data collected through NIBRS – National Incident Based Reporting System. This will help to improve the nation's crime data through greater specificity of offenses. In addition to eliminating the Summary Reporting System Hierarchy Rule which collects only the most serious offense in an incident, NIBRS captures up to 10 offenses per incident and specifies more offense categories than SRS. In order to fully prepare to make this transition, the Police Department began the process of transitioning to the NIBRS based reporting in 2019. One of the most noticeable changes that can be seen in the 2019 crime stats involves the category of Burglary. Prior to 2019, this category only included the actual crime of burglary. However, beginning in 2019 and in all future years, the category of Burglary will also include the crime of Breaking & Entering. As a result of the addition of B & E to this category, there is a noticeable increase in the crime rate for this category. If each crime was examined separately and to put things in perspective, we had 51 Breaking & Enterings and 58 Burglaries, for a total of 109 crimes in the Burglary category in 2019. Compared to 2018, in which 63 burglaries were reported, we did experience a slight decrease in the sole crime of burglary in 2019.

In 2020, the crimes of Burglary and Breaking and Entering decreased drastically. In addition to the investigative work of Patrol Officers and Detectives in solving these cases, the decrease can also be attributed to the pandemic and the fact that many more people began working from home in 2020.

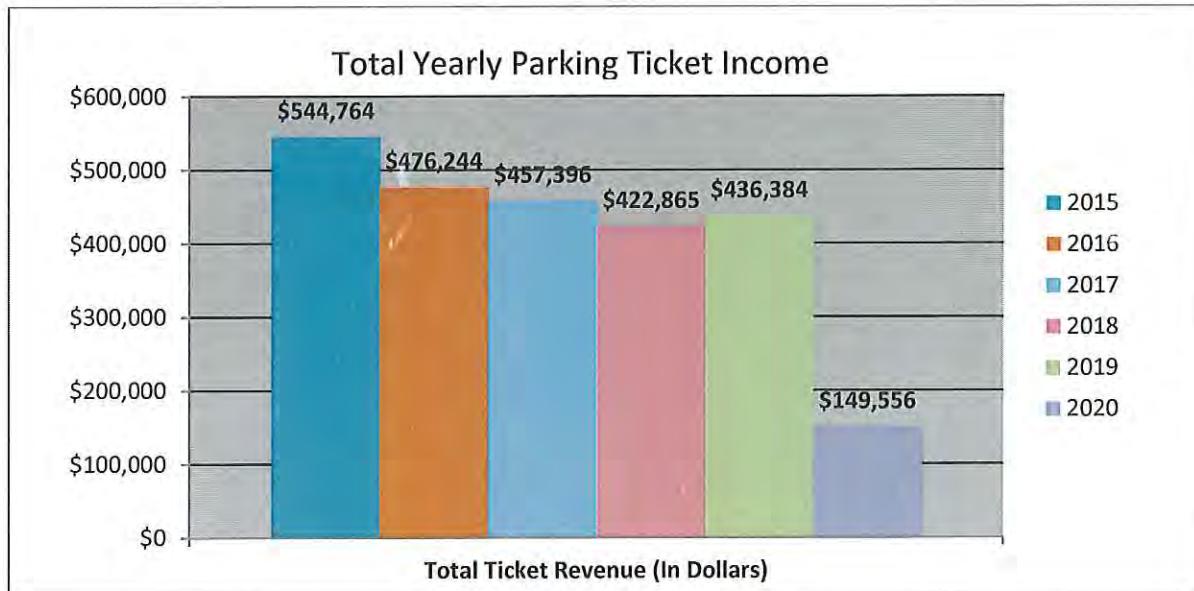
Auxiliary Services Bureau

In 2020, the Auxiliary Services Bureau was under the command of Captain Martin Lentz. In this position, Captain Lentz supervises Animal Control, Records/Data Entry personnel, and the Terminal Agency Coordinator. In addition, Captain Lentz oversees the Fleet Maintenance Unit (in conjunction with Public Works). Captain Lentz also acts as the liaison between the Police Department and the Heights Hillcrest Communication Center.

The Records/Data Entry Unit was staffed by only two full time employees due to the pandemic. One full-time employee retired and was not replaced and a permanent part-time employee was laid-off. Personnel in this unit are responsible for the processing of all police reports, approximately 8,500 annually, requests for public records and parking violation data input.

In 2020, approximately 14,717 parking tickets were issued and revenue totaled \$149,566. The significant decrease in the number of parking tickets issued and the revenue collected can be directly attributed to the COVID-19 Pandemic. Beginning in March, the City granted free parking at all meters for the remainder of 2020. In addition, restrictions were temporary lifted for 3:00 am – 6:00 am prohibited parking and rush hour zones due to accommodate the increase in people working from home.

Data Entry Personnel further coordinate with the Municipal Court in processing delinquent parking tickets and also establish the monthly delinquent tow list. By ordinance, those vehicles with three or more outstanding parking citations, can be towed if found within the Municipality.

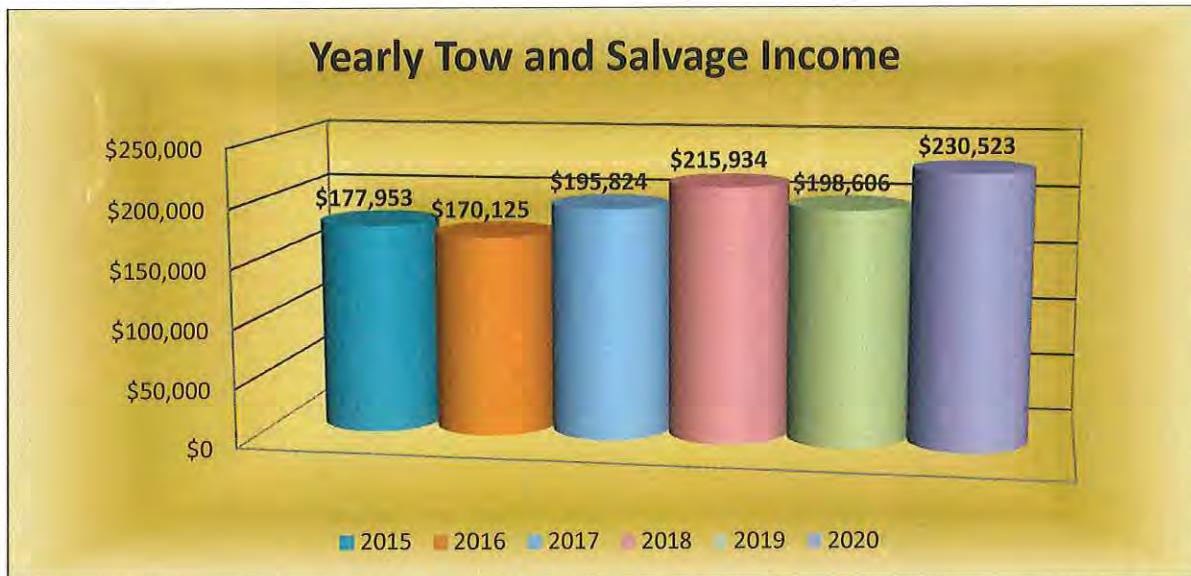


Animal Control is staffed with one Basic Patrol Officer. In 2020 animal complaints included 124 Found Animals, 743 Miscellaneous Animal Complaints, 168 Barking Dog complaints, 108 Animal Complaints involving Deer and 12 Animal Bites, 107 reports of lost animals and 37 complaints or animal neglect for a total of 1299 calls for service involving animals. Uniform Division personnel handle the majority of these cases with the officer assigned to this unit handling the more serious incidents, along with follow up investigation, such as dog bites and animal cruelty cases. In addition to his duties, this officer also assists M.I.S. personnel in the development and maintenance of the Departments CAD/RMS and the in-car computers (MDTs).

The Terminal Agency Coordinator position was held by Basic Patrol Officer Sean Hinkle, a 19 year veteran of the force. The TAC Officer is responsible for assuring compliance with LEADS standards in the operation of LEADS approved equipment. LEADS, or the Law Enforcement Automated Data System, is the computer network housing all information that law enforcement officers have access to while completing their official duties.

Overall security of the LEADS system falls to the Ohio Highway Patrol. The TAC is directly responsible to the agency administrator for the operation and security of the LEADS system. The TAC is also responsible for training and certification of all police personnel having access to LEADS.

The Police Department also works closely with Public Works regarding the impounding of motor vehicles. Vehicles are impounded for a variety of reasons including, but not limited to, parking violations, arrests, accidents, and unpaid parking tickets. Motor vehicles that are not claimed after a specified length of time despite proper notification are then salvaged. Below is a chart showing the income generated as a result of vehicles impounded and salvaged.



SPECIALIZED UNITS



Donut Drink & Drive – September 4, 2020

Community Response Team (CRT)

The Community Response Team as a whole are two units each comprised of a Sergeant and uniformed officers. Six of these officers comprise the Cleveland Heights Police Department Bike Patrol. The Sergeants in Charge of the CRT report directly to the Chief of Police for assignments and to report progress on the unit's current initiatives. In early 2019, the Community Response Team added several additional officers to the unit to continue to expand its outreach to the community.

The following are activities that the CRT provides directly to Cleveland Heights Residents:

- Provide services and support to the youth of Cleveland Heights through participation in school programs such as assemblies, school classroom visits, Safety Town activities, bicycle safety programs and other activities associated with the schools and other organizations.
- Utilize the resources of the CHPD such as Bike Patrol Officers, K-9 units and other units in order to accomplish their current assignment.
- Communication with neighborhood association leaders in the city.
- Participation in neighborhood meetings.

- Provide a direct person contact within the Police Department for these associations.
- Participation in weekly “Meet Your Police” meetings.
- Responsible for the completion of all Citizen/Police Interaction forms (#2174)
- Provide a direct contact person in the Police Department for business owners/representatives within the City. One officer assigned as Business Liaison Officer- Currently Investigator Tyler Allen.
- Meet with Special Improvement District (SIDS) representatives.
- Responsible for other community centered initiatives assigned by the Chief of Police.

2020 was a slower than normal year for the Community Response Team. Due to the COVID19 Pandemic and out of an abundance of caution, many of our normal events were cancelled in 2020. Such events include Safety Forces Night Out, Citizens Police Academy, Youth Police Academy, Shop with a Cop, Safety Town, Dog Walker Watch, Coffee with a Cop, A.L.I.C.E. Training and Bicycle Patrol.

Started in 2011, CRT officers began to chair all weekly “Meet Your Police meetings. Meetings are normally held each Thursday in the lower level of City Hall from 6:00-8:00 pm. Since February of 2014, the first meeting of each month is held at the Police Academy located at 2595 Noble Rd. Issues discussed include juvenile complaints, drug activity, traffic safety, housing violations, roadway conditions, animal complaints and current events to name a few. All issues addressed at the meetings are documented and forwarded to the Chief of Police who directs the complaint to the proper City Department for action. Residents are notified of the final disposition.

***To ensure both the health and safety of the Officers and our residents, Meet Your Police meetings were held virtually in 2020 on the first Thursday of every month. This practice is scheduled to continue in 2021 until we are able to safely return to in-person meetings.**

Below are some highlights of the few community events the CHPD was able to participate in throughout 2020:



**CLEVELAND HEIGHTS POLICE
DONUT DRINK & DRIVE**

SEPT 4TH 10 AM-12 PM
Free donut for all participants

Join the Cleveland Heights Police Department and Investigator Allen at Bryan's Marathon to gather information and to sign a pledge to not drink and drive! Grab a donut and show your commitment to practicing safety on the roads. This will be a drive-in event and we hope many of our Cleveland Heights residents will participate!





On November 14, 2020, Officers participated in the second annual “Fill the Cruiser” event. It was held at Zagara’s from 2 – 5 pm. Officers collected 2,350 pounds of non-perishable food items and cleaning supplies for the Heights Emergency Food Center.



On December 19, 2020, CHPD Officers participated in Holiday Toy Drive at the Caledonia Community Center. Residents, Officers and Business Owners stepped up and donated lots of great toys and gifts to the make the holidays special for many kids in the community.



The Community Response Team will continue to strive to provide excellence in community policing, and looks forward to serving our residents in 2021.

K9 Unit

In 2020, K9 Otto joined Rambo, Dodo and Jax as part of our K9 Unit. Otto and his handler Officer Payne successfully completed their six training at Shallow Creek Kennels in Sharpsville, Pennsylvania and Otto is the Police Department's first Explosives detection K9.



Officer Josh Payne & K9 Otto

In 2020, K9 Jax retired after six years of service to the Police Department and the community. He will be missed. Jax will be enjoying his retirement living with his handler Inv. Tom Harris and his family.



Inv. Harris & K9 Jax

2020 K9 Statistics					
	Dodo	Rambo	Otto	Jax	Total
Tracks	19	12	10	9	50
Vehicle Sniffs	7	8	1	7	23
Search Warrants	5	3	0	0	8
Article Searches/Bomb Detail	6	4	7	0	22
Apprehensions	8	2	3	2	15
Building Searches	4	0	3	2	9
Bites	0	0	0	0	0
Community Relations	11	7	9	0	27
Total Deployments	52	34	30	23	118



Officer Weir & K9 Rambo



Inv. Ondercin & K9 Dodo

CRIME SUPPRESSION TEAM (CST)

The Crime Suppression Team is a flexible unit responsible for responding to criminal activity within the City, based on crime pattern information and crime trends as identified by C.H.P.D. analysis. As an example, CST investigations have been focused on residential burglaries. Undercover details, arrests and relentless follow up investigations have resulted in a decrease in overall crime. Officers assigned to CST work in "plain clothes" utilizing non-descript undercover vehicles.

The Crime Suppression Team is staffed by Sergeant Christopher Skok, three detectives and one Basic Patrol Commander. Since the establishment of the Crime Suppression Team in January 2012, the team has executed over 254 search warrants, seized over \$4.3 million in currency, numerous weapons to include assault rifles and large amounts of illegal narcotics. The 60 arrests made in 2020 were primarily felony arrests involving illegal narcotics, weapons and crimes of violence. Members work closely with the FBI Violent Crimes Task Force, Drug Enforcement Administration, Cleveland Police Department and other local law enforcement agencies and task forces throughout the state of Ohio.

2020 Statistics

CRIME SUPPRESSION TEAM	2013	2014	2015	2016	2017	2018	2019	2020
SEARCH WARRANTS EXECUTED	32	24	27	21	22	17	28	45
ARRESTS BY CST	59	108	85	76	85	72	78	60
HANDGUNS SEIZED	15	11	10	9	18	21	20	42
SHOTGUNS SEIZED	2	1	0	2	0	0	1	1
ASSAULT RIFLES SEIZED	3	3	0	2	0	0	1	17
AK'S SEIZED	0	0	0	0	0	0	0	3
VEHICLES SEIZED	1	2	4	0	1	2	1	2
CURRENCY SEIZED	\$332,679	\$71,306	\$58,354	\$161,171	\$67,346	\$75,971	\$1,710,437	\$1,852,051 +7 Million in bank accounts
JEWLERY SEIZED				\$500,000				
MARIJUANA	11.8 lbs	19.8 lbs	84.5 lbs	74.0 lbs	58.8 lbs	6.3 lbs	34.6 lbs	78.62 lbs
THC EDDIBLES								164.87 lbs
THC DISTILLATE							9954 gm	61,842 ml
THC VAPE PENS							1014	
THC WAX/DABS							56 gm	113 gm
COCAINE	3205.6g	316 gm	212 gm	204 gm	399.4 gm	369 gm	20,135	616 gm
HEROIN	182 gm	37 gm	52 gm	2 gm	282.7 gm	12 gm	2,617 gm	7003 gm
HEROIN BINDLES				76 Bndls	0	0		
FENTANYL-Powder				2.2 lb	11 gm	6 gm	2107 gm	7413 gm
CARFENTANIL							174 gm	
OXY-HYDRO-XANAX								1456 Pills
MDMA								130 gm
LSD								920 UD
METHAMPHETAMINE							1,820 gm	2893 gm
FENTANYL-Pill				969 pill	0	0		

A total of 254 Search Warrants have been executed since the establishment of the Crime Suppression Team, January 1, 2012

EASTSIDE DEPARTMENTS GROUP ENFORCEMENT(EDGE)

For the past few years, the Eastside Departments Group Enforcement (EDGE) consisted of six communities: Cleveland Heights, Shaker Heights, Beachwood, Euclid, South Euclid, and University Heights. In 2020, Bratenahl joined EDGE and now the group is comprised of seven communities.

SPECIAL WEAPONS AND TACTICE (SWAT)

All SWAT members have successfully completed a Basic SWAT school through the Ohio Tactical Officers Association (OTOA) or through the Ohio Peace Officer Training Academy (OPOTA). Ongoing training occurs twice per month for all members. Currently there 63 Officers on the EDGE SWAT team. The SWAT team is comprised of not only SWAT officers, but also SWAT medics, K9 officers, negotiators and Bomb Squad Members

MOBILE FIELD FORCE (MFF)

In 2016 CHPD joined several other eastside Police Departments to form a regional Mobile Field Force Unit. The MFF is comprised of 40 officers from the six departments, seven of which are from Cleveland Heights. Members are required to train once a month as a unit. The unit received its initial training through FEMA in Anniston, Alabama. Since their formation, the unit continues to train one day per month.

ACCIDENT INVESTIGATION UNIT (AIU)

The AIU was established in mid-January 2018 and is comprised of nine members, two of which are from Cleveland Heights. The unit trains once per month. One of the biggest benefits of these unit is cost savings, both in personnel and equipment costs associated with investigating serious accidents and fatalities. In 2020, the unit was able to purchases a drone and all members obtained their pilot's certification.

Juvenile Diversion

On January 21, 2014, the establishment of the Juvenile Diversion/ Mentoring Program was authorized by Cleveland Heights City Council. It was hereby declared to be an emergency measure immediately necessary for the preservation of the public peace, health and security of the inhabitants of the City of Cleveland Heights, such emergency being the need to establish this program so that juveniles may be assisted without undue delay.

Mission Statement

Our mission, in conjunction with the Cuyahoga County Court of Common Pleas- Juvenile Division is to provide an effective comprehensive alternative to status / unruly and first-time offenders. The program will provide an opportunity for the child along with his/her family to correct self-defeating, life altering behaviors in lieu of an official referral to the juvenile court system

Objectives

- » To re-direct juvenile offenders from delinquent or anti-social behavior
- » To reduce the recidivism rates of juvenile offenders within the City of Cleveland Heights and surrounding suburbs
- » To decrease the risk factors associated with delinquent behaviors
- » Strengthen and support families through increased parental involvement

Criteria

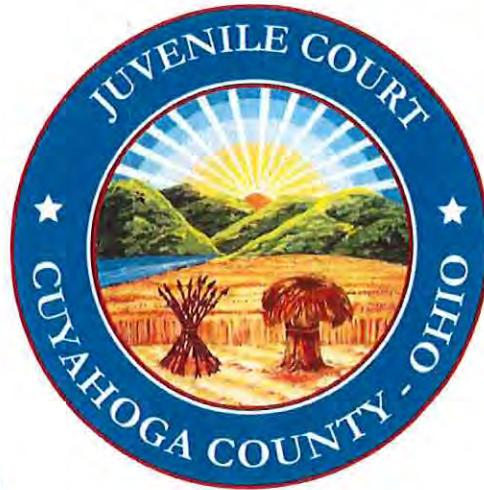
- » Cleveland Heights arrest or referral from CCJCD
- » Offense committed within the city limits of Cleveland Heights and/or resident within the city limits of Cleveland Heights
- » First time offender
- » Non-violent offender
- » Must take full responsibility for offense
- » Parent/ Guardian participation
- » Signed consent form

How Community Diversion Works

City of Cleveland Heights



Cuyahoga County



AND

The Cuyahoga County Juvenile Court refers eligible candidates for diversion to an appropriate diversion program. In cases where community diversion is deemed appropriate, eligible candidates will be referred to the community diversion program either where they reside or where the offense occurred.

Once the court has referred a child to a community diversion program, the program will contact the parents and child, either by mail or by telephone to inform them that their child is eligible to participate in the community's diversion program, as an alternative to official court action.

The Community Diversion Program is a twelve-month program. Participation commences with a hearing before the community diversion program's volunteer magistrate during which appropriate sanctions or services are determined. Participants must complete the sanctions and follow through with services determined at the hearing. In addition, children must not re-offend within the twelve months following the hearing. Failure to complete sanctions and other program requirements or to abide by program rules will result in termination from the program. Termination from the program may include an official referral to the Cuyahoga County Juvenile Court for the original offense.

Participation in any community diversion program is voluntary. No child will be permitted to participate without parental or guardian consent. Parents are required to participate; at least one parent must attend the diversion hearing with the child.

The contract between Juvenile Court and the City of Cleveland Heights to develop and implement the program commenced on March 1, 2014. The program is funded by Cuyahoga County Common Pleas Court, Juvenile Division. The City receives \$700/month for program activities.

Detective Falisa Berry retired from the Police Department in 2020. Detective Russell Toppin was selected as the new program coordinator. Detective Toppin is currently assigned to the Detective Bureau and in addition to his duties as program coordinator, he also investigates offenses involving juvenile offenders. In 2020, nineteen (19) juveniles qualified and were offered acceptance into the Juvenile Diversion program. Of those 19, seven juveniles successfully completed the program and five others are still participating in the program and are scheduled to fully complete it in 2021.

The Diversion Program continues to partner with the following agencies as we move forward in meeting our goals:

Bellfaire JCB

Lake Erie Ink

Police Academy

The Cleveland Heights Police Academy, commissioned by the Ohio Attorney General in 1973, completed its 47th year of operation in 2020. Captain Geoffrey Barnard is the Commander of the Police Academy. Over 3,000 police officers from more than 130 police departments have graduated from the Academy during this period. The Academy has continually ranked with one of the highest State test scores of any academy in the state.

In addition to training police officers, the Police Department also conducts a Citizens Police Academy. However, due to the pandemic, the Academy class scheduled for 2020 was canceled. However, based on the success it has received in the past a Citizens Police Academy will be held as soon as it is safe to resume classes. Residents who attend the Citizens Police Academy are exposed to a wide variety of specialized police skill areas including:

Ohio criminal law	Civil liability	Laws of arrest
Search and seizure	Search warrants	Criminal investigation
Drug investigations	Self-defense Techniques	Patrol techniques
Traffic enforcement	Domestic violence	OVI
SWAT tactics	K-9 handling	Forensic analysis

The Cleveland Heights Police Academy continued to be an excellent example of community policing with its students continuing to be a positive, energetic influence in the Noble neighborhood.

In addition to his duties as Academy Commander, Captain Barnard was the Jail Administrator in 2020. Built in 1986, the Cleveland Heights Jail is a twelve-day holding facility. A total of 1527 persons were booked into the jail in 2020. All adults arrested and processed are held until they post bond, are sentenced or are transferred to a longer-term facility. In some cases, however, offenders are booked in and out of the jail and issued a summons in lieu of arrest. The jail has the capacity to hold 12 adult inmates and consists of two female cells, eight male cells, two holding cells and one detox cell. Juvenile offenders are not held in the jail facility and are required to be separate from adult inmates in both sight and sound. As such, all juveniles brought into CHPD custody are held in the Roll Call Room under direct supervision by the arresting officer.

In 2018, the first Cleveland Heights Police Youth Academy was held in August. There were 15 youth who participated and ranged in age from 12-16. In 2019 the Youth Academy was held in June and approximately six kids participated in the week long event. In 2020 the Police Department was unable to host a Youth Academy due to the restrictions surrounding the pandemic. The kids were instructed by several officers from the PD and were instructed in such topics as Bike Patrol, Evidence Processing, Laws of Arrest, Search and Seizure and SWAT/Bomb Squad/K9. The feedback from both the kids that participated and their parents was very positive and many expressed interest in sending their kids to future Youth Academies.

There is no charge for the kids to attend the academy and they are provided lunch everyday which gives them the opportunity to get to know many of the officers on the Police Department. The program is open to all kids that reside in Cleveland Heights or attend one of the schools located within the City.

Continued Professional Training

In 2020 the State of Ohio did not require any mandatory Continued Professional Training for Police Officers. However, CHPD continues to train its Police Officers above and beyond what is required by exploring and implementing training programs for our Police Officers.

Members of the Department received extensive training in many different fields of study. The following is a list of topics studied by CHPD personnel in recent years:

- Procedural Justice and Police Legitimacy
- Interacting with & De-escalating Special Needs Population
- Computer Data Recovery
- Active Shooter Preparation
- Search Warrant Preparation and Execution
- Patrol Drug Operations
- Conducting Background Investigations
- Reid Technique for Interviewing
- Mid-level Management
- Hazmat & WMD Awareness for the First Responder
- Combat Marksmanship
- Great Lakes Leadership Seminar
- Internal Investigations
- Evidence Technician
- Less lethal munitions
- Crisis Intervention Team Training
- Police Training Officer (train the trainer)
- Basic Crime Scene
- Special Needs Population and LE
- Critical Survival Skills for LE
- Firearms Instructor
- Traffic Collision – Vehicle Dynamics
- Internet Investigations
- Latent Print development
- Sexual Assault Investigations.
- Cross Culture Communications
- Counter Ambush Tactics for Law Enforcement
- Internet Investigations
- Bias Crimes Investigations
- Fraudulent Documentation Investigation
- Drug ID and Field Testing
- BAC Data Master Senior Operator (Alcohol Testing Equipment – OVI cases)
- Arrest – Search and Seizure
- Physical Fitness Specialist
- Radar/Lidar Instructor
- Warrant Service/Tactical Team Training
- Police Executive & Administrative Leadership School
- Palm Print Comparisons
- Advanced SWAT Training
- Human Relations
- Core Criminal Investigation
- Heroin Epidemic
- Hostage Negotiations – Advanced
- Procedural Justice
- Domestic Terrorism
- Interacting with the Muslim Population
- Survival Spanish
- Suicide Intervention
- Patrol Drug Operations

CHPD Bomb Squad

Members of the Bomb Squad are assigned to the unit as a secondary assignment. Sgt. Michael Meilstrup of the Uniform Division is the Bomb Squad Commander. Det. Michael Mathis of the Detective Bureau is also a member of the unit. Both Officers are also classified as Certified Bomb Technicians. In 2018, the Police Department added three new Officers who are classified as Bomb Technician Assistants: Robert McKeown, Matthew Gerstenfeld, and Michael Hill. The bomb tech assistants perform many important tasks such as operating the x ray equipment, equipment maintenance, and providing assistance to the technicians during bomb callouts.

The unit is fully equipped with all equipment necessary equipment including a bomb robot, bomb disposal equipment and a bomb squad truck. In 2019 the Department continued the relationship with other EDGE communities and began training with the SWAT team on occasion. In addition, a third bomb technician from the City of Beachwood was added to the unit. A fourth bomb technician has been approved and will be added to the team soon.

All bomb technicians are required to train 16 hours per month and the bomb assistants train with the technicians 8 hours per month. In addition, members of the Bomb Squad attend yearly training courses and participate in exercises with other bomb units in the area.

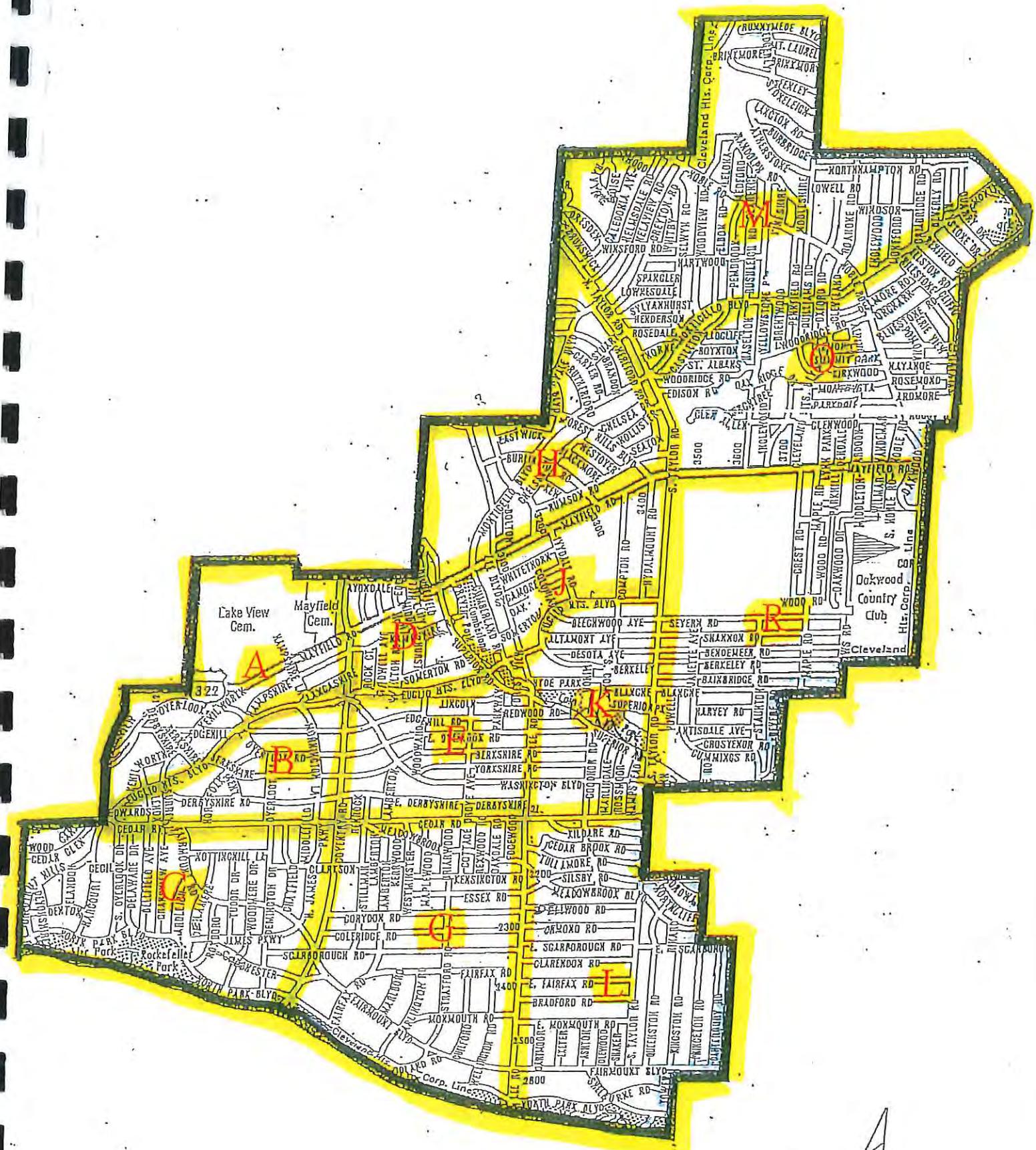


CHPD HONOR GUARD

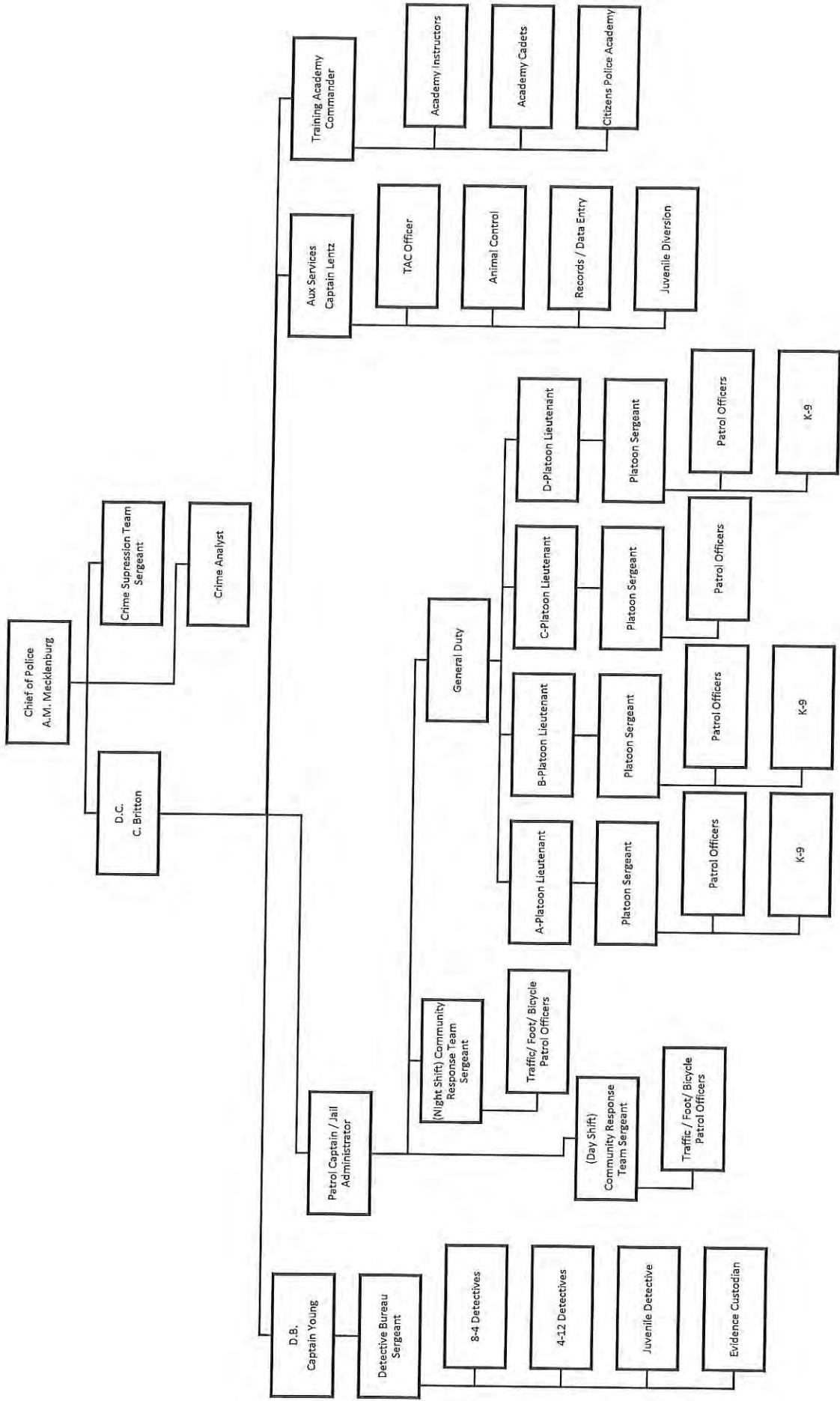
"Honor-Respect-Service"

The Cleveland Heights Honor Guard unit is comprised of volunteer members of the Police Department and is headed by Inv. Michael Mathis, Corporal of the Guard. The unit is activated for memorial events, funerals, parades and other formal occasions. Other Cleveland Heights Police Officers who comprise the Honor Guard include: Sgt. Matthew Lasker; Det. Thomas Rini; Officer Sean Hinkle; and Officer Dallas Guyton. Annually members of the Honor Guard visit the gravesites of fallen officers to honor their service and sacrifice.





Cleveland Heights Police Department Command and Structure



In Memoriam

THIS ANNUAL REPORT IS DEDICATED TO THE MEMORY OF ALL LAW ENFORCEMENT OFFICERS WHOSE BRAVERY AND DEDICATION WERE MEASURED BY THE SACRIFICE OF THEIR LIVES IN THE LINE OF DUTY, ESPECIALLY:

Captain Edward Bertram Connolly

Shot while answering a call of burglary on September 2nd
and died on September 8th, 1920.

Patrolman Norman C. Reker, Badge #18

Shot while answering a call of burglary on February 20th
and died on February 21st, 1948

Investigator Jason D. West, Badge #332

Shot in an ambush while answering a call of a fight in progress on May 25th
and died on May 26th, 2007

Officer Thomas Patton II, Badge #345

Collapsed and died while in foot pursuit of a fleeing felon
on March 13th, 2010



**City of Cleveland Heights
Department of Public Works
2020 Annual Report**

Below is a summary of work performed by the Public Works Department in 2020. In addition to the work performed by each Division, the Public Works Department, along with the Utilities Division, continues to work with the engineering and legal consultant on the SSES plan as mandated under the Consent Decree. The City engaged an engineering firm in December 2020 to perform a Sewer Rate and Affordability Study in connection with the next phase of the Consent Decree. This study is expected to be completed by March 2021.

The Department worked closely with the consultant performing the Solid Waste Rate Analysis over a 7-month period to determine the costs involved in converting from manual to automated refuse and recycling collection. Additionally, the Department was successful in getting two (2) grants from Cleveland Water Division's Suburban Watermain Replacement Program to replace the water mains on Superior (between Washington and South Taylor) and on East Overlook. Design work is underway for both of these projects.

Due to Covid-19 very little activity has occurred in the Parking Division. Free Parking has been in place since April, 2020.

Utilities Division

Construction Related	Quantity		Service Related	Quantity
Lateral repairs	4		Sewer Service Calls	616
Sewer Mains	6		SSO inspections	35
Miles Cleaned	152,921		MS4 Inspections	12
Miles Televised	140,713		MSGP Inspections	4
Manholes repaired	15			
Catch basins repaired	42			
Catch basins cleaned	221			
Road Holes repaired	11			
Invert plates were reset	52			

The Utilities Division bills every quarter for local sewer and landfill. The Utilities Division switched vendors that print utility bills in October 2020 because the prior vendor, Goodyear, closed the printing Division of the company. SEBIS is the new vendor for this service. The Utilities Division also took on the additional duties of collecting for special pick ups for the Refuse and Recycling Division in August 2020.

Delamere Basement Flooding Project: All the preliminary work has been performed (design work, inspections, bidding) has been completed for this project. The project is on schedule to start in March 2021. This project was made possible partially by a MCIP grant from NEORSD.

Capital Projects

Paving: Paved 2.7 lane miles of roads with drainage improvements, spot curb replacement and ADA complaint curb ramps on the following roadways:

- Andrews Road
- Berkshire Road (Mornington Lane to Euclid Heights Blvd.)
- Derbyshire Road (Edgehill to the Circle)
- Selwyn Road (in connection with a water main replacement project)

Surface Treating: Chip sealed 1.7 lane miles of roads on the following roadways:

- Demington Road (W. St. James to North Park)
- Glenwood (Yellowstone to Cleveland Heights Blvd.)
- Oak Road
- Scarborough (Coventry to Demington)

Water Main Replacement: Replaced 3,300 lineal feet of water main on Selwyn Road (made possible via a Cleveland Water SWMR grant).

ADA Ramps: Installed 154 ADA compliant ramps at multiple locations throughout the city.

Parking Lot Paving: Paved parking lot #8

Solar Panels: Facilitated the installation of 2,096 solar panels across 3 city facilities (City Hall, Community Center and the Service Garage)

Street Division

City Sewer / CWD Water Cut Out Repairs	Asphalt Repairs	Miles Swept	Crack Seal – pounds used	Salt - Tons used	Leaves – Cubic Yards
177	1,416	2,209	4,500	5,373	45,000

Vehicle Maintenance

Department	Repair Tickets Submitted	Repairs Performed
Public Works (incl. Parks)	675	1024
Police	289	735

Off season equipment renovations

- 14 Dump Trucks
- 4 Case Loaders
- 3 Sweepers
- 3 Front end loaders
- 51 small equipment (weed wackers, leaf blowers, lawn mowers, etc.)
- 1 semi-trailer
- 5 police cars
- 2 zambonis

Shop Renovations

- Added 1 drive-on lift
- Added 1 oil bulk tanks with guns and reels
- Cleaning and reorganization of parts
- Garage floor deep cleaned to remove oil residue

Fuel Consumption

- Unleaded Gasoline – 44,898 gallons
- Diesel Fuel – 113,084 gallons

Equipment Inventory Changes

Type	Sewer Div.	Water	Refuse Div.	Parks Div.	Police Dept.
New Vehicles Added	Dump Truck			Van	
Equipment Deleted	Van	Backhoe	Trailer		auto

Forestry Division

Locations	Trees Planted	Trees Pruned	Trees Removed
Area 1 (North of Mayfield)	88	203	171
Area 2 (Mayfield to Cedar)	117	95	156
Area 3 (Cedar to North Park)	204	110	181
Total	409	408	508

Type	Cubic Yards
Wood Chips dumped	4,500
Logs dumped	1,800

Refuse and Recycling

Dispatch: There was a total of 20,644 calls received by the dispatcher for 2020

Cleveland Heights Court Community Service: A total of 14 individuals worked in the Public Works Department for a total of 236 hours during 2020.

Cuyahoga County Court Community Service: A total of 14 individuals worked in the Public Works Department for a total of 134 hours.

Refuse and Recycling:

Type	Tonnage	Cubic Yards	Gallons	Item
Trash / Landfill	15,888.60			
Recycling / MRF	2,413.20			
Yard Waste		11,295		
Motor Oil Recycling			1,250	
Cooking Oil Recycling			550	
Tires				1,236

New bulk rules were implemented for the Division in August, 2020. Bulk is only picked up the first full week of each month. Pick up at other times are considered a special pickup. Special pickups must be paid in advance and are collected by the Utilities Division. The collections for special pickups between August and December 2020 was \$6,178.



**CLEVELAND
HEIGHTS**

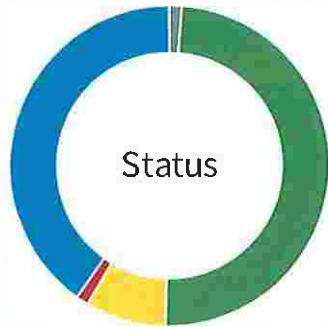
Envisio 2020 Master Plan Update

11**47**

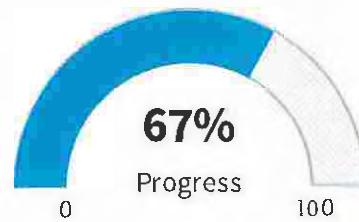
Vision

Goal

Overall Summary



	%
Status Pending	1.26
On Track	49.06
Some Disruption	8.18
Major Disruption	1.26
Completed	40.25

**Report Legend**

No Update

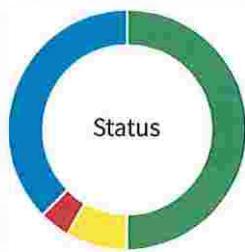
Overdue

Priority

Plan Summary

Vision1 Progress 76%

Owner: Susanna Niermann O'Neil



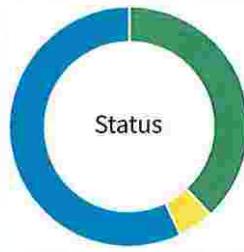
	%	#
On Track	50.0	12
Some Disruption	8.33	2
Major Disruption	4.17	1
Completed	37.5	9

Goal: 5

Action: 24

Vision 2 Progress 71%

Owner: Susanna Niermann O'Neil



	%	#
On Track	38.1	8
Some Disruption	4.76	1
Completed	57.14	12

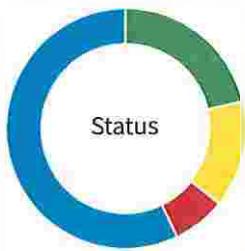
Goal: 6

Action: 21

Vibrant Neighborhoods Cleveland Heights will be a city of strong, safe, and vibrant neighborhoods composed of a variety of beautiful homes and buildings, well-maintained yards and greenspaces, historic districts, active neighbor...

Vision3 Progress 79%

Owner: Susanna Niermann O'Neil



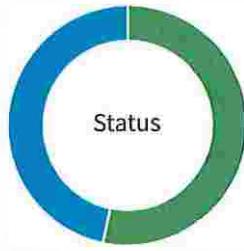
	%	#
On Track	21.43	3
Some Disruption	14.29	2
Major Disruption	7.14	1
Completed	57.14	8

Goal: 5

Action: 14

Vision4 Progress 68%

Owner: Susanna Niermann O'Neil



	%	#
On Track	53.33	8
Completed	46.67	7

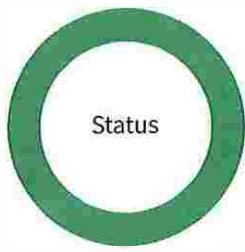
Goal: 5

Action: 15

Environmentally Sustainable Community Cleveland Heights will be an environmentally sustainable community that uses green infrastructure to capture and slow stormwater, encourages active transportation, and promotes state of the...

Vision5 Progress 40%

Owner: Susanna Niermann O'Neil



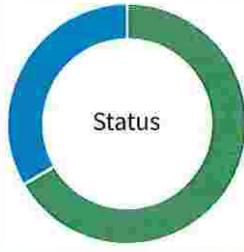
	%	#
On Track	100.0	16

Goal: 6

Action: 16

Vision6 Progress 73%

Owner: Susanna Niermann O'Neil



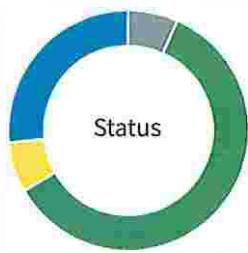
	%	#
On Track	66.67	6
Completed	33.33	3

Goal: 3

Action: 9

Strong Business Districts Cleveland Heights will have an appropriate number of strong, safe, and walkable neighborhood business districts that serve the needs of local residents and attract visitors from throughout the region t...

Vision 7  Progress 51%
Owner: Susanna Niermann O'Neil

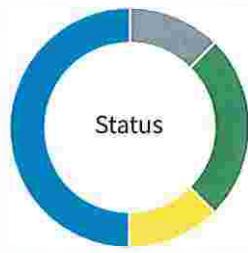


	%	#
Status Pending	6.67	1
On Track	60.0	9
Some Disruption	6.67	1
Completed	26.67	4

Goal: 4 Action: 15

Hub for Arts and Culture Cleveland Heights will continue to be a cultural leader that supports an active arts community through vibrant events, incorporation of art in public spaces, and support for the artists and arts organiz...

Vision 8  Progress 64%
Owner: Susanna Niermann O'Neil

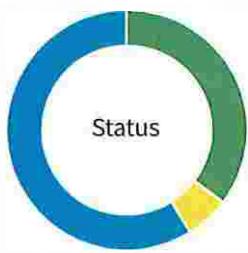


	%	#
Status Pending	12.5	1
On Track	25.0	2
Some Disruption	12.5	1
Completed	50.0	4

Goal: 3 Action: 8

A Diverse and Open Community Cleveland Heights will continue to be a diverse community that is open and welcoming to all who choose to call the City home.

Vision 9  Progress 75%
Owner: Susanna Niermann O'Neil

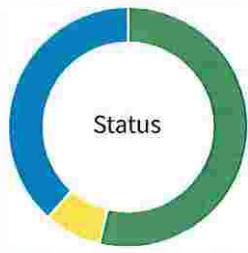


	%	#
On Track	35.29	6
Some Disruption	5.88	1
Completed	58.82	10

Goal: 5 Action: 17

A Safe and Engaged Community Cleveland Heights will continue to be a community of active and engaged citizens that pursues innovative partnerships with local and regional groups critical for providing safe communities, resilien...

Vision 10  Progress 74%
Owner: Susanna Niermann O'Neil

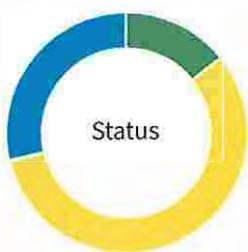


	%	#
On Track	53.85	7
Some Disruption	7.69	1
Completed	38.46	5

Goal: 3 Action: 13

A Healthy Community Cleveland Heights will be a city of optimal physical health and general well-being through access to healthy foods, a strong park system, and healthy homes.

Vision 11  Progress 39%
Owner: Susanna Niermann O'Neil



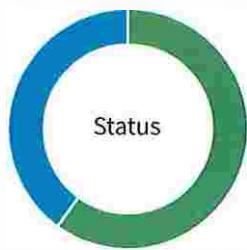
	%	#
On Track	14.29	1
Some Disruption	57.14	4
Completed	28.57	2

Goal: 2 Action: 7

Future Land Use To guide the City's future development, the Future Land Use section describes the way that buildings and parcels should be used if developed or redeveloped.

Goal1.1 Progress 80%

Owner: Tim Boland



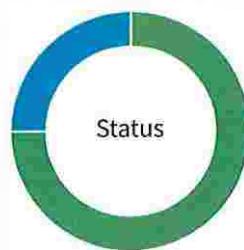
	%	#
On Track	60.0	3
Completed	40.0	2

Action: 5

GOAL A: Revitalize and rehabilitate neighborhoods affected by blight, abandonment, foreclosure, rental conversions, and demolition Strong housing and neighborhoods are essential to a stable community, and revitalizing strugglin...

Goal1.2 Progress 80%

Owner: Susanna Niermann O'Neill



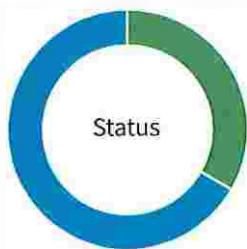
	%	#
On Track	75.0	3
Completed	25.0	1

Action: 4

GOAL B: Continue to promote the city's neighborhoods to potential residents, especially the workforce in university circle Promoting Cleveland Heights to potential residents can attract new citizens that can stabilize the City'...

Goal1.3 Progress 95%

Owner: Allan Butler



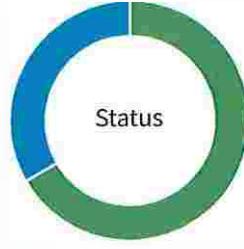
	%	#
On Track	33.33	2
Completed	66.67	4

Action: 6

GOAL C: Strategically use local dollars, state and national grants, and comprehensive incentive programs to stabilize the housing market and spur private investment Strategically investing dollars in targeted areas helps maximi...

Goal1.4 Progress 70%

Owner: Eric Zamft



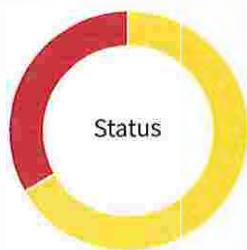
	%	#
On Track	66.67	4
Completed	33.33	2

Action: 6

GOAL D: Continue to promote the preservation of historic homes and buildings Preserving Cleveland Heights' historic homes and neighborhoods is essential to maintaining the City's character and charm

Goal1.5 Progress 40%

Owner: Eric Zamft



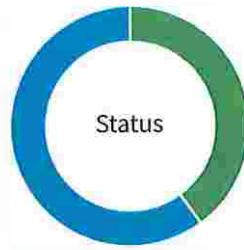
	%	#
Some Disruption	66.67	2
Major Disruption	33.33	1

Action: 3

GOAL E: Continue to promote and support neighborhood identities to enhance the sense of place and build pride among residents Delineating neighborhoods and benchmarking them begins to build identities among residents living wit...

Goal2.1 Progress 66%

Owner: Joe Kickel

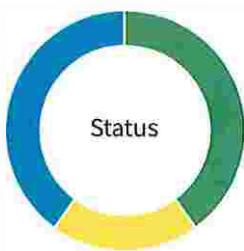


	%	#
On Track	40.0	2
Completed	60.0	3

Action: 5

GOAL A: Adequately repair and maintain the city's network of attractive streets Well-maintained streets provide safe transportation for residents and convey community quality to users.

Goal 2.2  Progress 75%
Owner: *Susanna Niermann O'Neil*

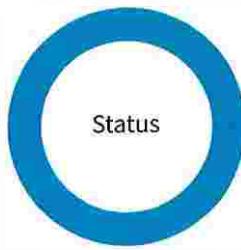


	%	#
On Track	40.0	2
Some Disruption	20.0	1
Completed	40.0	2

Action: 5

GOAL B: Ensure parking accessibility, availability, technology, and management are conducive to shopping, living, or opening a business. The ease of parking is essential to attracting the shoppers and residents that make Cleveland...

Goal 2.3  Progress 100%
Owner: *Joe Kickel*

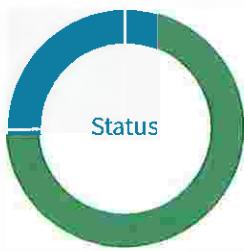


	%	#
Completed	100.0	2

Action: 2

GOAL C: Support the development of high-quality transit connections, and incorporate TOD concepts. Transit connections into University Circle and throughout Cleveland Heights link residents to jobs, visitors to business district...

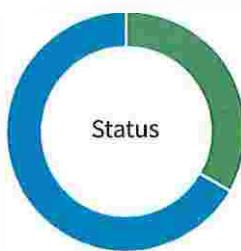
Goal 2.4  Progress 51%
Owner: *Eric Zamft*



Action: 4

GOAL D: Develop a bicycle network that incorporates recommendations of the eastside greenway plan and local bicycle plans, and achieves silver bicycle friendly community designation. A complete bicycle network that incorporates...

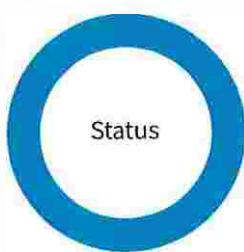
Goal 2.5  Progress 83%
Owner: *Eric Zamft*



Action: 3

GOAL E: Promote biking and walking with a system of complete streets that incorporate options for all types of transportation. Complete streets provide safe and comfortable spaces for people of differing abilities to bike, walk,...

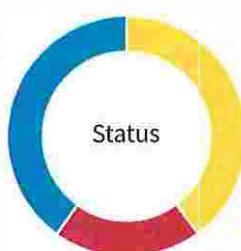
Goal 2.6  Progress 100%
Owner: *Eric Zamft*



Action: 2

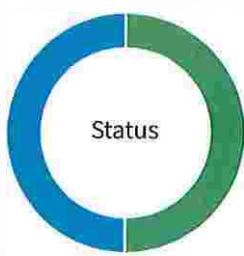
GOAL F: Review the sidewalk network to ensure a well-connected system of routes that are accessible for residents of all abilities. As a walkable community, Cleveland Heights relies on a safe and accessible sidewalk network to c...

Goal 3.1  Progress 73%
Owner: *Collette Clinkscale*



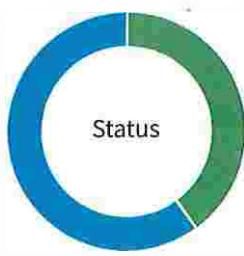
Action: 5

GOAL A: As part of an integrated plan, use green infrastructure in public projects and promote it in private investments in order to minimize the impact on the city's sewer infrastructure. Green infrastructure such as rain barre...

Goal 3.2  Progress 88%
Owner: Joe Kickel

	%	#
On Track	50.0	1
Completed	50.0	1

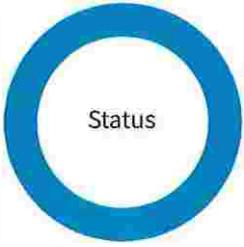
Action: 2

Goal 3.3  Progress 74%
Owner: Susanna Niermann O'Neill

	%	#
On Track	40.0	2
Completed	60.0	3

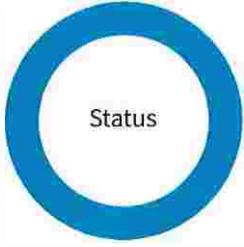
Action: 5

GOAL C: Promote walking or biking as a more sustainable way to get around Active transportation—getting around on foot or by bike—promotes healthy lifestyles, reduces carbon emissions, and lowers the requirements for parking.

Goal 3.4 Progress 100%
Owner: Tim Boland

	%	#
Completed	100.0	1

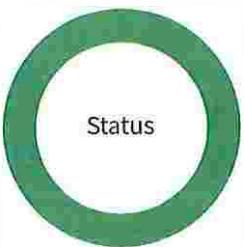
Action: 1

Goal 3.5 Progress 100%
Owner: Eric Zamft

	%	#
Completed	100.0	1

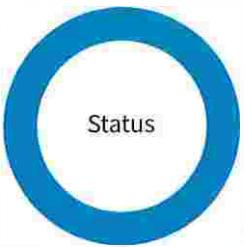
Action: 1

GOAL D: Link incentive programs to green development and building techniques, such as LEED certification Green buildings that incorporate features such as green roofs, on-site stormwater management, pedestrian accessibility, re...

Goal 4.1 Progress 25%
Owner: Tim Boland

	%	#
On Track	100.0	4

Action: 4

Goal 4.2 Progress 100%
Owner: Tim Boland

	%	#
Completed	100.0	2

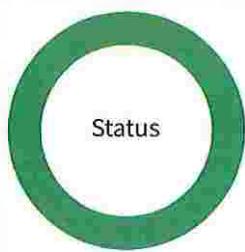
Action: 2

GOAL B: Work with local and regional economic development organizations to increase the number of high-paying jobs available in the city by assisting the expansion of existing businesses and attracting new ones Assisting in the...

GOAL A: Partner with institutions and capitalize on proximity to capture university circle spin-off development Cultural and educational institutions are hotbeds of innovative people and new ideas that can spur new businesses.

Goal4.3 Progress 25%

Owner: Tim Boland



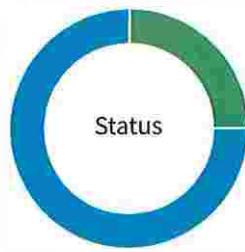
On Track	%	#
	100.0	1

Action: 1

GOAL C: Invest in infrastructure that supports businesses
 Infrastructure is a key reason businesses choose to locate in a community, and having strong infrastructure can be attractive to businesses.

Goal 4.4 Progress 81%

Owner: Tim Boland



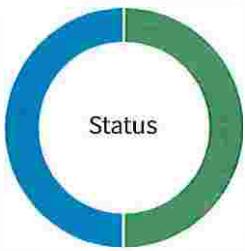
On Track	%	#
	25.0	1
Completed	75.0	3

Action: 4

GOAL D: Promote and support the city's start-up culture to grow new businesses Cleveland Heights' start-up culture and innovative residents can be harnessed as a powerful force for new development.

Goal4.5 Progress 93%

Owner: Tim Boland



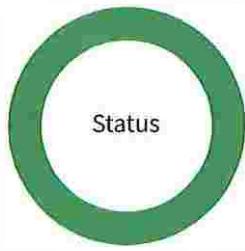
On Track	%	#
	50.0	2
Completed	50.0	2

Action: 4

GOAL E: Continue to aggressively market the city as an ideal location for business and investment Marketing your assets and opportunities is a critical step in attracting new jobs and employment to the City.

Goal 5.1 Progress 38%

Owner: Tim Boland



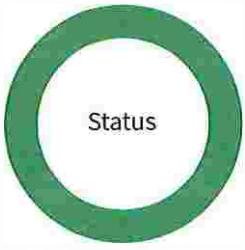
On Track	%	#
	100.0	2

Action: 2

GOAL A: Redevelop severance town center as a mixed-use and walkable area consistent with the character of Cleveland Heights As the largest business district in Cleveland Heights, Severance Town Center's redevelopment could prov...

Goal 5.2 Progress 50%

Owner: Tim Boland



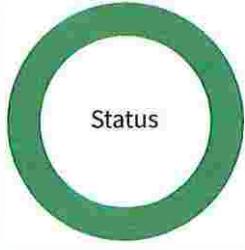
On Track	%	#
	100.0	2

Action: 2

GOAL B: Redevelop underutilized and outdated retail space to other uses to focus business in key areas Concentrating business in select areas can make those areas more successful while providing redevelopment opportunities in o...

Goal5.3 Progress 25%

Owner: Tim Boland

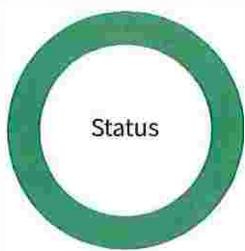


On Track	%	#
	100.0	6

Action: 6

GOAL C: Promote the repair and redevelopment of the city's older commercial buildings Proactively working with building owners to repair their structures can assist in improving the look and feel of commercial districts.

Goal 5.4 Progress 50%
Owner: Tim Boland



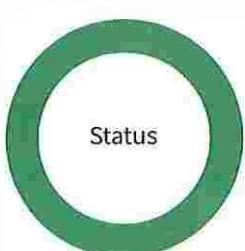
On Track % #

100.0 4

Action: 4

GOAL D: Fill vacant, unbuilt, and underutilized parcels with new development Filling parcels with new development can contribute to positive momentum and expand the City's tax base.

Goal 5.6 Progress 54%
Owner: Eric Zamft



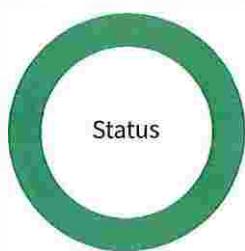
On Track % #

100.0 1

Action: 1

GOAL F: Create memorable experiences by developing a strong sense of place People and businesses are increasingly attracted to authentic and vibrant places to live, work, shop, and play.

Goal 5.5 Progress 55%
Owner: Eric Zamft



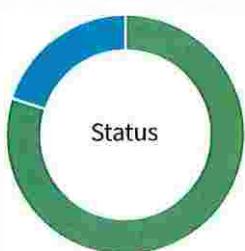
On Track % #

100.0 1

Action: 1

GOAL E: Enhance the walkability of business districts as a competitive advantage With increasing interest in walkable places, Cleveland Heights can attract further investment with improvements to walkability.

Goal 6.1 Progress 69%
Owner: Joe Kickel



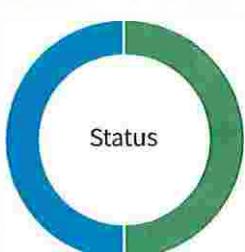
On Track % #

80.0 4
20.0 1

Action: 5

GOAL A: Develop an integrated plan to coordinate multiple and simultaneous infrastructure investments in order to lower construction and maintenance costs By coordinating planned infrastructure investments such as storm sewers,...

Goal 6.2 Progress 80%
Owner: Collette Clinkscales



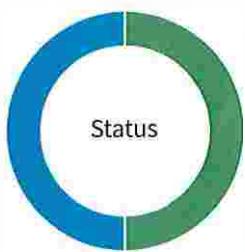
On Track % #

50.0 1
50.0 1

Action: 2

GOAL B: Partner with the City of Cleveland department of water to operate and improve the water system The City's water department merger should include coordination of efforts and infrastructure.

Goal 6.3 Progress 75%
Owner: Tim Boland



On Track % #

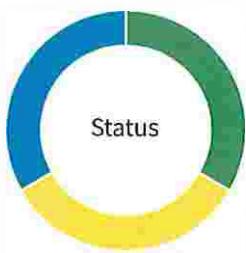
50.0 1
50.0 1

Action: 2

GOAL C: Capitalize on infrastructure investments to spur growth Infrastructure investments have the potential to encourage private businesses and homeowners to invest in their properties.

Goal 7.1  Progress 68%

Owner: Joe McRae



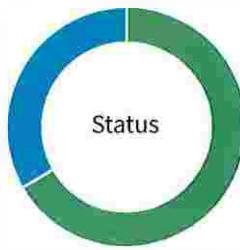
	%	#
On Track	33.33	1
Some Disruption	33.33	1
Completed	33.33	1

Action: 3

GOAL A: continue strong arts and cultural programming at Cain Park Arts and cultural programming is the bedrock of Cain Park and attracts residents and visitors alike.

Goal 7.2  Progress 42%

Owner: Tim Boland



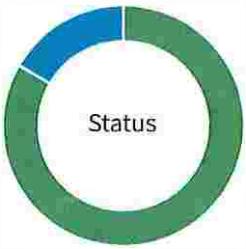
	%	#
On Track	66.67	2
Completed	33.33	1

Action: 3

GOAL B: Use events to activate neighborhoods and business districts By promoting events in business districts and neighborhoods, the City and its partners can attract additional visitors and promote neighborhood pride.

Goal 7.3  Progress 44%

Owner: Tim Boland



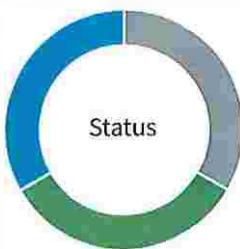
	%	#
On Track	83.33	5
Completed	16.67	1

Action: 6

GOAL C: Construct, promote, and program vibrant public spaces that act as attractors and points of community pride By identifying existing public spaces and investing in new artworks there, the City can invite residents and vis...

Goal 7.4  Progress 57%

Owner: Joe McRae



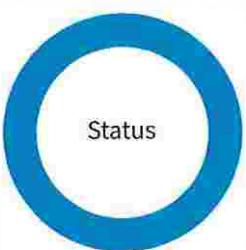
	%	#
Status Pending	33.33	1
On Track	33.33	1
Completed	33.33	1

Action: 3

GOAL D: Support arts organizations that can be linchpins in neighborhood revitalization Arts organizations can plan, organize, and promote events that attract new residents and support community pride.

Goal 8.1  Progress 100%

Owner: Susanna Niermann O'Neil



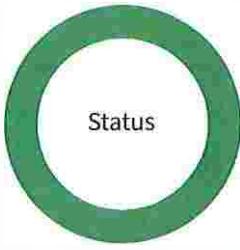
	%	#
Completed	100.0	4

Action: 4

GOAL A: Promote and maintain the city's longstanding tradition of diversity and actively foster an environment of inclusiveness Fostering a mutual sense of inclusiveness is important to maintaining community cohesion and a shar...

Goal 8.2  Progress 50%

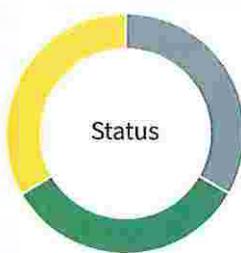
Owner: Tim Boland



	%	#
On Track	100.0	1

Action: 1

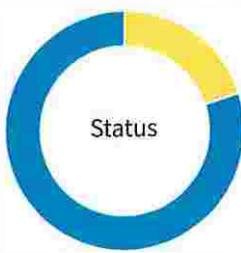
GOAL B: Promote affordable housing by continuing to partner with fair housing organizations, investing in a variety of housing options, and continuing to use federal funds to support these efforts Affordable housing is critical...

Goal8.3  Progress 20%
Owner: Eric Zamft

	%	#
Status Pending	33.33	1
On Track	33.33	1
Some Disruption	33.33	1

Action: 3

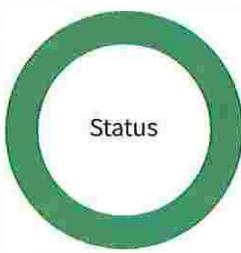
GOAL C: Ensure accessible units and opportunities for independent living through incentives and education in designing universally accessible homes By thinking about how homes or stores are built to allow access for senior resi...

Goal9.1  Progress 90%
Owner: Susanna Niermann O'Neil

	%	#
Some Disruption	20.0	1
Completed	80.0	4

Action: 5

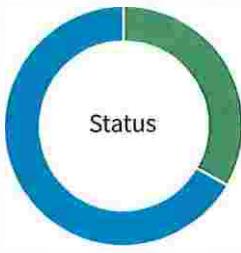
GOAL A: Partner with the school district to promote a quality school system through initiatives to attract and retain families with children While the City and School District are separate entities, they can collaborate to bett...

Goal9.2 Progress 35%
Owner: Tim Boland

	%	#
On Track	100.0	3

Action: 3

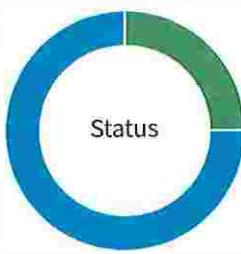
GOAL B: Continue to develop, encourage, and support a mutually proactive relationship between elected and appointed officials and residents Cleveland Heights is an active and large community with a history of activism and engag...

Goal9.3 Progress 67%
Owner: Tim Boland

	%	#
On Track	33.33	1
Completed	66.67	2

Action: 3

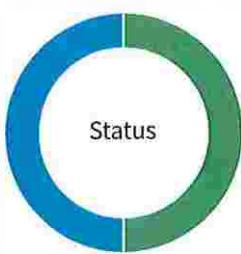
GOAL C: Continue to forge partnerships with community groups to directly respond to unique local needs The City can engage existing or new community groups to address the local needs that can improve quality of life.

Goal 9.4 Progress 85%
Owner: Annette Mecklenburg

	%	#
On Track	25.0	1
Completed	75.0	3

Action: 4

GOAL D: Enhance safety in the city's neighborhoods and business districts Safety is essential to providing a place where people and businesses feel comfortable living and investing.

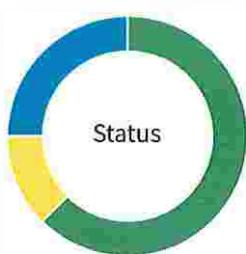
Goal9.5  Progress 88%
Owner: Susanna Niermann O'Neil

	%	#
On Track	50.0	1
Completed	50.0	1

Action:2

GOAL E: Promote a proactive relationship among surrounding communities and regional entities Working with surrounding communities on joint services and collaborative development decisions can improve designs of new buildings, l...

Goal 10.1  Progress 65%
Owner: Joe McRae

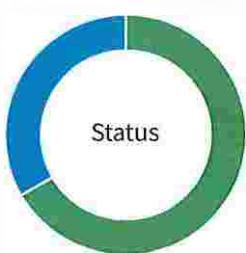


	%	#
On Track	62.5	5
Some Disruption	12.5	1
Completed	25.0	2

Action: 8

GOAL A: Ensure all residents have access to a variety of parks, recreation facilities, open spaces, and programs for active and passive recreation that contribute to positive health outcomes and improve quality of life. Provid...

Goal 10.3  Progress 80%
Owner: Karen Krittel

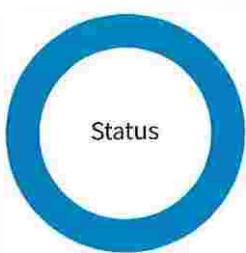


	%	#
On Track	66.67	2
Completed	33.33	1

Action: 3

GOAL C: Maintain access to a variety of healthy foods for all residents. Improving access to healthy foods helps prevent illnesses and chronic diseases by making fresh fruits, vegetables, and healthy options readily available.

Goal 11.2 Progress 100%
Owner: Eric Zamft

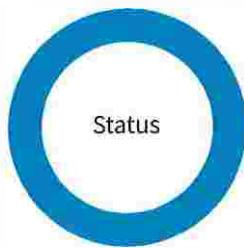


	%	#
Completed	100.0	1

Action: 1

Evaluate the Future Land Use Plan (page 109) and Height Districts (page 113).

Goal 10.2 Progress 100%
Owner: Allan Butler

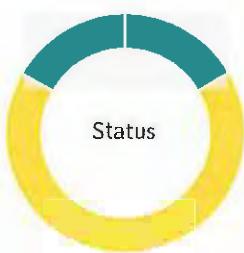


	%	#
Completed	100.0	2

Action: 2

GOAL B: Continue to promote policies that limit exposure to environmental hazards. Lowering exposure to health risks like lead—especially among children—can improve neurological development and improve long-term quality of life.

Goal 11.1  Progress 29%
Owner: Eric Zamft



	%	#
On Track	16.67	1
Some Disruption	66.67	4
Completed	16.67	1

Action: 6

GOAL A: Future Land Use Actions

Goal 1.1

Progress 80%

GOAL A: Revitalize and rehabilitate neighborhoods affected by blight, abandonment, foreclosure, rental conversions, and demolition

Strong housing and neighborhoods are essential to a stable community, and revitalizing struggling neighborhoods is critical to maintaining the quality housing that attract residents.

Owner: *Tim Boland*

Action: 5

Update provided by *Tim Boland* on Jan 22, 2021 18:27:24

City-wide CRA is being heavily marketed and the program is receiving strong interest.

Workshops held in 2019 on hold due to COVID but are planned to resume to assist the promotion of the program with citizens, real estate brokers and developers;

Marketing firm has been hired to assist in "getting the word out" about the CRA program. CRA is being marketed through the "Grow" program.

of residents utilizing the CRA continues to grow- 12 projects and over \$734,000 in new investment as a result of the City-wide CRA.

Goal 1.2

Progress 73%

GOAL B: Continue to promote the city's neighborhoods to potential residents, especially the workforce in university circle

Promoting Cleveland Heights to potential residents can attract new citizens that can stabilize the City's population.

Owner: *Susanna Niermann O'Neil*

Action: 4

Update provided by *Mary Trupo* on Jan 28, 2021 18:56:22

Attracting new residents remains a priority for City staff. Our Communications/PR department has launched the All Are Welcome promotion - directly advertising in and around University Circle (Orange Barrell digital signage, RTA bus wraps, NPR ads, social media). Also, promoting TOH as a great place to live, with easy access to UC and downtown.

Goal 1.3

Progress 95%

GOAL C: Strategically use local dollars, state and national grants, and comprehensive incentive programs to stabilize the housing market and spur private investment

Strategically investing dollars in targeted areas helps maximize investment by improving neighborhood dynamics and attracting reinvestment from developers and homeowners.

Owner: Allan Butler

Action: 6

Update provided by Allan Butler on Jan 26, 2021 00:12:15

A Request for Proposals for new home construction has been posted and the City's Economic Development Department has received 3 proposals that will soon be reviewed. The proposals are phased and target our investment areas.

The Lead Safe Cuyahoga grant program for Cleveland Heights has adjusted the owner match contribution amounts to correspond to our CRA map to help incentivize the program to our target investment neighborhoods.

Future Hts. and partners have completed renovations at 3158 Berkshire, 3499 Cummings, 3307 Washington, 3315 Washington, 3307 Washington, and 3306 E. Overlook. Soon look to work on 1043 Elton, 1052 Elton, 890 Nelaview, 826 Caledonia, 954 Whitby, 3151 Sycamore, and 1062 Yellowstone.

HRRC has commenced renovations at 1620 South Taylor, 3315 Kildare, and 3430 Lownesdale.

Start Right CDC has commenced renovations at 2402 Noble, 956 Nelaview, 896 Selwyn, and 2200 North Taylor.

Implementation of CitizenServe software has been ongoing. The Department currently uses the new software for all new complaint and point of sale inspections. The department will soon launch an online portal for online applications and payments.

Goal 1.4

Progress 64%

GOAL D: Continue to promote the preservation of historic homes and buildings

Preserving Cleveland Heights' historic homes and neighborhoods is essential to maintaining the City's character and charm

Owner: Eric Zamft

Action: 6

Update provided by Karen Knittel on Jan 24, 2021 21:11:28

Staff continues to work with residents to preserve residential historic buildings. The City partners with the Cleveland Restoration Society that can provide both technical assistance to repair, maintain and restore historic features of homes.

Goal 1.5 Progress 6%

GOAL E: Continue to promote and support neighborhood identities to enhance the sense of place and build pride among residents



Delineating neighborhoods and benchmarking them begins to build identities among residents living within them.

Owner: Eric Zamft

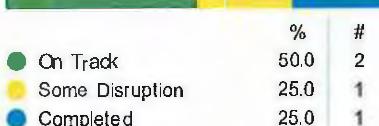
Action: 3

Update provided by Karen Knittel on Jan 24, 2021 21:15:58

The COVID-19 pandemic disrupted most of the activities under this important goal. A couple of important studies were completed early in 2020, the Taylor Road Corridor study was completed and NOACA is finalizing the final report, and the South of Cedar Traffic and Parking Study was completed.

Goal 2.2 Progress 69%

GOAL B: Ensure parking accessibility, availability, technology, and management are conducive to shopping, living, or opening a business



The ease of parking is essential to attracting the shoppers and residents that make Cleveland Heights a vibrant community.

Owner: Susanna Niermann O'Neil

Action: 5

Update provided by Mary Trupo on Jan 28, 2021 19:06:01

All City parking meters, lots and garages are now offering free parking to help drive more business to our local shops and restaurants. The City continues to monitor parking access and regulations.

Goal 2.4 Progress 58%

GOAL D: Develop a bicycle network that incorporates recommendations of the eastside greenway plan and local bicycle plans, and achieves silver bicycle friendly community designation



A complete bicycle network that incorporates existing planning efforts can encourage visitors and residents to explore the City's business districts and neighborhoods.

Owner: Eric Zamft

Action: 4

Update provided by Karen Knittel on Jan 24, 2021 21:22:15

Cleveland Heights is partnering with the Cuyahoga County Office of Sustainability, Cleveland, Bike Cleveland, East Cleveland, South Euclid, University Heights, Shaker Heights and Lakewood to create Bicycle and Micro-Mobility Network. This network will enhance mobility within our community and between communities.

Goal 2.5



Progress 50%



On Track

%
100.0

1

GOAL E: Promote biking and walking with a system of complete streets that incorporate options for all types of transportation

Complete streets provide safe and comfortable spaces for people of differing abilities to bike, walk, or run in addition to drive.

Owner: Eric Zamft

Action: 3

Update provided by Karen Knittel on Jan 24, 2021 21:35:03

NOACA staff lead the Taylor Road Corridor study that looked at the entire length of Taylor Road. This was a cooperative effort with University Heights and East Cleveland. The study considered improvements for pedestrians, bicyclists and vehicles. NOACA staff are finalizing the study report.

Planning for the Bicycle and Micro-Mobility Network project began in 2020. This project is lead by the Cuyahoga County Office of Sustainability and includes Cleveland, Bike Cleveland, East Cleveland, South Euclid, University Heights, Shaker Heights, Lakewood and Cleveland Heights. This project will create a network to improve mobility within and between communities.

Goal 2.6



Progress 100%



Completed

%
100.0

2

GOAL F: Review the sidewalk network to ensure a well-connected system of routes that are accessible for residents of all abilities

As a walkable community, Cleveland Heights relies on a safe and accessible sidewalk network to connect neighborhoods and business districts.

Owner: Eric Zamft

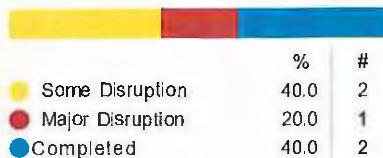
Action: 2

Update provided by Karen Knittel on Jan 24, 2021 21:36:05

NOACA is finalizing the Taylor Road Corridor Study report that includes enhanced crosswalks across Taylor Road.

Goal 3.1 Progress 73%

GOAL A: As part of an integrated plan, use green infrastructure in public projects and promote it in private investments in order to minimize the impact on the city's sewer infrastructure



Green infrastructure such as rain barrels, bioswales, and permeable pavement can reduce stormwater, beautify the community, slow the flow of water entering the system, and create cleaner rivers and natural environments.

These actions should be done in coordination with the Integrated Planning process described in Goal A on page 190 of the Master Plan.

Owner: Collette Clinkscale

Action: 5

Update provided by Collette Clinkscale on Jul 20, 2020 18:40:53

This is on track

Goal 3.2 Progress 75%

GOAL B: promote and use energy efficient technologies such as LED lights or alternative energy sources to reduce the city's carbon footprint and be more sustainable



Energy efficient technologies can reduce the City's carbon footprint while also saving taxpayer dollars.

Owner: Joe Kickel

Action: 2

Update provided by Joe Kickel on Jan 25, 2021 14:46:26

The solar project is wrapping up on City Hall, the Community Center, and the Service Garage and should be fully operational by the end of the first quarter of 2021. The city was recently contacted by a company with some possible LED streetlight opportunities. This was referred to Public Properties.

Goal 3.4 Progress 100%

GOAL D: Link incentive programs to green development and building techniques, such as LEED certification



Green buildings that incorporate features such as green roofs, on-site stormwater management, pedestrian accessibility, reused materials, and other components are critical parts of a community effort to be more sustainable.

Owner: Tim Boland

Action: 1

Update provided by Tim Boland on Jul 16, 2020 18:33:28

City-wide CRA program establishes a Sustainability Requirement Certification process whereby if housing activities under the CRA program are certified through third-party verification of compliance by a certified rater as meeting or exceeding the U.S. Green Building Council's (USGBC) Leadership in Energy and Environmental Design (LEED) "Silver" level category, or substantially equivalent rating system (as determined by the City) including Enterprise Green Communities, as developed by Enterprise Community Partners, or the National Association of Home Builders National Model Green Home Building Guidelines ("Sustainability Requirement"), then these new construction projects can receive higher levels of incentives. The program is now in place and requires ongoing management and implementation. Staff has created a CRA webpage containing easy links to program guidelines, flowcharts, interactive maps, and other tools to help use the program more effectively. COMPLETED.

Goal 3.5 Progress 100%

GOAL E: Continue to promote sustainability through city regulations, such as the adopted sustainable zoning code amendment



A Zoning Ordinance should require, allow, and encourage a variety of sustainable development techniques, improving energy efficiency for all types of development and taking full advantage of existing resources and services.

Owner: Eric Zamff

Action: 1

Update provided by Karen Knittel on Jan 24, 2021 21:40:24

Sustainability efforts continued under the existing regulations including the Sustainable Zoning Code amendments and the Complete and Green Streets Ordinance.

Goal 4.1 Progress 25%

GOAL A: Partner with institutions and capitalize on proximity to capture university circle spin-off development



Cultural and educational institutions are hotbeds of innovative people and new ideas that can spur new businesses.

Owner: Tim Boland

Action: 4

Update provided by Tim Boland on Jan 22, 2021 18:29:30

City staff applied to the County Planning Commission for funding to prepare the Mayfield Innovation & Technology Corridor study - grant was not awarded to the City, however, staff is pursuing other funding through JobsOhio / TeamNEO. The primary focus of this goal is to facilitate the development of the Mayfield Road Innovation and Technology Corridor (MITC) as a leading center for innovation and technology related businesses. The University Circle Area is a natural location to look for spin-off uses for the MITC. City staff has met

with UCI staff members to discuss initiatives each is pursuing, such as Top of the Hill, and how the two organizations could more effectively collaborate in the future. A higher frequency of interaction is anticipated between the two organizations going forward. Staff continues to routinely share information with UCI. Activities in support of this goal are ongoing.

Goal 4.2

Progress 100%

GOAL B: Work with local and regional economic development organizations to increase the number of high-paying jobs available in the city by assisting the expansion of existing businesses and attracting new ones



Assisting in the expansion of employment through business attraction and retention provides opportunities to residents.

Owner: Tim Boland

Action: 2

Update provided by Tim Boland on Jan 22, 2021 18:30:17

Staff works closely with the County Economic Development Department, Heights Hillcrest Chamber of Commerce, ECDI, SBDC, Greater Cleveland Partnership, UCI, Team NEO, Future Heights/CDC and other regional organizations to promote economic growth and expansion in the City in order to increase employment opportunities, payroll, investment, and tax base expansion. Staff participates in quarterly meetings of the County Development Department. This effort is ongoing. Heavy promotion with these organizations of the City's recently adopted Job Creation Grant Program is being planned.

Goal 4.3

Progress 25%

GOAL C: Invest in infrastructure that supports businesses



Infrastructure is a key reason businesses choose to locate in a community, and having strong infrastructure can be attractive to businesses.

Owner: Tim Boland

Action: 1

Update provided by Tim Boland on Jan 22, 2021 18:31:49

In 2020, City staff worked on establishing funding sources to prepare the Mayfield Innovation & Technology Corridor study. ED staff is coordinating internal review of infrastructure needs along Mayfield Road - the proposed City Innovation and Technology Corridor. Staff is inventorying technology as well as bricks & mortar capacity along the Corridor. The approval of the City-wide CRA provides a tax incentive for new investment along this Corridor that did not previously exist which should make the Corridor more marketable in the future. The recently adopted Job Creation Grant Program will also provide higher levels of incentives for the Mayfield Corridor in order to spur investment. This effort is ongoing.

Goal 4.4

Progress 81%

GOAL D: Promote and support the city's start-up culture to grow new businesses

Cleveland Heights' start-up culture and innovative residents can be harnessed as a powerful force for new development.



Owner: Tim Boland

Action: 4

Update provided by Tim Boland on Jan 22, 2021 18:33:09

City adopted the Job Creation Grant Program to promote new job and payroll creation.

Staff will resume business networking events focused on entrepreneurial, small businesses and start-up activities once the pandemic has lifted.

City-wide CRA provides eligibility of tax abatement for new investment for all sizes of businesses including start-ups.

The City offers a full range of tools to grow new business including financing, grants and abatement.

The effort to support this goal is ongoing.

Goal 4.5

Progress 93%

GOAL E: Continue to aggressively market the city as an ideal location for business and investment

Marketing your assets and opportunities is a critical step in attracting new jobs and employment to the City.

Owner: Tim Boland

Action: 4

Update provided by Tim Boland on Jan 22, 2021 18:34:22

Media coverage of the closing and start of construction of the Top of the Hill project in 2020 has put the City in a stronger position as one of the most desirable and attractive areas for redevelopment in NEO;

The ED staff has developed and published the ED e-newsletter and the distribution list has steadily increased. The e-newsletter consistently promotes business districts, programs and successful ED projects throughout the City, including new business openings.

Staff works closely with our public relations staff and marketing director to "get the word out" about economic opportunities in the City. The City's new "Grow" marketing program is being actively utilized;

The ED website has been expanded and is continuously updated - the Business Directory was updated.

New marketing firm brought on board to assist in "getting the word out" specifically about the CRA program, and in general, and all the City ED Toolbox of programs.

Goal 5.1Progress **GOAL A: Redevelop severance town center as a mixed-use and walkable area consistent with the character of Cleveland Heights**

As the largest business district in Cleveland Heights, Severance Town Center's redevelopment could provide significant amenities and opportunities.

Owner: *Tim Boland*

Action: 2

Update provided by Tim Boland on Jan 22, 2021 18:35:50

Per the P&D Committee of Council meeting in May of 2020, the project is on hold for the foreseeable future.

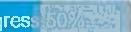
ED staff has reached out to Severance Town Center ownership and will continue to engage them in working towards the redevelopment of the site.

An RFP for a Redevelopment Plan was issued on June 21, 2019, with the deadline for responses being July 31, 2019;

Over 18 high profile and well respected planning firms responded to the City's RFP-8 firms were short-listed - recommendation to select AEI Pittsburgh, LLC to head up the Redevelopment Plan Team was made in the 4th Quarter; Initiatives consistent with achieving a Severance Town Center overall redevelopment agreement and redevelopment plan of the entire site by the City in partnership with or without Mall ownership are ongoing;

The Redevelopment Plan once completed will assist the City in a review of the zoning of the property, as well as a tool to attract a future Development Partner to redevelop the site based on the Redevelopment Plan's vision.

Staff continues to receive interest in redevelopment of Severance from Developers, and we continue to respond to these inquiries.

Goal 5.2Progress **GOAL B: Redevelop underutilized and outdated retail space to other uses to focus business in key areas**

Concentrating business in select areas can make those areas more successful while providing redevelopment opportunities in other areas.

Owner: *Tim Boland*

Action: 2

Update provided by Tim Boland on Jan 22, 2021 18:36:43

ED staff is continuously reviewing available spaces within the City's commercial districts to match high performing businesses and opportunities with available space; staff evaluates possible strategic parcels to acquire in an effort to establish site control which is a key to successful redevelopment; staff continues on an ongoing basis, to update, expand and refine its available sites & buildings platform and Economic Development toolbox of programs accessible from the ED website to assist developers, brokers and citizens in evaluating available sites for redevelopment - ongoing.

Goal 5.3

Progress: 25%

GOAL C: Promote the repair and redevelopment of the city's older commercial buildings

Proactively working with building owners to repair their structures can assist in improving the look and feel of commercial districts.

Owner: Tim Boland

Action: 6

Update provided by Tim Boland on Jan 25, 2021 21:56:24

The City approved the following Storefront Loan program projects for 2020 / 2021:

- Regency Developers: 2066 Taylor Road – Taylor Road Corridor – 2020/2021
- Franklin Myles: 3964-3982 Mayfield Road – Noble Neighborhood Gateway – 2020/2021
- Flawless & Fierce: 1429 Warrensville Center Road – Noble Neighborhood – 2020/2021
- Tavern Company building –Lee Road Corridor - 2020

City approved Storefront Loan projects for Franklin Myles and for Flawless & Fierce in the Center Mayfield area;

Construction completed on the Weinstein & Frankel storefront project. The total projected cost of the project is \$231,745 with the City providing \$25,000 in the form of a rebate and a \$100,000 loan through the Storefront Renovation Program as previously approved by Council.

Staff reviewed the Storefront Renovation Program and recommended changes to make the program more competitive - Council approved these modifications in July 2019;

Staff actively promoting the CRA program as a potential tool to repair and redevelop older commercial buildings;

Commercial loans have been approved for Rudy's Pub in the Cedar-Lee District, and ZHUG Restaurant in the Cedar Fairmount District. Staff is working with the property owner on redevelopment of the Medusa Building - City assisted in securing Historic Tax Credits and approved the modification of an existing CDBG loan on the property to further assist in efforts for redevelopment.

Goal 5.4

Progress: 50%

GOAL D: Fill vacant, unbuilt, and underutilized parcels with new development

Filling parcels with new development can contribute to positive momentum and expand the City's tax base.

Owner: Tim Boland

Action: 4

Update provided by Tim Boland on Jan 25, 2021 21:58:48

Staff has updated the ED strategic plan and reviews and continuously updates this document on an on going basis. The City is making steady progress in filling vacant, unbuilt and underutilized parcels with new development as evidenced by progress on the Top of the Hill, Evo Domus, Mister Brisket, and Boss Dog Brewing Company.

Top of the Hill closed in May of 2020 and is at long last under construction.

Business/Project	Location	Type	Program	Status
Zhug Restaurant	Cedar Fairmount	Restaurant	Commercial Loan	Open
Rudy's Pub	Cedar Lee	Pub/Restaurant	Commercial Loan	Loan closed
Proximity Golf Lounge	May-Lee	Golf simulator/restaurant	SBA Grant	Open
Cleveland Tea Revival	Cedar Lee	Tea shop	SBA Grant	Opening TBD
Melange Motif	Noble Nela	Clothing Boutique	Microloan	Open
Franklin Myles	Center Mayfield	Storefront renovation	Storefront	Project underway
Flawless & Fierce	Center Mayfield	Storefront renovation	Storefront	Project underway
Lee-Silsby Associates LLC	Cedar Lee	Storefront renovation	Storefront	Project underway
Wizbang Theatre	Cedar Lee	Theatre/performance arts	SBA Grant	Under review
Regency Developers	Cedar Taylor	Storefront renovation	Storefront	Project underway
SOBA Noodles	Coventry	Restaurant		TBD
Jamerican Kitchen	Cedar Taylor	Restaurant		Open
The Boujie Bakery	Lee Road	Bakery		Open
Voodoo Brewery	Cedar Lee	Brewpub		Open
Marchant Manor Cheese	Cedar Lee	Cheese shop		Opening TBD
Rising Star Coffee	Cedar Lee	Coffee shop		Open
Sub City	Cedar Lee	Sandwich Shop		Open
Culinary Occasions	Cedar Lee	Caterer/bakery		Opening TBD
Happy Bees Ice Cream & Coffee	Coventry	Ice cream/coffee shop		Open
Maxwell's Restorations	May-Lee	Violin repair		Open

Goal 5.5  Progress 55%

GOAL E: Enhance the walkability of business districts as a competitive advantage

With increasing interest in walkable places, Cleveland Heights can attract further investment with improvements to walkability.



Owner: Eric Zamft

Action: 1

Update provided by Karen Knittel on Jan 24, 2021 21:42:05

The completed Taylor Road Corridor Study recommends enhancing a few crosswalks across Taylor Road. This study is an example of our complete street policy where the experience and safety of pedestrians, bicyclists and vehicles are considered.

Goal 5.6  Progress 54%**GOAL F: Create memorable experiences by developing a strong sense of place**

People and businesses are increasingly attracted to authentic and vibrant places to live, work, shop, and play.



Owner: Eric Zamft

Action: 1

Update provided by Karen Knittel on Jan 24, 2021 21:53:07

Led by Future Heights, planning for the Cedar Lee Mill Park Placemaking Project has been completed.

The Coventry SID is planning for a light mural on the Coventry Parking Garage thanks to Cuyahoga County Arts and Culture grant.

Noble Neighbors volunteers added a paver path and additional landscaping to the lot at the corner of Noble and Roanoke roads.

Noble Neighbors, Future Heights and the city have identified locations along Noble Road to install benches which are funded by our CDBG program.

Construction at Top of the Hill is underway. This development will create a strong sense of place at this entrance to our community.

Goal 6.1  Progress 57%**GOAL A: Develop an integrated plan to coordinate multiple and simultaneous infrastructure investments in order to lower construction and maintenance costs**

By coordinating planned infrastructure investments such as storm sewers, sanitary sewers, water lines, street resurfacing, gas lines, and others, the City can lower costs and reduce redundant construction.

Owner: Joe Kickel

Action: 5

Update provided by Joe Kickel on Jan 25, 2021 14:57:36

Work is on track. We currently coordinate resurfacing, curb ramps, and spot curb replacement with all of our waterline replacement projects, and we are doing the same with any sewer projects like the Delamere Drive basement flooding relief project. The Sewer System Evaluation Study is currently under review by the USEPA.

Goal 6.2

Progress 60%

GOAL B: Partner with the City of Cleveland department of water to operate and improve the water system

The City's water department merger should include coordination of efforts and infrastructure.

Owner: Collette Clinkscale

Action: 2

Update provided by Collette Clinkscale on Jul 20, 2020 16:10:23

Action 6.2.2: ACTION 2: Ensure that improvements to the water system are included in the City's integrated plan (50% completed)

Selwyn waterline replacement is in progress now and should be completed in late August. Due to Covid-19, there is a delay in bidding the Shannon waterline project and it will be bid in January 2021. The City successfully acquired grant funding to replace the waterline on East Overlook and on Superior, between S. Taylor and Washington. It is anticipated those projects will be bid in early spring 2021.

Goal 6.3

Progress 75%

GOAL C: Capitalize on infrastructure investments to spur growth

Infrastructure investments have the potential to encourage private businesses and homeowners to invest in their properties.

Owner: Tim Boland

Action: 2

Update provided by Tim Boland on Jan 25, 2021 21:59:06

ED staff is promoting use of incentive programs in all commercial districts and where infrastructure is being upgraded. Commercial Loan Fund, ED Fund, Storefront Loan Program, Microenterprise Loan, SBA Performance Grant program, TIF's and Job Creation Grant Program are being utilized to assist projects in areas where infrastructure investment has been made such as the Boss Dog project, Weinstein & Frankel Building storefront renovations, and Paws Play N Stay use in the former Rite Aid building in the Cedar Lee District. The City has the City-wide CRA in place to support new construction and renovation of residential and commercial/mixed-use projects.

Recent Storefront Projects are listed below:

- Regency Developers: 2066 Taylor Road – Taylor Road Corridor – 2020
- Tavern Company building –Lee Road Corridor - 2020
- Franklin Myles: 3964-3982 Mayfield Road – Noble Neighborhood Gateway – 2019/2020
- Flawless & Fierce: 1429 Warrensville Center Road – Noble Neighborhood – 2019/2020

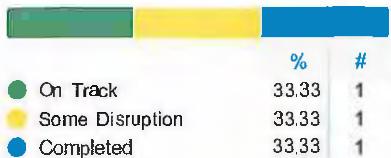
ED staff works with SIDs and businesses affected by streetscaping and street reconstruction before, during and after construction begins.

Goal 7.1

Progress 68%

GOAL A: continue strong arts and cultural programming at Cain Park

Arts and cultural programming is the bedrock of Cain Park and attracts residents and visitors alike.



Owner: Joe McRae

Action: 3

Update provided by Joe McRae on Jan 11, 2021 02:12:29

2020 summer season was canceled due to COVID-19. Staff is researching ways to have a modified season in 2021 that follows appropriate COVID-19 safety protocols. There will likely be less events, reduced attendance, dedicated protocol enforcement staff, and smaller acts to comply with state-issued attendance standards.

Goal 7.2

Progress: 54.2%

GOAL B: Use events to activate neighborhoods and business districts

By promoting events in business districts and neighborhoods, the City and its partners can attract additional visitors and promote neighborhood pride.



Owner: Tim Boland

Action: 3

Update provided by Tim Boland on Jan 22, 2021 18:40:46

Staff has worked closely and participated with the SID's in all of their events promoting the districts and the arts. We look forward to working closely with Future Heights CDC and SID's to develop and encourage events to promote the arts in the City. City ED staff performs these activities on an ongoing basis. Staff attends these events and provides information for distribution.

Goal 7.3

Progress: 74.2%

GOAL C: Construct, promote, and program vibrant public spaces that act as attractors and points of community pride

By identifying existing public spaces and investing in new artworks there, the City can invite residents and visitors to use parks, plazas, and open spaces.



Owner: Tim Boland

Action: 6

Update provided by Tim Boland on Jan 22, 2021 18:42:01

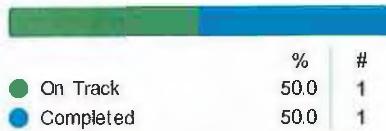
Staff continues to explore ways to utilize public spaces as attractors to the City.

City staff representing the City at the Noble Corridor Study Steering Committee meetings, Study completed in 2019 and steps to implement the study were the focus of 2020. The City provided active support for revitalizing this area.

Goal 7.4 Progress 85%

GOAL D: Support arts organizations that can be linchpins in neighborhood revitalization

Arts organizations can plan, organize, and promote events that attract new residents and support community pride.



Owner: Joe McRae

Action: 3

Update provided by Joe McRae on Jan 11, 2021 15:36:53

This goal was severely limited due to COVID-19. The city did partner with Front Stage (the movie theater at Severance Circle) to provide a parking lot concert series at Severance Circle. The concerts were well attended and well received.

Goal 8.1 Progress 100%

GOAL A: Promote and maintain the city's longstanding tradition of diversity and actively foster an environment of inclusiveness

Fostering a mutual sense of inclusiveness is important to maintaining community cohesion and a shared sense of direction.



Owner: Susanna Niermann O'Neil

Action: 4

Update provided by Mary Trupo on Jan 11, 2021 17:54:12

Our entire advertising and promotional campaign focuses on our diversity and inclusive environment - All Are Welcome.

Goal 8.2 Progress 50%

GOAL B: Promote affordable housing by continuing to partner with fair housing organizations, investing in a variety of housing options, and continuing to use federal funds to support these efforts

Affordable housing is critical to providing safe and clean housing for low-income individuals and to promoting social integration.



Owner: Tim Boland

Action: 1

Update provided by Tim Boland on Jan 22, 2021 18:42:39

Staff planning to explore the feasibility of broadened use of low income housing and historic tax credits to encourage affordability in housing. Staff provided letters of support for an application for Historic Tax Credits for the proposed redevelopment of the Medusa property - this application was approved by the State Preservation Office. Staff plans to continue to discuss universal design as a consideration by developers in the City, particularly in the redevelopment of City-owned property. Ongoing.

Goal 8.3



GOAL C: Ensure accessible units and opportunities for independent living through incentives and education in designing universally accessible homes

By thinking about how homes or stores are built to allow access for senior residents, children, or those with disabilities, structures can provide access for people as they age and expand the options for persons looking to live in the City.

Owner: Eric Zamft

Action: 3

Update provided by Karen Knittel on Jan 24, 2021 22:03:04

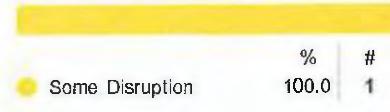
Individual project designs have been reviewed to understand how they allow access to seniors and individuals with disabilities occurs. Accessibility for mobility challenged individuals is considered as public spaces are reviewed and updated.

Goal 9.1



Progress 50%

GOAL A: Partner with the school district to promote a quality school system through initiatives to attract and retain families with children



While the City and School District are separate entities, they can collaborate to better understand how to attract and retain families with children.

Owner: Susanna Niermann O'Neil

Action: 5

Update provided by Mary Trupo on Jan 11, 2021 17:56:18

Although Covid has caused a pause in regular meeting between the City, City Council and the School Board, our lines of communications have stayed open.

City communications - social, newsletter, Focus Magazine all highlight our schools accomplishments.

Goal 9.2

Progress 35%

GOAL B: Continue to develop, encourage, and support a mutually proactive relationship between elected and appointed officials and residents

Cleveland Heights is an active and large community with a history of activism and engagement that the City should support through communication, continued engagement, and collaboration.

Owner: Tim Boland

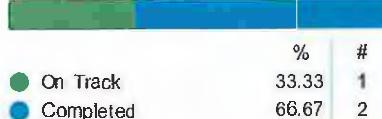
Action: 3

Update provided by Tim Boland on Jan 22, 2021 18:43:07

The City ED staff plan to continues to hold CRA workshops for Real Estate Broker, Developers and citizens, to highlight and educate on City-wide CRA after the COVID-19 crises - information on the program is getting out through the ED e-newsletter and marketing of the Grow program..

Goal 9.3

Progress 67%

GOAL C: Continue to forge partnerships with community groups to directly respond to unique local needs

The City can engage existing or new community groups to address the local needs that can improve quality of life.

Owner: Tim Boland

Action: 3

Update provided by Tim Boland on Jan 22, 2021 18:43:57

City staff has been actively involved in the working group sessions designed to create and establish the FutureHeights Community Development Corporation in the City.

Staff continues to work closely with FutureHeights and to assist their transition towards becoming a full-fledged CDC.

ED staff regularly attends FH Planning & Development Committee meetings and makes presentations on development topics such as the City-wide CRA program and the Top of the Hill and other projects.

Goal 9.4

Progress 83%

GOAL D: Enhance safety in the city's neighborhoods and business districts

Safety is essential to providing a place where people and businesses feel comfortable living and investing.

Owner: Annette Mecklenburg

Action: 4

Update provided by Annette Mecklenburg on Jan 21, 2021 14:32:37

The crime data for 2020 indicates a rise in violent criminal activity, more specifically shootings. All these violent crimes from 2020 are being reviewed and mapped so that an action plan can be developed to proactively combat such crimes.

The Police Department continues to keep residents informed of such incidents and is working with local, state and federal law enforcement agencies in the area to combat violent crime.

The Police Department is exploring the possible reasons for the increase in violent crimes so that solutions can be formulated. We are also working with City Council to explore and find ways that they can support and assist the PD with resources needed.

Goal 10.1 Progress 65%

GOAL A: Ensure all residents have access to a variety of parks, recreation facilities, open spaces, and programs for active and passive recreation that contribute to positive health outcomes and improve quality of life



Providing access to safe, clean, and up-to-date parks is the first step in increasing physical activity, which can lower health risks.

Owner: Joe McRae

Action: 8

Update provided by Joe McRae on Jan 11, 2021 02:23:14

COVID-19 significantly derailed our ability to provide the usual standard of programming residents have become accustomed to for years. Following state, county, and CDC guidance, we were able to gradually reopen playgrounds, picnic shelters, outdoor non-contact programs such as yoga and field rentals. Staff hopes to safely build upon and expand 2020 offerings in 2021 to the extent possible during the pandemic.

Goal 10.2 Progress 100%

GOAL B: Continue to promote policies that limit exposure to environmental hazards



Lowering exposure to health risks like lead—especially among children—can improve neurological development and improve long-term quality of life.

Owner: Allan Butler

Action: 2

Update provided by Allan Butler on Jan 26, 2021 00:06:16

- The current Lead Safe Cuyahoga Grant 2017 has had 44 approved applications, 42 lead risk assessments and Healthy Home inspections conducted, 40 specifications approved, and 27 final clearances with 3 pending. The targeted goal for this grant was completion of lead abatement on 40 dwelling units.

- The 2019 Lead Safe Cuyahoga Grant 2019 will have a goal of 70 dwelling units abated. The grant period will run 4/1/2020 – 9/30/2023 and have a lead budget of \$735,000, a Healthy Homes budget of \$150,000 and a owner match of \$73,000.
- Covid-19 has slowed inspections and reviews of all projects.

Goal 10.3 Progress 70%

GOAL C: Maintain access to a variety of healthy foods for all residents

Improving access to healthy foods helps prevent illnesses and chronic diseases by making fresh fruits, vegetables, and healthy options readily available.



Owner: Karen Knittel

Action: 3

Update provided by Karen Knittel on Jan 24, 2021 19:07:30

Noble Neighbors Gardeners' Market was held on Saturday mornings from August 1st through September 19th. This was the third year that the market enabled local growers to sell their fresh fruit, vegetables, flowers and plants in the neighborhood.

The Delmore Garden was reimagined to become the Delmore Community Orchard with six apple trees, four grape vines, three raspberry bushes and four pawpaw trees.

Plans are underway to make the community garden at Severance Towers, 25 Severance Circle, to be ADA accessible. The garden areas, paths and patio will be improved.

COVID 19 and reduced staffing have impacted work on this goal.

Goal 11.1 Progress 76%

GOAL A: Future Land Use Actions



Owner: Eric Zamft

Action: 6

Update provided by Karen Knittel on Jan 24, 2021 21:58:56

Staff continue to review conformance to the Future Land Use map with potential developments and with projects submitted to the Board of Zoning Appeals and the Planning Commission.

Goal 11.2

Evaluate the Future Land Use Plan (page 109) and Height Districts (page 113).

Owner: Eric Zamft

Action: 1

Update provided by Karen Knittel on Jan 24, 2021 21:55:46

Staff continues to review conformance to the Future Land Use map in working with potential projects and applicants to the Board of Zoning Appeals and Planning Commission.



Committee of the Whole

February 22, 2021

6:30 p.m.

Agenda

Online Only

1. Further discussion regarding the infill project
2. Draft legislation re Charter amendment
3. Discussion regarding the RING doorbell/camera program
4. Taylor Tudor building discussion
5. Executive session : to discuss the appointment of a public official



December 11th, 2020

Timothy M. Boland
Director of Economic Development
City of Cleveland Heights
Via e-mail: nrpphase1@clvhts.com

RE: Developer Qualifications for the Neighborhood Redevelopment Program – Phase I

Dear Mr. Boland-

Please find included here Liberty Development Company and Amato Home's collaborative proposal and qualifications for the Neighborhood Redevelopment Program (NRP).

As you will see from the outline of our experience, our proposed approach and the concept designs for these homes, we have a market viable and neighborhood appropriate strategy to help lead housing reinvestment in the Desota Avenue neighborhood in 2021.

We appreciate the opportunity to be part of Cleveland Heights' continued residential evolution and look forward to having a chance to discuss a partnership with the City in more detail soon.

Please feel free to contact us if you have any questions or require additional information from our team.

Sincerely,

Dru Siley

Dru Siley
Vice President Development
Liberty Development Company
ds@liberty-development.com
216-258-3113

Frank Amato

Frank Amato
President
Amato Homes
franka@myamatohomes.com
330-590-2516



A. Development Team Information

Liberty Development Company was founded in 1996 is a full-service real estate development, management, and construction company with a diverse portfolio of commercial, retail, residential, industrial, and master land-use projects. As one of Northeast Ohio's most active and respected real estate developers, we've built a reputation for tackling complex issues with experience, creativity and vision, while remaining true to our core values of integrity, honesty, and transparency. In real estate development, we create practical, long-term partnerships founded on shared interests and goals.

The lead team member and development lead for our partnership with Cleveland Heights will be Dru Siley, Liberty's VP of Development. Dru's public-sector development experience blends well with cultivating effective public – private partnerships between our company and the communities where we work.

Amato Homes was founded in 2020 by Frank Amato following on more than 25 years of experience as a home builder in Northeast Ohio. Prior to launching his company, Frank worked for K. Hovnanian Homes for nearly 16 years most recently as the Director of Construction Services. Currently, Amato Homes has projects in Vermillion, Middleburg Heights and has just broken ground on a group of landbank lots in partnership with the City of Euclid.

Frank's attention to detail and commitment to quality is also rooted in his 20 years of service as a Warrant Officer in the United States Army. Working with teams, successfully coordinating the complex logistics of managing home construction and creating value in the communities are the core competencies of Amato Homes.

This partnership will create an LLC to function as the operational entity during development and construction. The proposed homes would be for sale, owner occupied single-family houses.

B. Relevant Development Experience

As mentioned in the previous section, Amato homes is currently under construction in Vermillion, Middleburg Heights and Euclid creating new single-family homes in those communities. Vermillion and Middleburg Heights are the completion of the last phase of existing subdivisions and Euclid is 3 new homes on City land bank lots.

Liberty Development's currently has four residential projects under construction in the region, Fairlawn, Bay Village, Westlake and Lakewood. All these projects are redevelopment sites, previously occupied by an obsolete use such as a shuttered bank, furniture store or vacant school, and are all for sale townhome projects.

C. Financial Capacity

Liberty Development and Amato Homes both have the financial capacity to develop and construction the proposed houses. Should we be selected as part of the next round of review we can provide more detailed financial information.

D. Proposed Development Vision

- We are interested in developing the lots on Desota Avenue.
- Home sizes range from approximately 1,546-2,000 square feet, 3-bedroom, 2.5-bath with option to upgrade to 4 or 5 bedrooms.
- Proposed use is single-family, for sale homes.
- Capital investment = approximately \$140 per sf constructed.
- Development standards would focus on more traditional architectural style, four-sided design, quality, low maintenance and in line with the neighborhood market.
- Ownership target is a direct sale to future homeowner.
- The objective is to create a single-family home that has a sale price in the low-mid \$200k range. Much of the existing housing stock is value between \$125-\$150k. However, we feel that new single-family houses in the suggested price range would successful due to the following factors:
 - Neighborhood compatible design
 - Proximity to neighborhood schools, synagogues, churches and retail.
 - Proximity to Cain Park and open space amenities.
 - 15-year, 100% tax abatement on the improved value.
- Related to parking and traffic, the new homes are replacing previously demolished homes so historic traffic volumes will not be impacted. Each home will have a two-car garage and driveway to accommodate parking needs for these residents.
- The design of the new homes will strive to be compatible with the existing neighborhood with respect to walkability and the allowance for on site yard for the enjoyment of the owners. The new homes will also be energy efficient above and

beyond the adjacent 100-year old homes due to the type of construction, insulation, windows and efficient heating and cooling systems.

- We are proposing to compensate the City \$1.00 per lot with a negotiated split on the transaction costs.
- We would consider developing homes on other City and Land Bank lots beside the Desota lots but would need more context to the specific locations and conditions. For example, are other developers working in the area, does the City have infrastructure investment budget for a certain neighborhood and what are the existing amenities in the suggested neighborhood?
- Please refer to included concept drawings for the proposed homes.

E. Community Engagement

Our team would spend time in the neighborhood meeting with current owners, tenants and non-profits working in the neighborhood to share our vision for the new homes. We would connect with the adjacent religious and educational institutions to share ideas and receive feedback. Additionally, we would spend time with the local branch real estate offices to better understand the needs and wants of potential buyers.

F. Proposed Process and Timeline

Total project timeline from award to sale is approximately 9 months.

- Site, market and financial analysis is in progress but would include another 90 days once the specific lots have been committed and awarded.
- Financial commitments would begin in that same 90-day period and be complete prior to executing a development agreement.
- Design development is in the work currently but would be refined based on neighborhood and City feedback – timeline TBD.
- Permitting is typically a 60-day process with the City with variables being approval from the Water Department and the County.
- Construction is approximately 150 days.
- Sales efforts would begin at construction with the expectation that the first home would be committed prior to completion.

G. Economic Impacts

- Projected capital investment (hard and soft costs) = \$140 sf x 1,800 (avg) sf home x 10 homes = \$2,500,000 approximate investment.
- Proposing 10 residential units, 1546-2,000 sf per unit.

- Projected new employment and payroll would depend on the number of lots awarded and the proximity of those lots. The efficiency created by proximity allows for the same crews to be in place and consistently working allowing the builder to manage overhead.
- In our experience, new residential investment in a neighborhood that has not seen much new construction or significant renovation tends to encourage additional independent investments from adjacent homeowners.

H. Resources Required from the City and Other

The primary key is the lot price and keeping the acquisition cost low to help us maintain the home pricing targets that we feel fit the market. The City's assistance and commitment to streamlining the review process and advocating expedited review from the City and other agencies will be an important commitment necessary to be successful. We also will need the City to identify a specific staff member who has the authority and time to be a consistent and vocal advocate for our projects. Relief on permit fees and review fees to help maintain budget. Any due diligence information that City can provide such as environmental reports, geotechnical information, documentation of the demolition and backfill and documentation of the condition and location of the utility disconnects.

I. Minority and Female Business Enterprises Inclusion; Prevailing Wage & Local Hiring

Acknowledged related to making commercially reasonable efforts. These are worthy objectives for the project but being able to deliver quality, sustainable homes for 2021 at the price points we've proposed is the primary goal.

J. Development Agreement

We've indicated key elements related to price point, product type, timing and support throughout this response. We look forward to learning more about the City's intended deal structure as this process progresses.

K. Project Summary

Company Information	
Founded	LDC 1996, Amato Homes 2020
Employees	LDC 8, Amato Homes 1
Headquarters	LDC in Westlake, Amato Homes, Akron
Development Partners	
Timeline	
Groundbreaking to Completion	150 days
Financing	
Equity Source	Development and Builder Team
Personal guarantee of debt financing from firm's principal(s)	TBD depending on lending partner requirements
Tax Increment Financing required?	NO
Guarantee of Public Infrastructure Financing?	More info required
Tax abatement required?	YES
Development contingent on availability of any county, State and Federal funding sources outside of City control?	NO
MBE and FBE Inclusion	
MBE and FBE inclusion	Commercially reasonable efforts
Project Team	
Development Partner	Liberty Development
Architect	TBD
MBE and FBE participation	TBD
Public Finance	Liberty Development
Construction	Amato Homes



1575 RH - Elevation A

Front & Rear Elevations



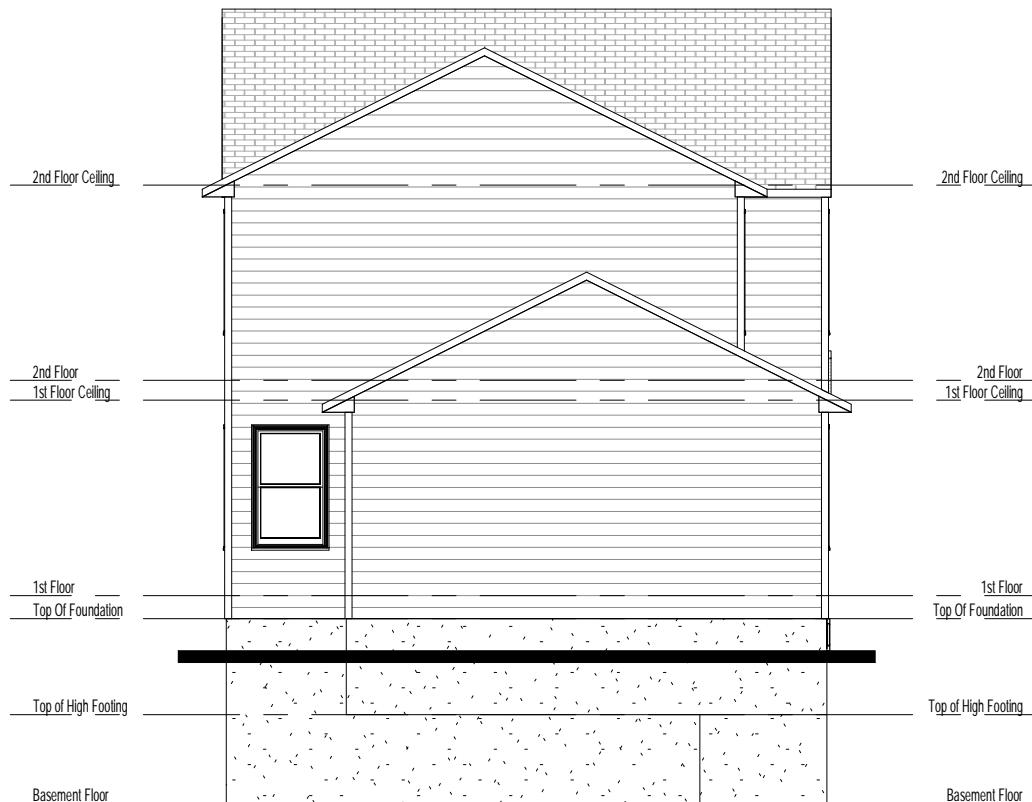
Elevation A - Sheet List

Sheet Number	Sheet Name
ElevA-Pg1	Front & Rear E elevations
ElevA-Pg2	Side E elevations
ElevA-Pg3	Basement Floor Plan
ElevA-Pg4	1st Floor Plan
ElevA-Pg5	2nd Floor Plan
ElevA-Pg6	Roof Plan
ElevA-Pg7	Electrical & Flooring Plan
Pg8	Optional 2nd Floor Plans
Pg9	Interior E elevations
Pg10	Stair Section
Pg11	Details 1
Pg12	Details 2

2019 RESIDENTIAL OHIO CODE
ENERGY EFFICIENT COMPLIANCE - OHBA COMPLIANCE PATH #2
(SECTION 1112 - INCLUDING ALL MANDATORY ITEMS)

- CEILINGS - R 49
- EXTERIOR SIDEWALLS - R 13
- RIM JOISTS - R 13
- FLOOR OVER UNHEATED SPACES - R 30
- FOUNDATION WALLS - R 10 minimum 4 FT. DOWN (ALL WALLS)
- WINDOWS .32 U VALUE

CONTRACTOR AND BUILDER SHALL REVIEW ENTIRE PLAN TO VERIFY CONFORMANCE WITH ALL CURRENT APPLICABLE CODES IN EFFECT AT TIME OF CONSTRUCTION. BY USING THESE DRAWINGS FOR CONSTRUCTION IT IS UNDERSTOOD THAT CONFORMANCE WITH ALL APPLICABLE CODES IS THE RESPONSIBILITY OF THE BUILDER AND CONTRACTOR.



Area Schedule (Elev A)

Name	Area
Heated	
1st Floor	1082 SF
2nd Floor	493 SF
Basement	703 SF
	2278 SF
Unheated	
Front Porch	64 SF
Garage	249 SF
	313 SF
Under Roof	2591 SF

Lot #:

Address:

Community:

Last Revision Date:

12-9-20

Sheet #:

ElevA-Pg1



CONTRACTOR AND BUILDER SHALL REVIEW ENTIRE PLAN TO VERIFY CONFORMANCE WITH ALL CURRENT APPLICABLE CODES IN EFFECT AT TIME OF CONSTRUCTION. BY USING THESE DRAWINGS FOR CONSTRUCTION IT IS UNDERSTOOD THAT CONFORMANCE WITH ALL APPLICABLE CODES IS THE RESPONSIBILITY OF THE BUILDER AND CONTRACTOR.



① Right Elevation - Elev A
1/8" = 1'-0"



② Left Elevation - Elev A
1/8" = 1'-0"

1575 RH - Elevation A

Side Elevations

Lot #:

Job #:
Address:

Community:

Last Revision Date:

12-9-20

Sheet #:
ElevA-Pg2



Wall Stud Size
— = 2x4
// = 2x6

Basement Floor Plan - Elev A

1 1/8" = 1'-0"

25'-0" 9'-11 1/2" 2'-0"

20'-0" 5'-0"

13'-9" 40'-1" 59'-0"

12'-0" 41'-10" 59'-0"

25'-0" 20'-0" 5'-0"

GARAGE ABOVE

5'-3 1/2" 14'-8 1/2"

1'-0"

Unfinished Basement

8'-6" 10'-3 1/2" 6'-2 1/2"

UP

3'-3"

1 1/8" = 1'-0"

28'-1 1/2" FLUSH TOP OF WALL

5'-2"

28'-1 1/4" FOOTER SUMP

HVAC FURNACE

Floor Drain

PORCH ABOVE

12'-8"

1 1/8" = 1'-0"

25'-0" 9'-11 1/2" 2'-0"

12'-0" 41'-10" 59'-0"

1 1/8" = 1'-0"

25'-0" 20'-0" 5'-0"

1 Basement Floor Plan - Elev A

ACTOR AND BUILDER SHALL REVIEW PLAN TO VERIFY CONFORMANCE WITH CURRENT APPLICABLE CODES IN EFFECT AT CONSTRUCTION. BY USING THESE STANDARDS FOR CONSTRUCTION IT IS UNDERSTOOD THAT CONFORMANCE WITH ALL APPLICABLE CODES IS THE RESPONSIBILITY OF BUILDER AND CONTRACTOR.

11 of 11

Basement Floor Plan

ust Revision Date:
12-9-20
Sheet #:
ElevA-Pg3

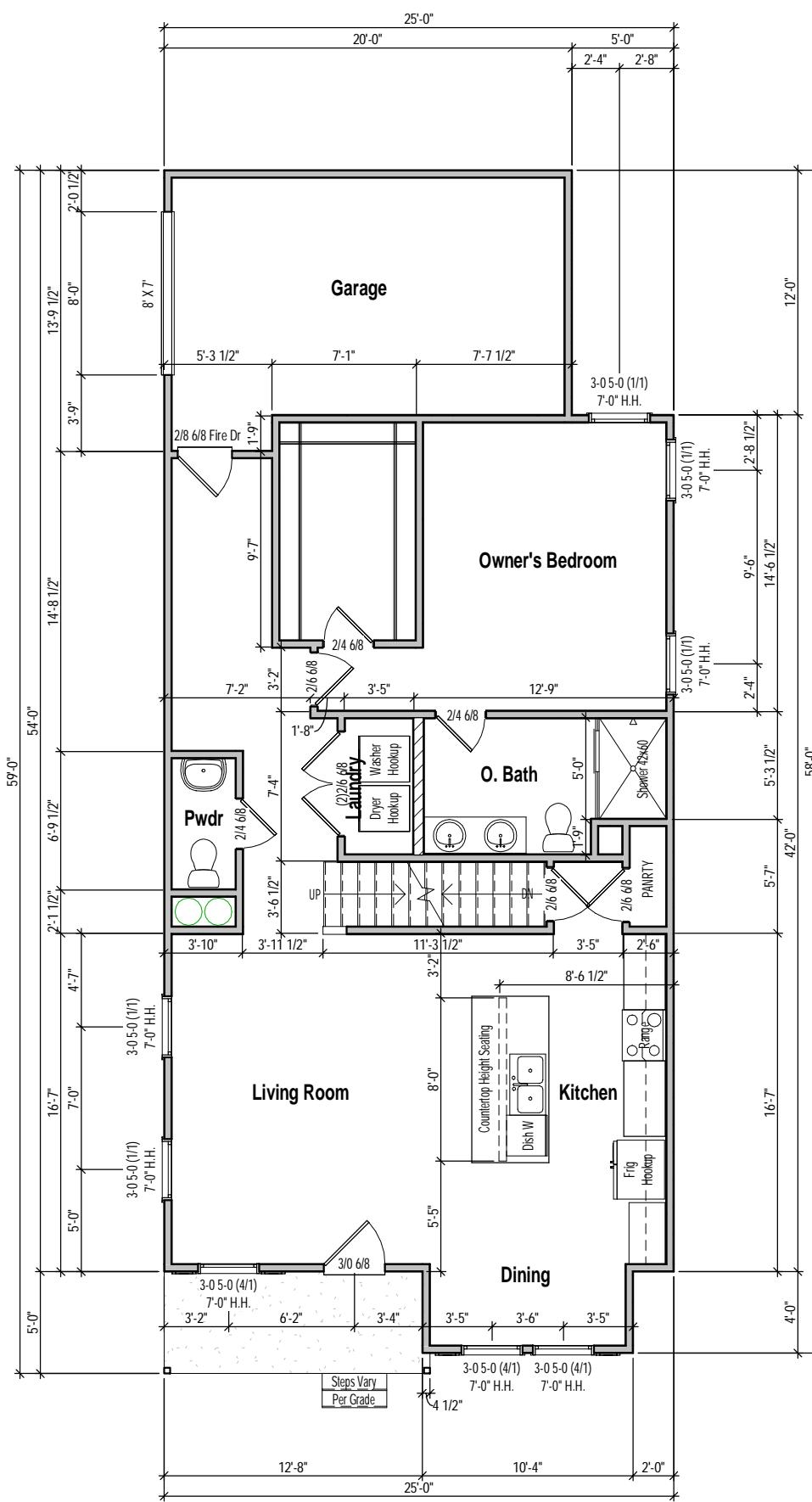


Wall Stud Size
 — = 2x4
 — = 2x6

TABLE R302.6 Dwelling/Garage Separation

Separation	Material
From the residence and attics	Not less than $\frac{1}{2}$ -inch gypsum board or equivalent applied to the garage side
From all habitable rooms above the garage	Not less than $\frac{5}{8}$ -inch Type X gypsum board or equivalent
Structure(s) supporting floor-ceiling assemblies used for separation required by this section	Not less than $\frac{1}{2}$ -inch gypsum board or equivalent

CONTRACTOR AND BUILDER SHALL REVIEW ENTIRE PLAN TO VERIFY CONFORMANCE WITH ALL CURRENT APPLICABLE CODES IN EFFECT AT TIME OF CONSTRUCTION. BY USING THESE DRAWINGS FOR CONSTRUCTION IT IS UNDERSTOOD THAT CONFORMANCE WITH ALL APPLICABLE CODES IS THE RESPONSIBILITY OF THE BUILDER AND CONTRACTOR.



1575 RH - Elevation A

1st Floor Plan

Lot #:

Address:

Community:

Last Revision Date:

12-9-20

Sheet #:

ElevA-Pg4



Wall Stud Size
===== = 2x4
===== = 2x6

1 2nd Floor Plan - Elev A
1/8" = 1'-0"

Job #: **Lot #:**
Address: **Community:**

Last Revision Date: **12-9-20**

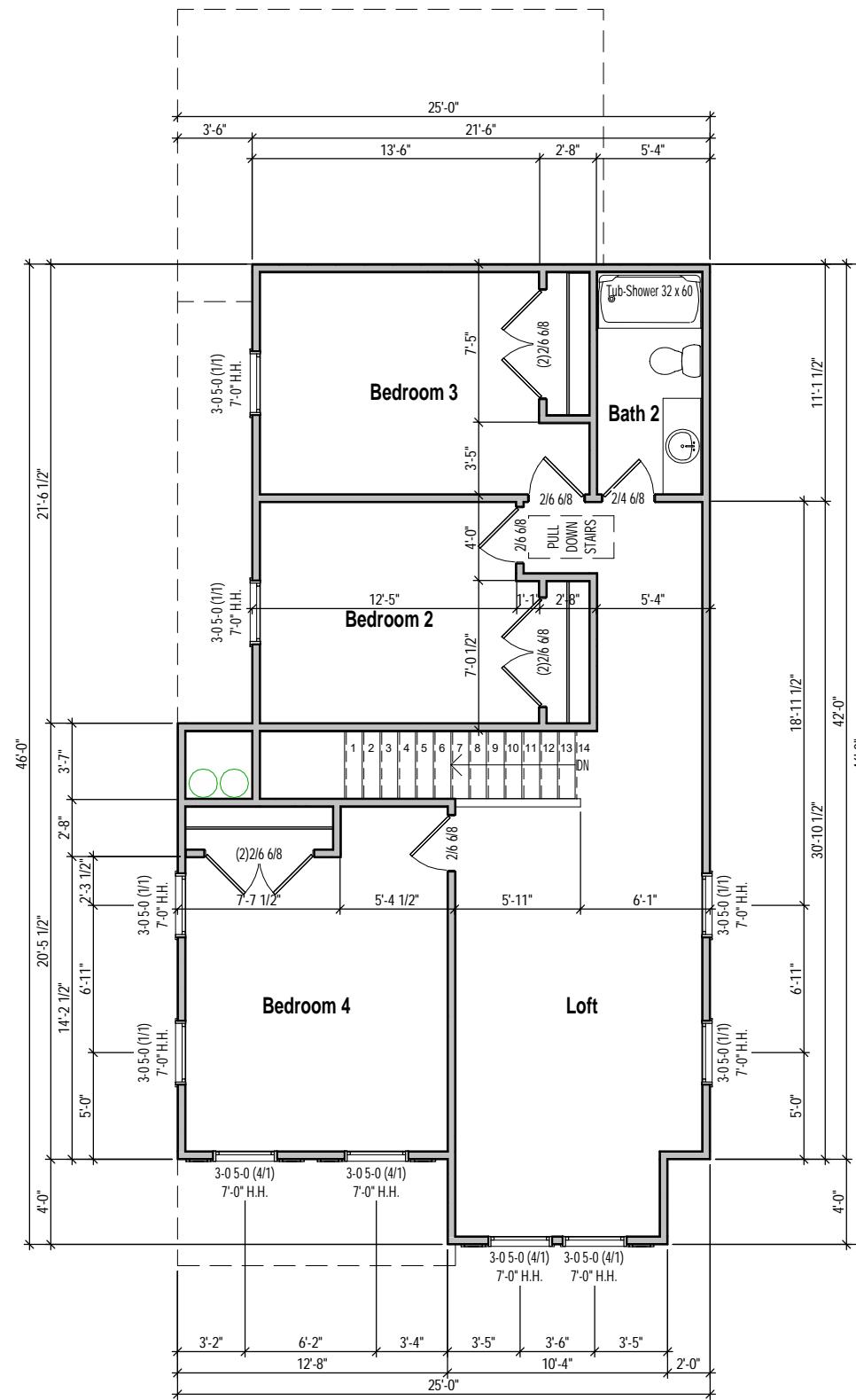
Sheet #: **ElevA-Pg5**



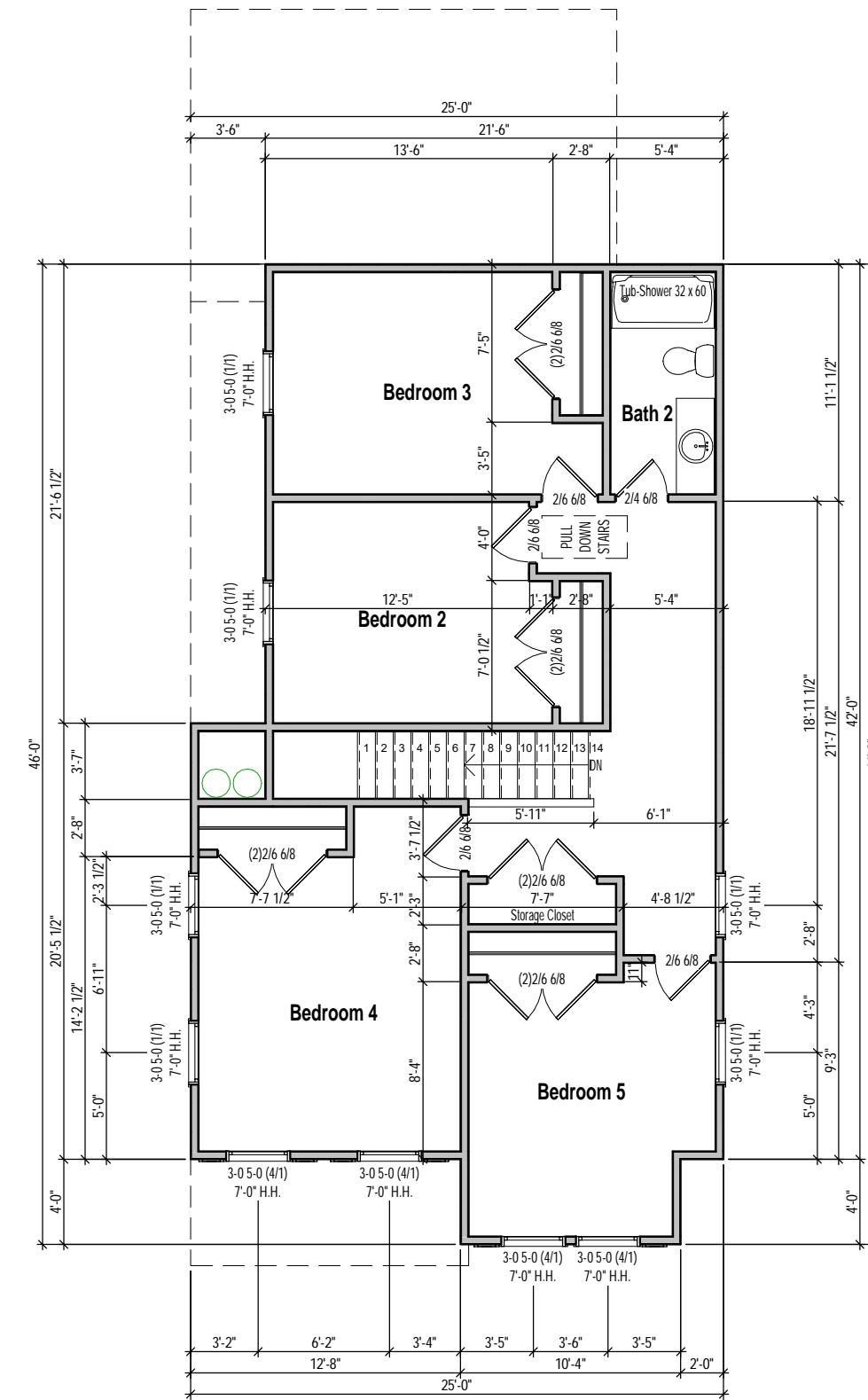
CONTRACTOR AND BUILDER SHALL REVIEW ENTIRE PLAN TO VERIFY CONFORMANCE WITH ALL CURRENT APPLICABLE CODES IN EFFECT AT TIME OF CONSTRUCTION. BY USING THESE DRAWINGS FOR CONSTRUCTION IT IS UNDERSTOOD THAT CONFORMANCE WITH ALL APPLICABLE CODES IS THE RESPONSIBILITY OF THE BUILDER AND CONTRACTOR.

1575 RH - Elevation A & B

Optional 2nd Floor Plans



① Opt. 2nd Floor Plan - Bdrm 4 / Loft
1/8" = 1'-0"



② Opt. 2nd Floor Plan - Bdrm 4 / Bdrm 5
1/8" = 1'-0"

Job #: _____
Address: _____

Community: _____

Last Revision Date: 12-9-20

Sheet #: Pg8

**CITY OF CLEVELAND HEIGHTS
NEIGHBORHOOD REDEVELOPMENT PROGRAM (NRP)
SITES - PHASE 1**

**REQUEST FOR QUALIFICATIONS AND PRELIMINARY
DEVELOPMENT PROPOSALS**



December 11, 2020

SUBMITTED TO:

The City of Cleveland Heights
Attn: Timothy M. Boland, Director of
Economic Development
40 Severance Circle
Cleveland Heights, OH 44118



December 11, 2020

Mr. Thomas Boland
Director of Economic Development
The City of Cleveland Heights
40 Severance Circle
Cleveland Heights, Ohio 44118

Dear Mr. Boland:

The team of Ozanne Construction Company, Inc. and the Borden Design Partnership is pleased to submit our proposal for design, build, finance, and sale of homes. We appreciate the time, effort, and money the City invested in getting site control. This is what attracted us to this opportunity.

Our first step will be to do an analysis of the real estate market values in Cleveland Heights along Noble Road. We will develop a formula matching existing home valuations from a bank's perspective, our total development costs, available subsidies, and other relevant factors. Once complete we will share this with the City to determine our plan's feasibility.

We look forward to the opportunity to discuss our proposal with you.

Thank you,

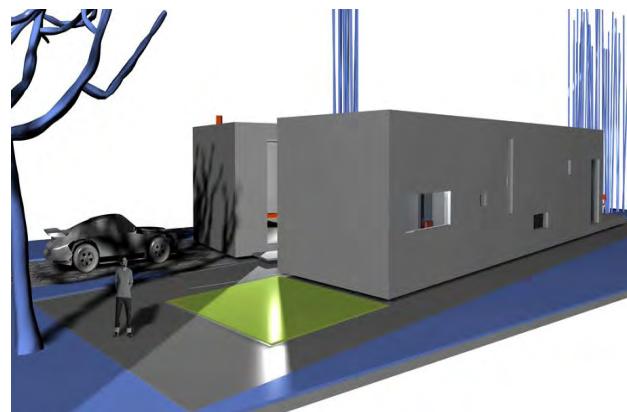
Dominic L. Ozanne
President & CEO
Ozanne Construction Company, Inc.

These are the highlights of our proposal:

1. Ozanne will build unique, quality homes in components to allow buyers to select from typical room and home configurations. Component construction enables quality control, consistency of production, airtight insulation, sustainable construction, and schedule efficiency.
2. The unique "suburban living" modular designs of Gail Borden will contrast with the existing architecture to bring new life and excitement to the community.
3. We offer a bedroom with hospital grade HEPA filtered air filtration that recirculates outside air to eliminate ductwork and maximize clean air.
4. We have identified several potential sources of funding to close the value gap. These sources allow a developer to design and build a quality home at a price affordable to buyers.
5. We will allow buyers to interchange components with a BIM model to create their own design.
6. Buyers will prequalify for tax credit subsidies based on buyer preapproval.
7. Our market analysis will use local housing data to develop the cost and finance models.
8. Both Ozanne and Borden are very experienced designers and builders.

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SECTION D	Proposed Development Vision	SECTION J	Development and Use Agreement
SECTION E	Community Engagement	SECTION K	Project Summary
SECTION F	Proposed Process and Timeline	SECTION L	Exhibits



SECTION A

Team Introduction



TEAM INTRODUCTION

The team of Ozanne Construction Company, Inc. (Ozanne) and Borden Partnership (Borden) is submitting this proposal to the City of Cleveland Heights. Ozanne will form an LLC to act as developer to provide the financing and other development resources. Borden will act as designer of the units based on the design development plan described herein. This is our team.

Ozanne and Borden have never worked together. Ozanne discovered Borden while researching modular wood frame homes. Gail Borden is a brilliant designer, artist, and materials textualist who is extensively published. Dominic Ozanne and Gail Borden will represent the design/build/finance team and will lead the effort.

The long-term goals of the team are (1) to gain a basic understanding of the housing market in the Nelacrest and surrounding area; (2) conduct a data driven market analysis to determine accurate sales prices for new homes considering available subsidies and financing sources; (3) create standard room configurations that can be used interchangeably in unique designs to enable buyers to customize homes to suit their needs and tastes; and (4) presell homes in clusters to take advantage of value gap financing through tax credits and down payment assistance subsidies.



Gail Peter Borden, FAIA, NCARB

Director of Graduate Programs

Professor of Architecture

Gerald D. Hines College of Architecture and Design

University of Houston

Principal

Borden Partnership

www.bordenpartnership.com

Gail Peter Borden attended Rice University, simultaneously receiving Bachelor of Arts degrees (all cum laude) in fine arts, art history, and architecture. Upon graduation, he won the prestigious William Ward Watkin Traveling Fellowship, the AIA Certificate for Excellence, the Chillman Prize, and the John Swift Medal in Fine Arts. After receiving a Texas Architectural Foundation Scholarship, Professor Borden returned to Rice for his BARCH, also cum laude. He went on to Harvard University's Graduate School of Design to complete a post-professional Masters of Architecture with distinction.

Borden is the Director of Graduate Programs in addition to holding a tenured position as a professor at the Gerald D. Hines College of Architecture and Design at the University of Houston. As principal of Borden Partnership since 2002, his design work has won numerous recognitions including: the Architectural League Prize; the AIA Young Architect Award; *Building Design and Construction* magazine's "40 Under 40" award; and numerous AIA, ACSA, and RADA awards. Borden received artist-in-residence awards from the Chinati Foundation in Marfa, Texas; the Atlantic Center for the Arts; the Borchard Fellowship; and the MacDowell Colony. His teaching has been recognized with an ACSA New Faculty Teaching Award as one of the top emerging architecture faculty and has received multiple university awards for artistic expression and mentoring. He was named the youngest Fellow of the AIA in the history of California.

His books: Material Precedent: The Typology of Modern Tectonics, 2010 (Wiley Press); Matter: Material Processes in Architectural Production, 2011 (Routledge); Principia: Architectural Principles of Material Form, 2013 (Pearson); Process: Material and Representation in Architecture, 2014 (Routledge); Lineament: Material, Representation and the Physical Figure in Architecture, 2017 (Routledge); and New Essentialism: Material Architecture, 2018 (AR+D), all focus on materiality.

As an architect designer, artist, theoretician, and practitioner, Professor Borden's research and practice focuses on the role of materiality and architecture in contemporary culture.



Dominic L. Ozanne

Principal in Charge

EDUCATION

Harvard Law School, J.D. (1978)
 Boston University, BS/BA
 Magna Cum Laude (1975)

ORGANIZATIONS

Case Western Reserve University
 Board of Trustees
 Construction Employers
 Association Board of Trustees
 Cleveland Museum of Art
 Board of Trustees

PUBLICATIONS

Who Promised Fair? Improving the
 Construction Industry
 ▪ Part 1 Labor Law Journal
 (Winter 2011)
 ▪ Part 2 Labor Law Journal
 (Spring 2012)

Builders Exchange Magazine –
 Public Project Delivery in Ohio,
 Contractors' POV

AWARDS

Engineering News Record Award
 for Excellence (1991)

EXPERIENCE

Dominic graduated magna cum laude with a BS/BA in finance from Boston University in 1975 and from Harvard Law School in 1978. He was senior comments editor for the Harvard Civil Rights-Civil Liberties Law Review. He worked at Thompson, Hine & Flory from 1978 to 1980, going on to Ozanne Construction Company where he is currently President & CEO.

SELECTED PROJECTS

Principal and Managing Partner

- Shaker Heights Public Library, Main Branch-Moreland School Renovation (1992 - 1993)
- Cleveland Public Library, Main Branch Renovation (1990 - 1999)
- NASA Glenn Task Order Contract (1994 - 1999)
- Elkton, Ohio Correctional Facility, Federal Bureau of Prisons (1997 - 1999)
- Cleveland Metropolitan Schools Rebuilding Program, Ohio School Facilities Commission (2001 - Present) (JV)
- Howard University Men's Living & Learning Center - Preconstruction Phase (2005 - 2007)
- Orleans Parish Sheriff's Office Recovery Program (2009 - Present)
- Cuyahoga County Juvenile Justice Center (2006-2010)
- Cuyahoga Metropolitan Housing Authority Administrative Campus (2009-2011)
- Cuyahoga County Public Library, North Royalton Library Branch (2011 - 2013)

Project Manager

- Ft. Drum Military Base, Watertown, New York (1987 - 1990)

Executive Committee (JV)

- BP Headquarters Interior Construction (1982 - 1985)
- Grafton Correctional Facility, Ohio Department of Corrections (1984 - 1986)
- Lorain Correctional Facility, Ohio Department of Corrections (1985 - 1987)
- Jail II, Cuyahoga County, Ohio (1989 - 1993)
- U.S. Postal Facilities Expansion Program Chicago Region (1992 - 1997)
- Atlanta Detention Center Design-Build, City of Atlanta (1994 - 1996)
- Hartsfield Improvements Project '96, City of Atlanta (1996 - 1997)
- Cleveland Medical Mart & Convention Center (2011 – 2013)
- Hilton Cleveland Downtown Convention Center Hotel (2013 – 2016)
- First Energy Stadium Renovations (2013 – 2015)

SECTION B

Recent Development Experience

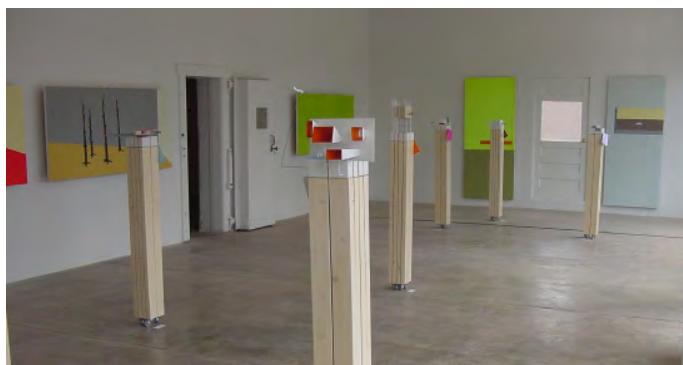


RECENT DEVELOPMENT EXPERIENCE

Exhibit A contains project information for Ozanne and Borden.

The Borden Partnership firm is a multi-disciplinary architecture firm specializing in the architecture of the "everyday." Current explorations into the single-family house, as the fundamental building block of the American suburban landscape, investigate the most pervasive building type deriving this "common" condition, offering the greatest potential for influencing the course of design. The collective vision of these design investigations is to provide a new direction within the contemporary constraints and guidelines of both practice and financial. Looking at the contextual, historical, environmental, ethical, experiential, political, programmatic social, technological, typological, and urban processes that govern this landscape with a goal towards reorienting the significance of space and architecture in this most common of realms. This research believes in a firm dedication and movement towards an ultra-modern architecture that redefines through celebration of the inevitable.

Founded in 1956 in Cleveland, Ohio, Ozanne Construction Company, Inc. is a multi-disciplinary construction management company doing business throughout the Midwestern and Southern United States. We have successfully worked for some of our nation's most respected and demanding owners including, NASA Glenn Research Center, United States Department of Justice, Federal Bureau of Prisons, United States Air Force Construction Management Division, Army Corps of Engineers, United States Post Office, and the General Services Administration, Ohio Facilities Construction Commission, the Cleveland Metropolitan School District, and City of Cleveland.



SECTION C

Financial Capacity



FINANCIAL CAPACITY

Once selected and following the market study we will form a limited liability company capitalized as required to fund our development program. Based on demand shown in the market analysis we will develop a program to presell, design and build homes in clusters not to exceed 4 at a time. The number of homes and timing of construction will depend on demand and presales.

As necessary we will obtain tax credits to fill in the value gap. With presale commitments we will secure construction financing with Key Bank and sell the homes once completed.



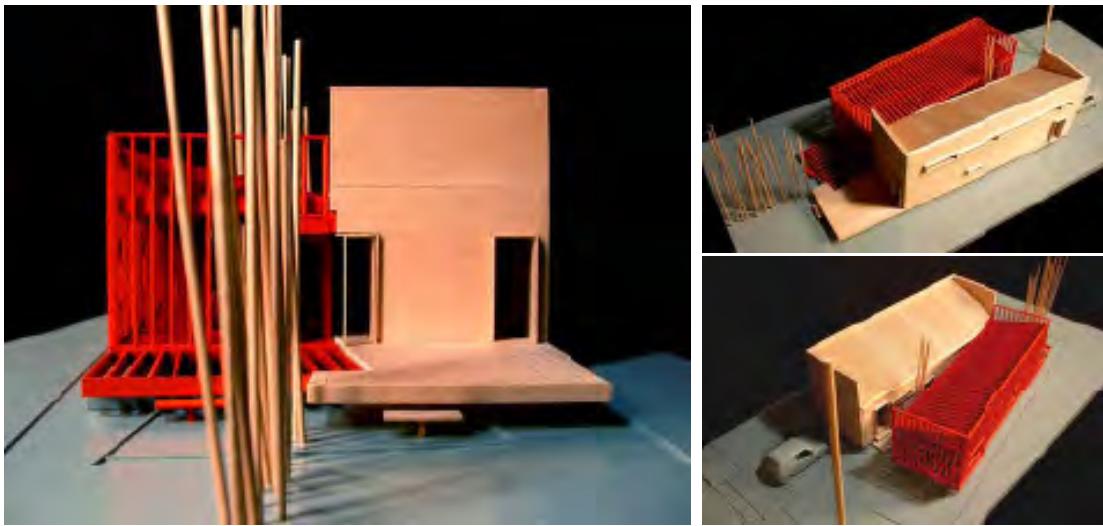
SECTION D

Proposed Development Vision



PROPOSED DEVELOPMENT VISION

1. Location of lots-the lots are in the areas identified in the RFP.
2. Sizes of homes will depend on design, modules
3. Capital investment by team will be between \$50,000-\$100,000 to launch the program not including mobilization for construction of homes
4. Housing types are shown in attached designs by Gail Borden
5. Building standards will be developed by Gail Borden, see **Materials** by Gail Borden.
6. Homes will be designed and built for sale to homeowners
7. Our development approach balances available subsidies, unique home designs, quality of construction, and specific modules to suit the individual tastes of buyers. Modular construction enables consistency of construction costs and predictability of pricing.
8. Borden's designs will be compatible with and in contrast to the neighborhood depending on the buyer's tastes.
9. Designs will be consistent with zoning.
10. Designs will be consistent with traffic, pedestrian, bicycling, and recreational needs including landscaping. Homes will have insulated walls and roofs meeting Green Community standards. Homes will have at least one COVID bedroom, HEPA filtered hospital grade air filtration.
11. We will pay the City a negotiated percentage per home as units are sold.



SECTION E

Community Engagement



COMMUNITY ENGAGEMENT

Once selected we will meet with the Cleveland Heights Community Development Corporation's Future-Heights team to review our plan and get their input and direction. Based on these initial meetings we will meet with other members of the Cleveland Heights community. We will bring our real estate sales team to these meetings.



SECTION F

Proposed Process and Timeline



PROPOSED PROCESS AND TIMELINE

We will complete the following within 3-6 months of contract award:

1. Market analysis to determine demand and most popular size, style, rooms, features, systems
2. Determine types, sizes, configurations of modules needed to meet market demand
3. Select a component manufacturer, MEP systems (COVID unit)
4. Determine cost of site utilities per lot, per home, cost of modules, homes, sales prices
5. Determine sustainability goals and energy efficiency (foam insulated walls, complete sealed envelope, minimum energy cost)
6. Apply for tax credits
7. Presell 50% of homes to be built
8. Start/finish construction



SECTION G

Economic Impacts



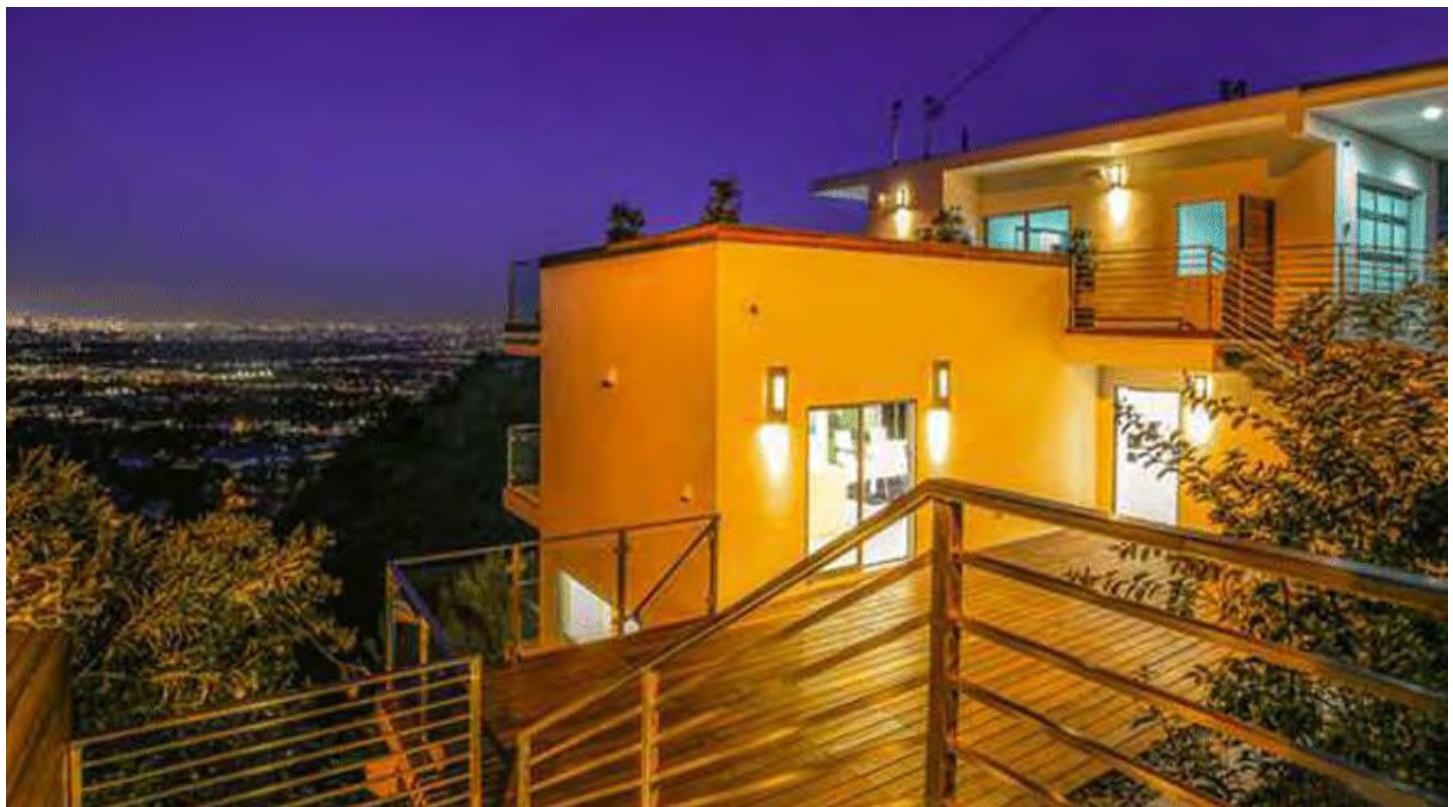
ECONOMIC IMPACTS

1. The initial capital investment by Ozanne and Borden will be between \$50,000-\$100,000 for preliminary planning and analysis at our cost.
2. We will design the units and determine how many to build and where, based on the market study. Once we have the market data, we will be able to determine the per unit cost. We plan to seek tax abatement.
3. New employment and payroll taxes would be generated based on occupancy of new homes.
4. Unique designs will generate interest and excitement, triggering demand for new homes at Cain Park, Taylor Road, and the Coventry area.



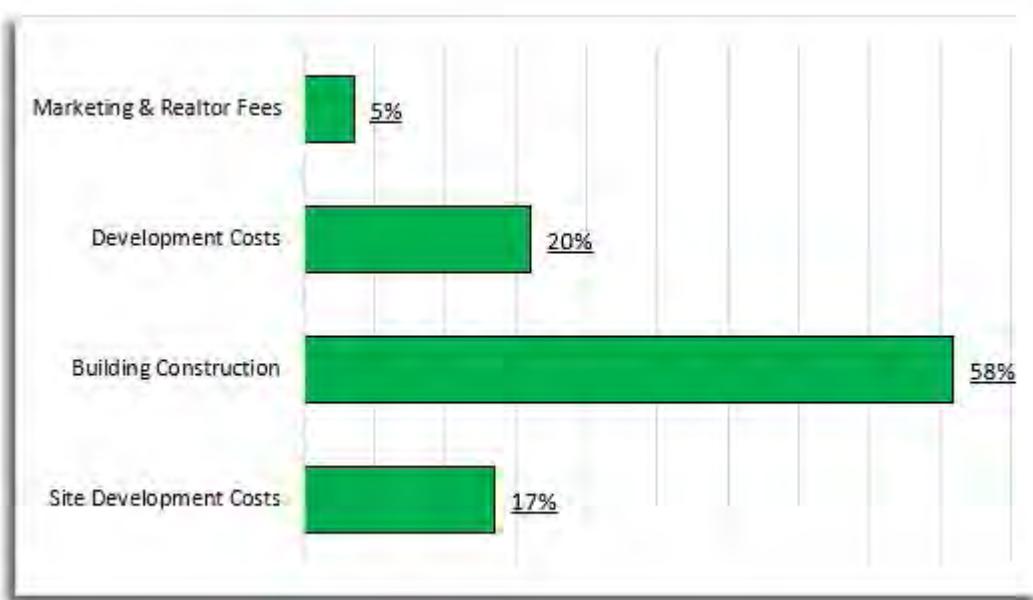
SECTION H

Resources Required from the City and Others



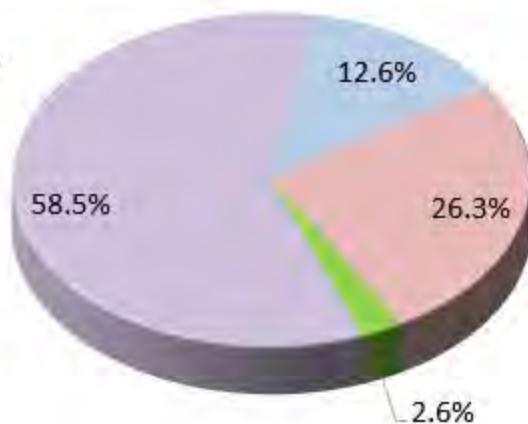
RESOURCES REQUIRED FROM THE CITY AND OTHERS

We would ask the City for tax abatement and deferred payments for lots until the tax credits are funded to close the value gap. We would also ask Cuyahoga County and Greater Circle Living to provide down payment assistance to lower the loan amounts required. We will pay the City a negotiated percentage of the sale price of each home sold.



PUBLIC/PRIVATE INVESTMENT SOURCES

- County Down Payment Assistance Program
- NHIA Tax Credits
- Owner Contribution
- Mortgage Financing



SECTION I

Minority Business Enterprise, Prevailing Wage, Local Hiring



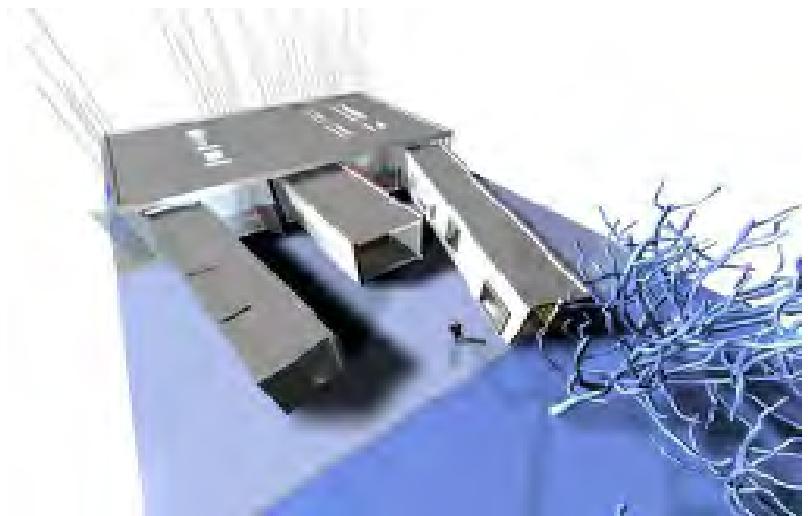
MINORITY BUSINESS ENTERPRISE, PREVAILING WAGE, LOCAL HIRING

Ozanne is one of America's oldest and largest African American owned construction companies. We will ensure that other minority and female businesses and persons are employed in the construction. A minimum of 50% of persons working on the project will reside in Cuyahoga County.



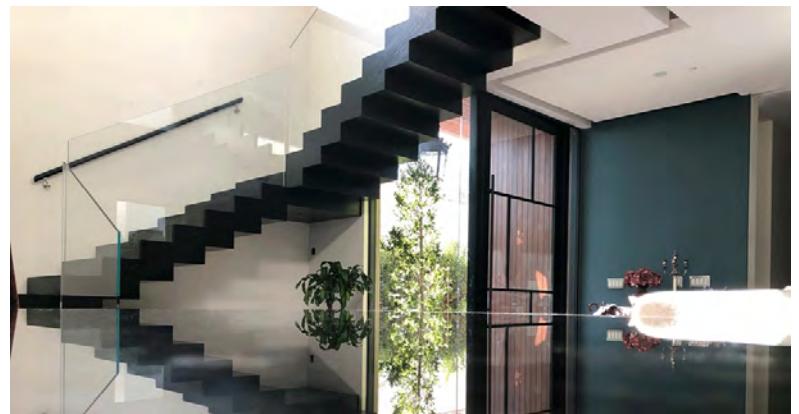
SECTION J

Development and Use Agreement



DEVELOPMENT AND USE AGREEMENT

We are open to negotiation of terms and conditions of the memorandum of understanding.



SECTION K

Project Summary



PROJECT SUMMARY

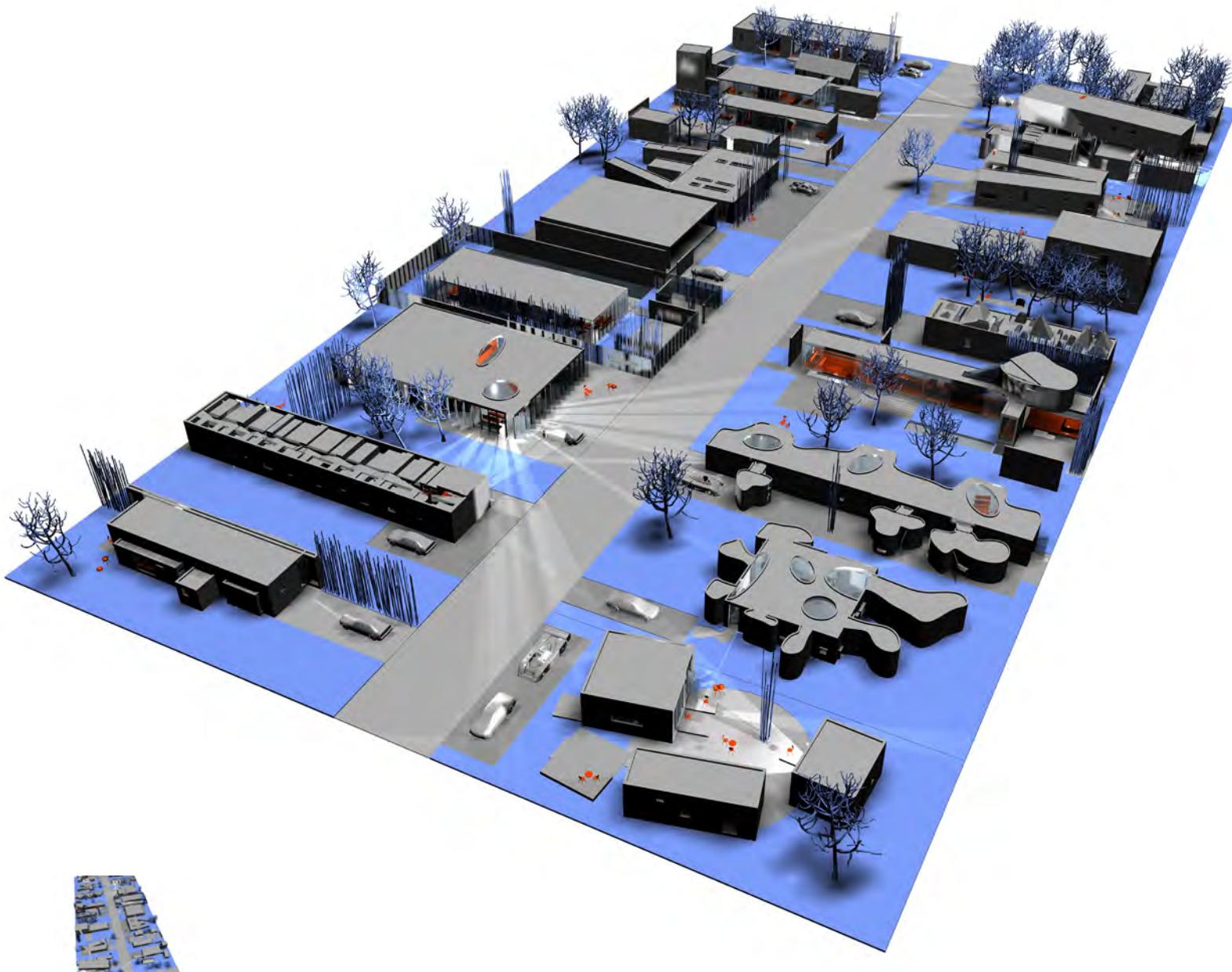
COMPANY INFORMATION	
Founded	June 30, 1956
Employees	35
Headquarters	Cleveland, Ohio
Development Partner(s)	None
TIMELINE	
Phases	Depends on presales
Time from groundbreaking to completion	3-6 months
FINANCING	
Equity source	Depends on presales
Personal guarantee of debt financing from the firm's principal(s)	No
Tax Increment Financing required for current concept?	No
Guarantee of public infrastructure financing	Yes - Needed
Tax abatement required?	Yes
Development contingent on availability of any County, State, Federal funding sources outside of City control?	Yes - Described in RFQ
MBE and FBE INCLUSION	
MBE and FBE Inclusion	Yes - Ozanne Construction Company, Inc.
PROJECT TEAM	
Development Partner	None
Architect	Borden Partnership
MBE and FBE Participation	Yes - Ozanne Construction Company, Inc.
Public finance	Tax credits
Construction	KeyBank
Site Work	Ozanne Construction Company, Inc.
For-sale housing development partner	TBD
Residential sales	TBD
PARKING	
Parking study to be completed?	No
PROJECT EXAMPLES	
Examples (3)	Included in RFQ

SECTION L

Exhibits



EXHIBIT A - PROJECT EXPERIENCE



winner AIA Triangle honorable mention
 winner ACSA Faculty Research and Design Award

PROJECT

PROPOSITIONS FOR SUBURBAN LIVING

TYPE

AFFORDABLE SINGLE FAMILY HOUSE PROTOTYPES

The following are propositions for introducing ultra-modern single family housing into the current landscape. 20 houses have been developed with 6 of them illustrated in greater detail. The houses employ, phasability, modularity, careful spatial planning, materials, program, light and culture to maintain affordability, update the current "house," and increase the quality of the space and composition. These proposals selectively re-present aspects of the current suburban domestic condition while beginning the evolution to a new way of living. They are proposals to make the ordinary extraordinary.

The project is organized in four parts: the first **{1}** textually depicting the conceptual framework, establishing the need and premise of the proposal; the second **{2}** illustrating the conceptual framework behind the design solutions, the third **{3}** documenting 6 houses in depth; and the fourth **{4}** briefly cataloging the remaining 14 designs.



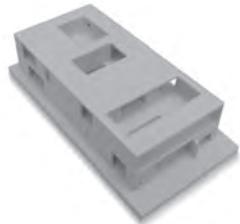
radial house



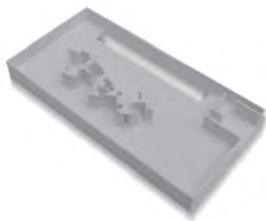
bar house



topo house



courtyard house



innards house



bi-fur house



organ house



pavilions house



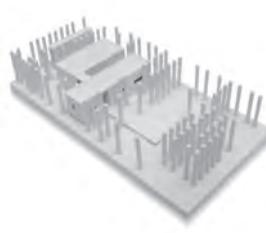
layer house



laminate house



boxes house



orchard house



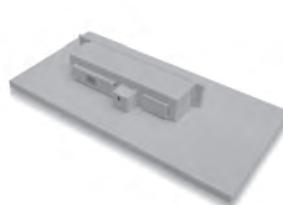
constellation house



enclosure house



gradient house



hitchhiker house



porch house



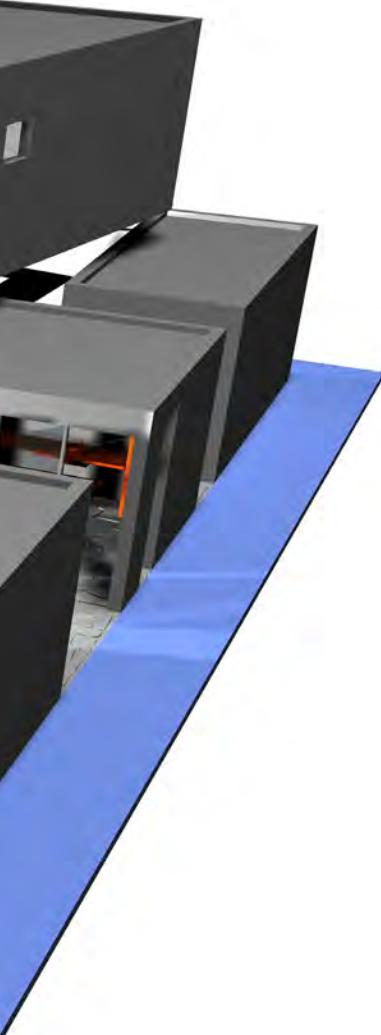
program house



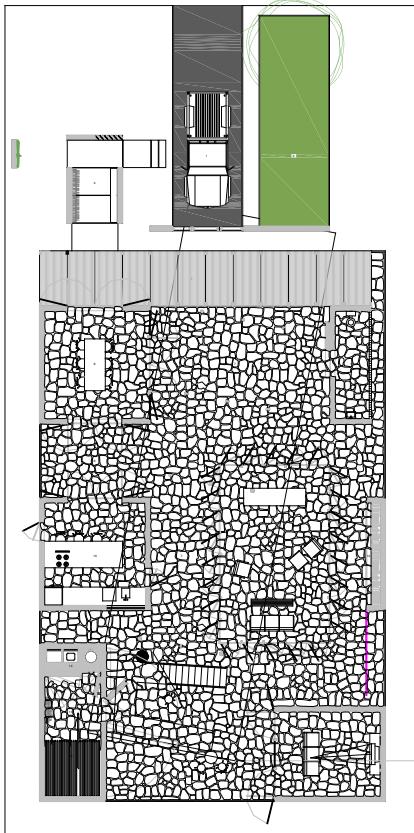
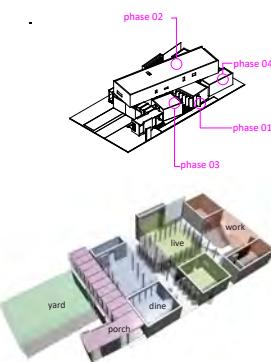
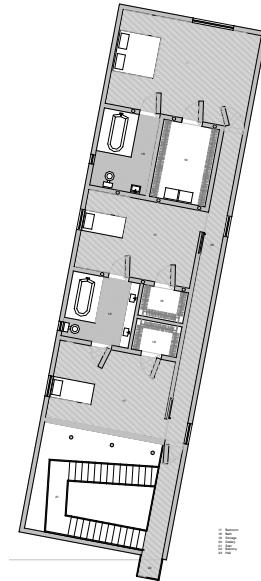
tube house



constellation house



PROGRAM HOUSE

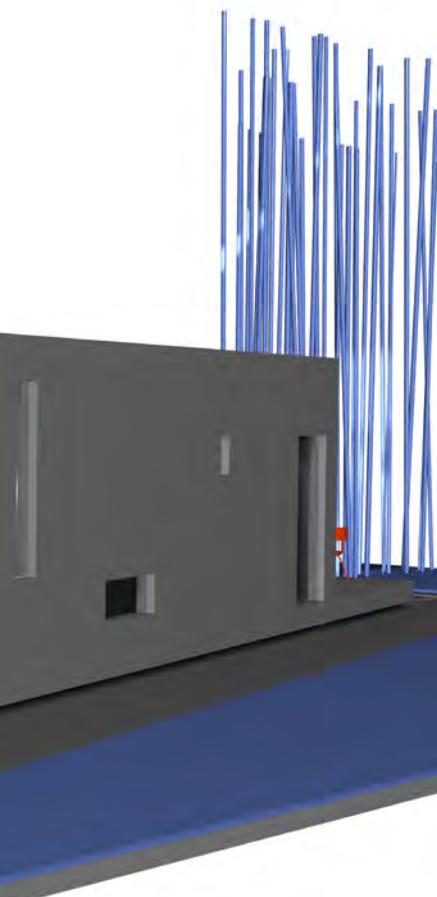


Program House [House 01]

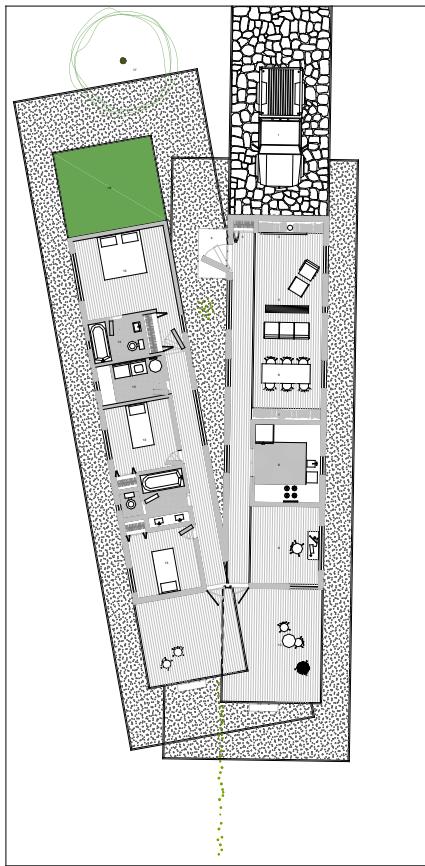
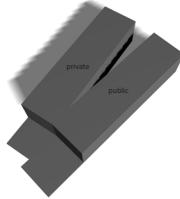
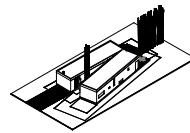
The program house relies upon three primary guiding principles: the articulation of form based upon program, the collection of these articulated programs on an indoor-outdoor plinth, and the ability to phase these programs over time. Separated by section into public and private zones, each function is one of a series of distinct pavilions. Their collection results in interstitial space that bridges and blurs the boundary and compartmentalization of both program and house.

VIEW ACROSS PAVILION FIELD





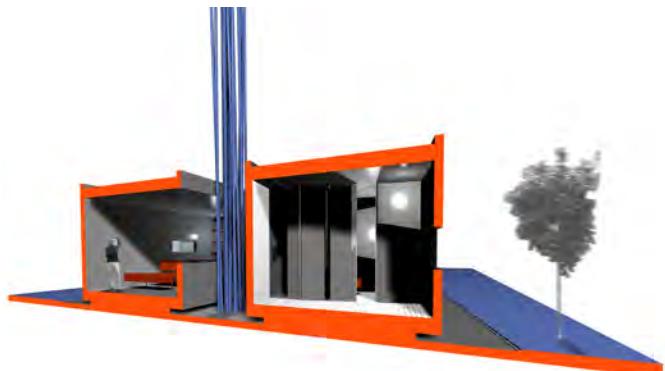
GRADIENT HOUSE

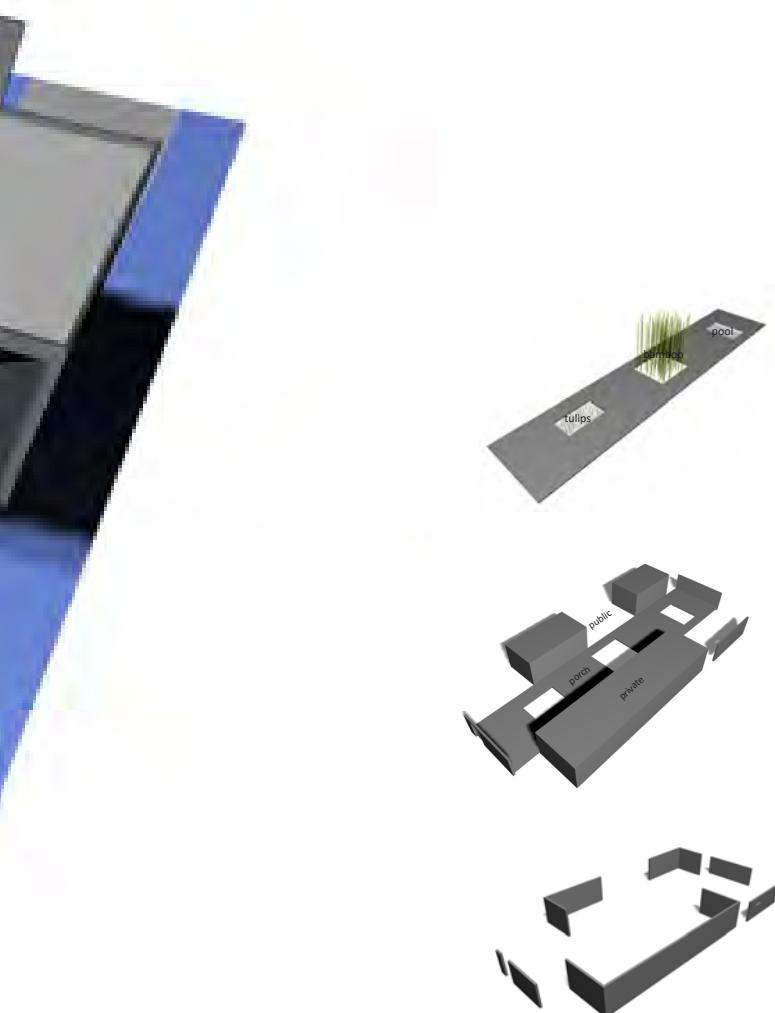


Gradient House [House 06]

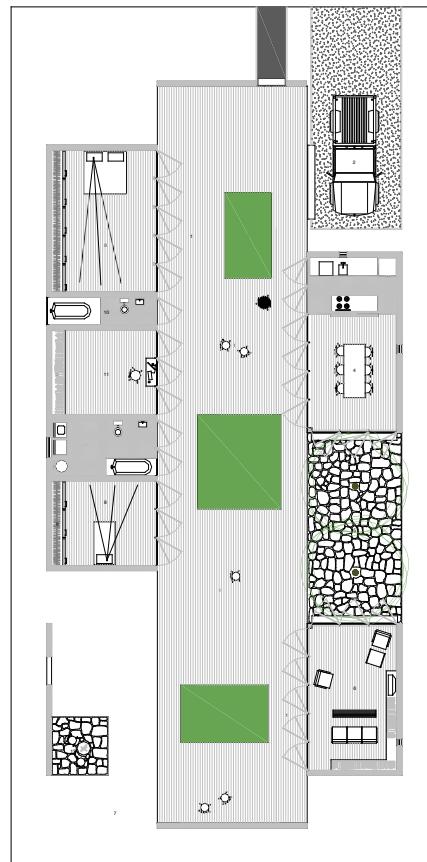
The gradient house separates program between public and private function into two identical bars. Relying upon material modularity, the simple boxes use the innate geometries of material to define both their proportion and the location/composition of their elevations. Shifted geometries allow for the two bars to gently touch and create a diversity of residual spaces throughout the site. The floor plates slide past each of the boxes to create a substantial rear porch. Each of the boxes inscribe their geometries in the landscape with concentric gravel footprints that serve as splash plates for their oscillating shed roofs.

TRANSVERSE SECTION





PORCH HOUSE



Porch House [House 08]

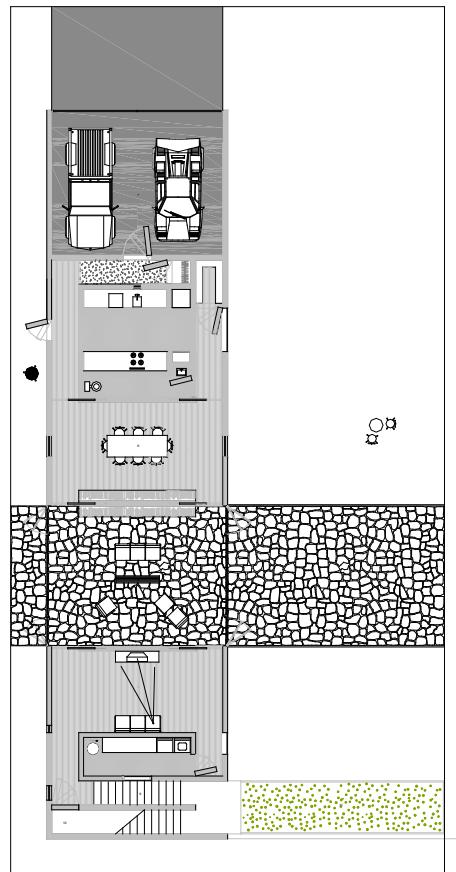
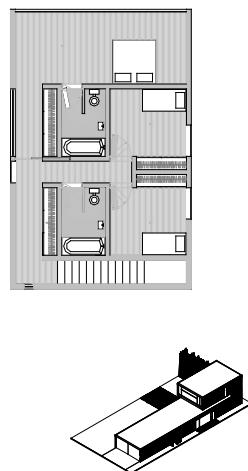
The porch house centers around the link between the landscape and the daily activities of the house. Despite the small, surrounded and confined lot, an exterior room is carved out and defined by using the building, segregated into multiple pavilions by program, to wrap an exterior plinth. The exterior stage becomes room and corridor that one consistently traverses opening the house to the site an expanding the perceived square footage. The table suggests a front porch no longer relating to the street, which has been contaminated by the scale, speed, and sound of the vehicle. Internalizing and privatizing the porch shifts its focus to the familial unit. The perimeter is defined by: the car, programmatic pavilions, [sequentially addable and modular to the tractor trailer] and masonry garden walls. The house itself becomes the shielding frame that defines the interior-exterior space from the context. Rather than opening to the outside the house internalizes itself to open with transparent faces towards the lush interior courtyard. Selective punch opening penetrate the panelized exterior protective shell. The pavilions are subdivided into three distinct parts: eating [preparation and formal consumption], living, and sleeping/bathing. The two sides of the porch are zoned public and private. The programs depend upon allostasis [the ability to maintain stability through change] to celebrate the environment and the landscape in the isolation of daily events. Affordability is achieved through a reduction of size, modular construction, 'common' materials and sequential expansion to provide a



BORDEN PARTNERSHIP

1918 LAUDERDALE STREET
HOUSTON, TEXAS 77030





Tube House [House 19]

The tube house striates the programmatic cycle of the house as a cul-de-sac of daily activity. Linearly organizing the functional activities of: garage, entry, kitchen, dining, living, TV, laundry, stair, closet, bath, and sleep: the cycle progresses and reverses relative to the 24 hour cycle of domestic activity. The section is activated by the subdivision of public [down] and private [up] allowing for a privileged and reclusive flavor for the second story programs, with a greater openness and direct connection to the landscape on the lower level. The house is constructed on a 4' material module and clad in corrugated metal to eliminate the need for maintenance. The narrow width of the footprint provides the opportunity for double density on a single site - reducing the cost of land to allow for greater square footage in the house proper.

VIEW FROM STREET

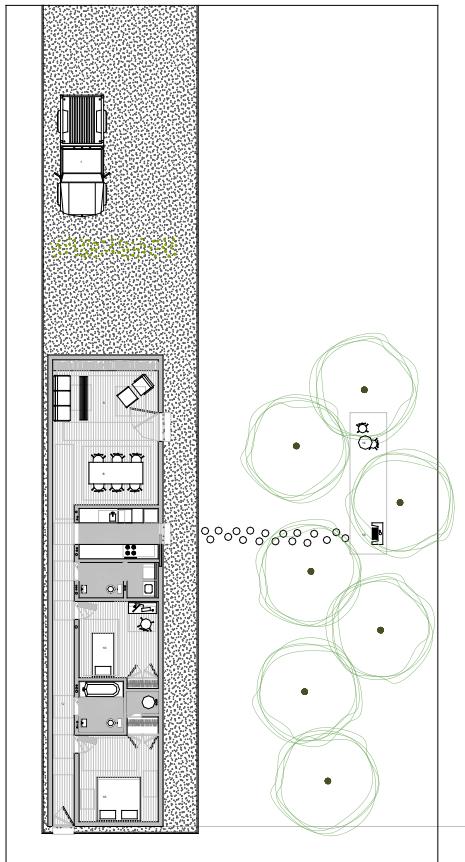
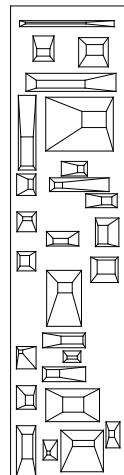
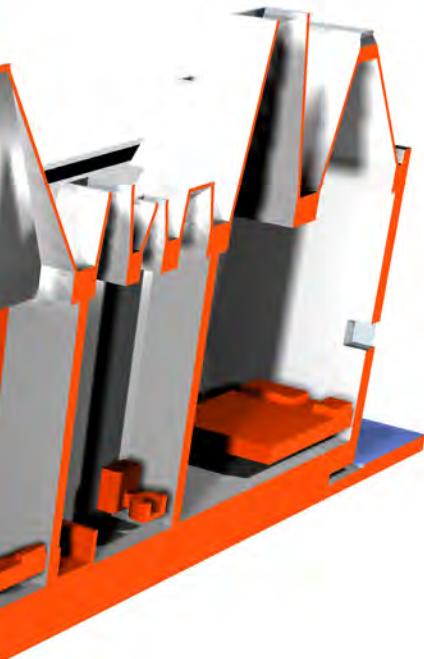
TUBE HOUSE



BORDEN PARTNERSHIP

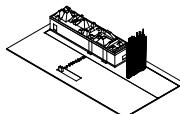
1918 LAUDERDALE STREET
HOUSTON, TEXAS 77030



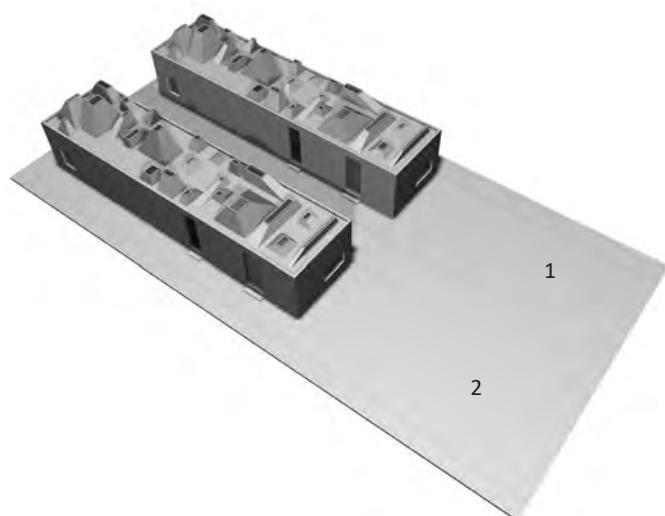


Constellation House [House 34]

The constellation house shifts the traditional responsibility of the wall to the roof. The result is an internal world articulated by large roof apertures that draw you through the house with light. The perimeter is only perforated with three portals for entry. The modular panelized box relies upon its figurative roof for its formal exterior articulation and internal spatial articulation. The dimension and quality of the aperture correlates with the associated space below and the activity it illuminates. The movement between the shafts of light draws the activity and inhabitant through the house defining function and experience simultaneously.



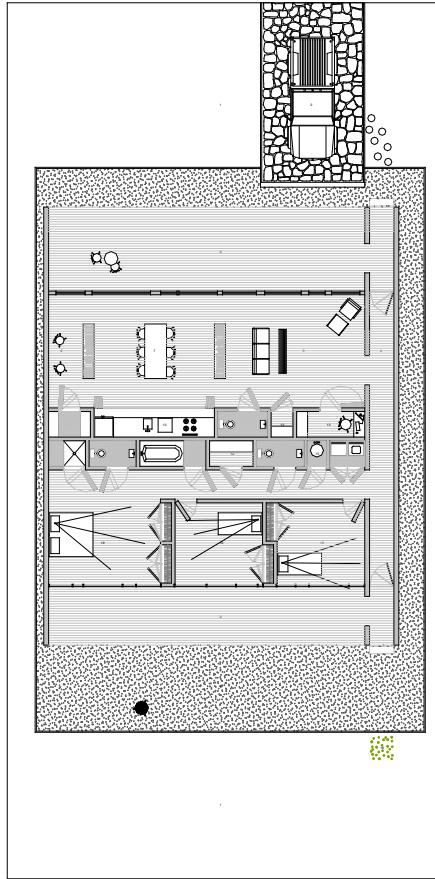
AERIAL VIEW



CONSTELLATION HOUSE



ENCLOSURE HOUSE



Enclosure House [House 37]

The enclosure house relies upon a single wrapper of standing seam metal to enclose itself. A recessed [to provide porches both in front and back] front wall establishes a public face with functionally choreographed punched openings. The back elevation is a transparent, operable facade, recessed for privacy and incrementally studded with colored metal panels for storage. A central core houses the functional service components of the house bifurcating the house into public and private realms. The metal shell simplifies the construction and maintenance required while establishing the iconography of the structure.

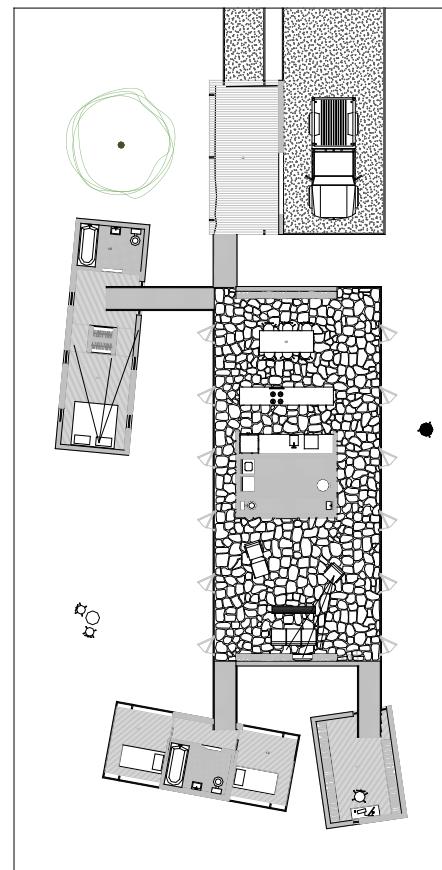
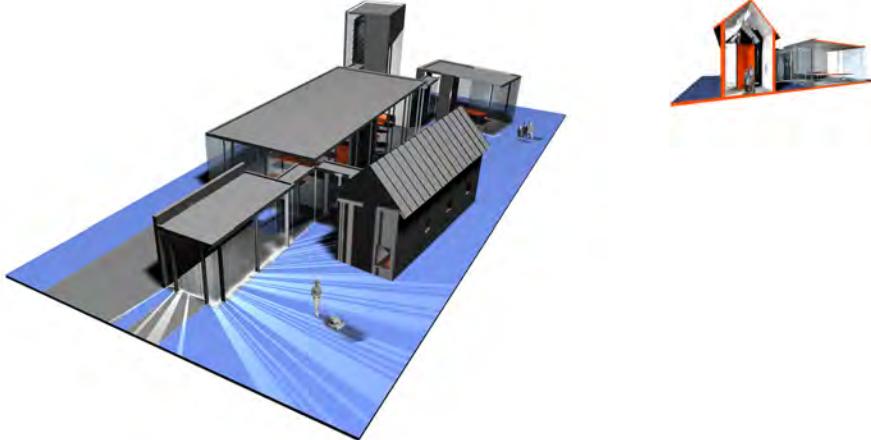
FRONT PORCH



PROPOSITIONS FOR SUBURBAN LIVING

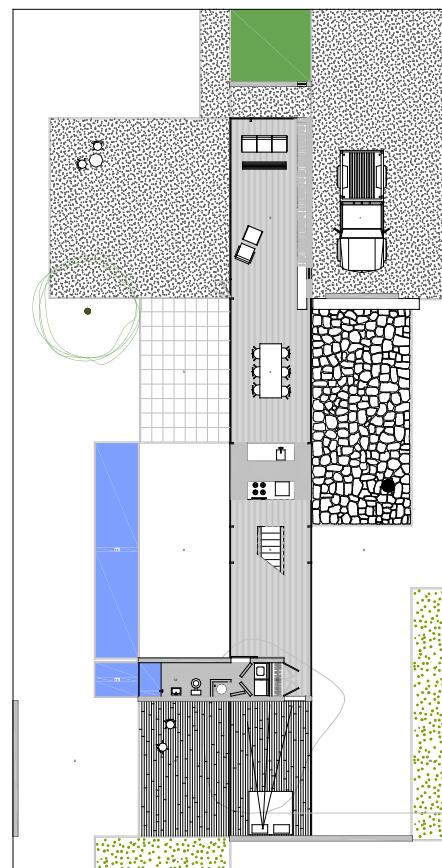
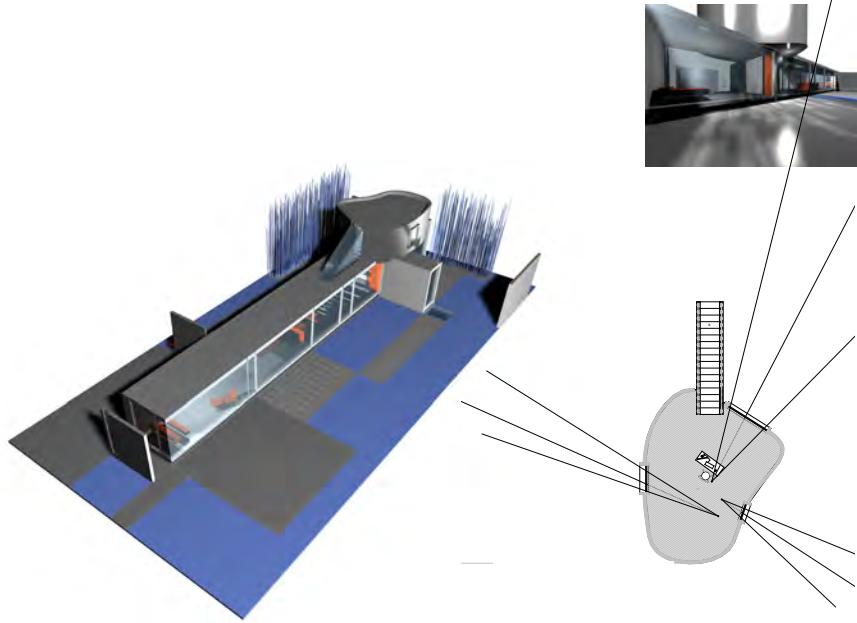
Radial House [House 03]

The radial house relies upon the articulation of individual private programs clustered around a central transparent public space. Each of the radiating pavilions assumes an independent formalism emerging out of function and context. Their collective composition creates a multifaceted figure in the landscape. The segmentation provides for enormous programmatic flexibility as well as provides for the opportunity for plug-in sequential construction. The house is able to expand and contract with the homeowner's need. The house expands as one looks out across the landscape and back into another realm of one's own house: a neighbor to itself.



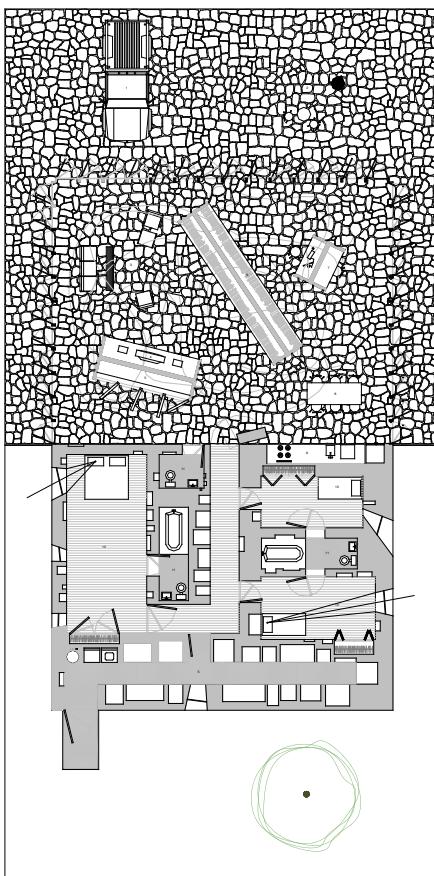
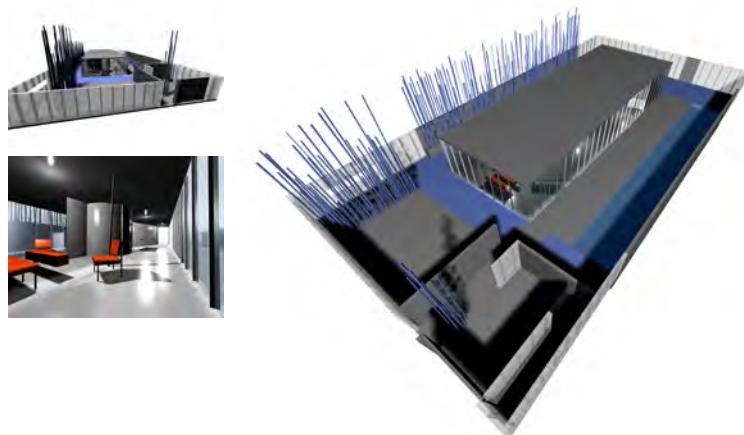
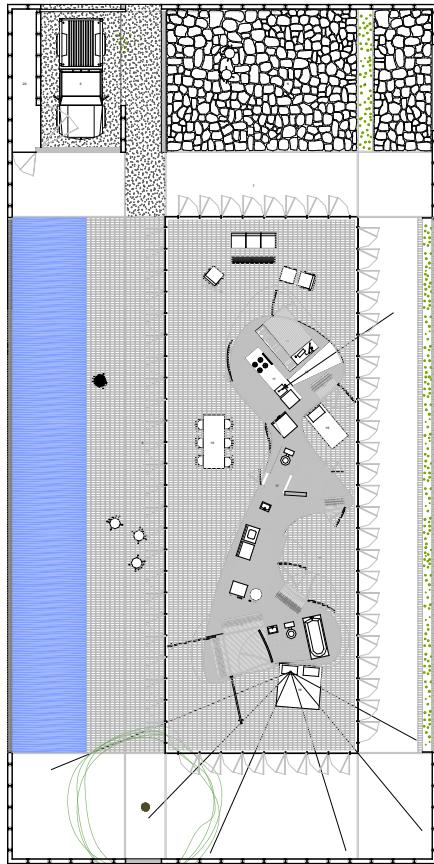
Bar House [House 05]

The bar house consolidates the programmatic functions of the house into a simple line. Clad in transparent walls, the bar house relies upon the landscape to generate barriers that shield and privatize spaces along its length. Each zone of the house relates to alternating sides of the bar forming defined rooms in the landscape based upon an articulated surface plane. Dining slides in and out, bathing slips into pool, the barrier between out and in dissolves. The rigid rectangularity of the lower bar is balanced by a curvilinear and organic form of a reclusive, elevated, opaque room, floating above the datum.



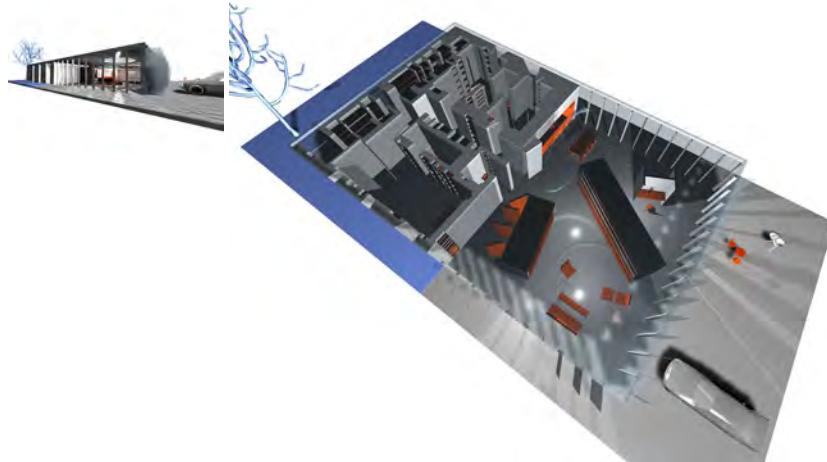
Innards House [House 09]

The innards house is an operable transparent box with a tri-axial undulating wood panel core. The central opaque core houses the functional service requirements of the house with the served associated spaces clustered around the perimeter. The boundary of the site is edged with a translucent glow wall that simultaneously shields and bounds the site while generating an artificial horizon. The space between the house and wall becomes another layer of impacted spaces: influenced by the adjacent condition and use of the core yet conceptually fuzzy in terms of a single boundary or function.



Bi-Fur House [House 10]

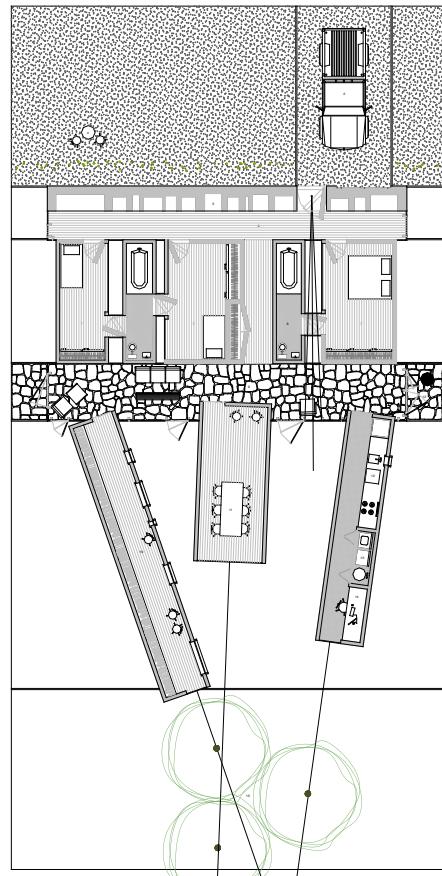
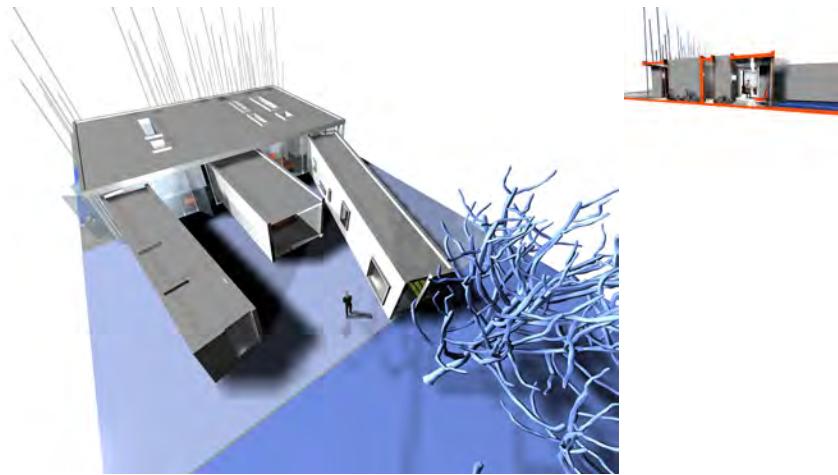
The bi-fur house axially separates the house and site into two identical public and private zones. The public zone is a single space clad in operable glass doors with three mobile units for configuring the use. The roof has three large oculus openings that provide an organic subdivision of the regimented rectangular shell. The private zone is compartmentalized masonry construction with thickened walls housing intimate sleeping rooms and storage compartments. Punched funnel openings in the service allow light into the rooms while shielding view and revealing the thickness of the massive walls.



PROPOSITIONS FOR SUBURBAN LIVING

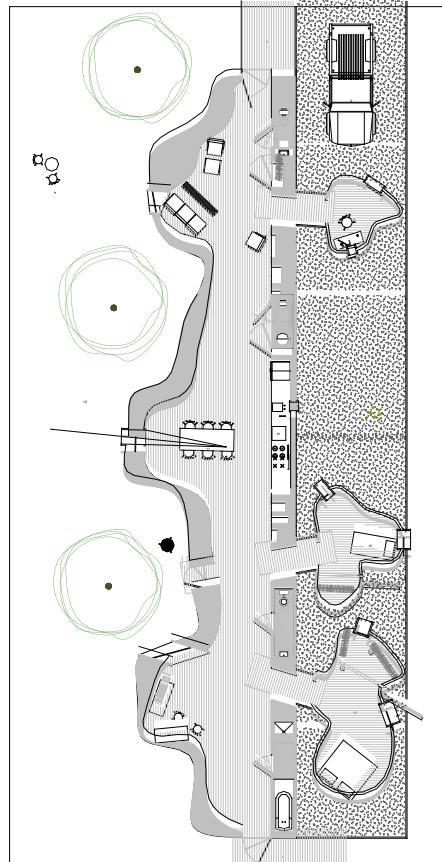
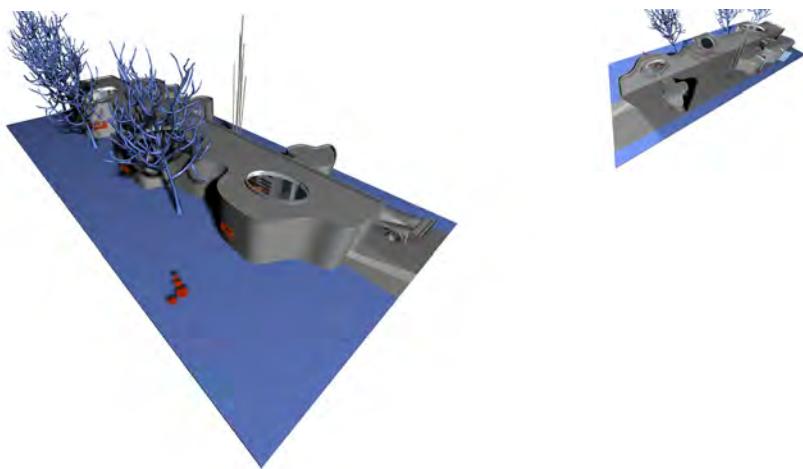
Layer House [House 11]

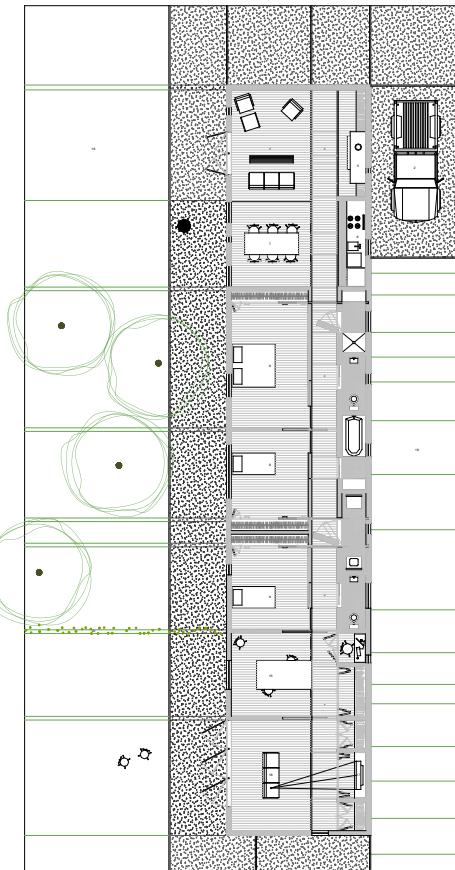
The layer house striates program into parallel bands of function and opacity. The hardscape of the parking zone draws you through a plane of bamboo and through a thick storage/display wall adjacent to a transparent corridor. A band of rooms perforated with inner light well courtyards positions the private in the center of the house inwardly opening. The living room is a transparent band smeared along the bedrooms, opening onto the backyard and punctured by three pavilions: study, eat, and work. The yard continues the banding with varied grasses held in layered zones. The pavilion inserts provide a flexibility of construction and orchestration while losing the rigidity of the geometric and programmatic arrangement.



Laminate House [House 12]

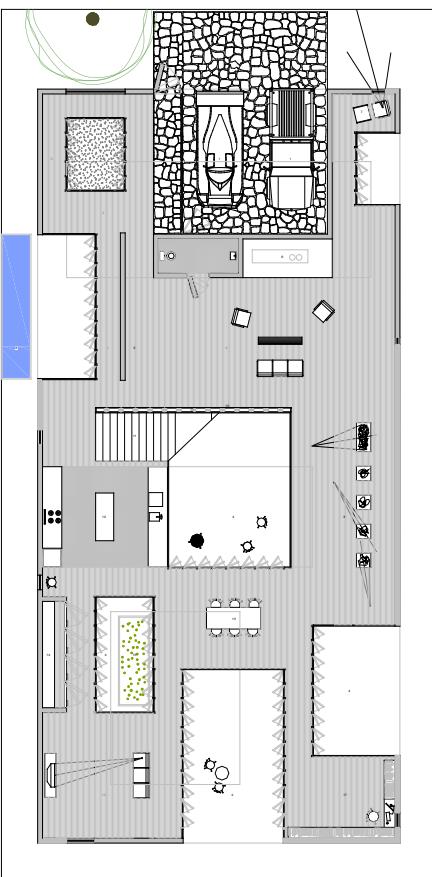
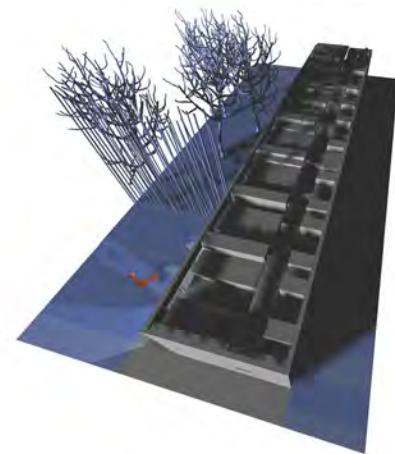
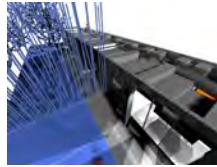
The laminate house builds two layers of curvilinear forms on a central service wall. Public on one side and private on the other the laminates are respectively collective and individual. The collective edge becomes a ferroconcrete shell wall that undulates from the inside with programmatic need and outside with the placement of three trees. The result is a double-sided edge that negotiates and mediates both sides. The organic shapes that one slide into through the service wall are defined by the motions of the private activities cloaked within. The double faces of the laminate house are related to the public and private zonal activities.





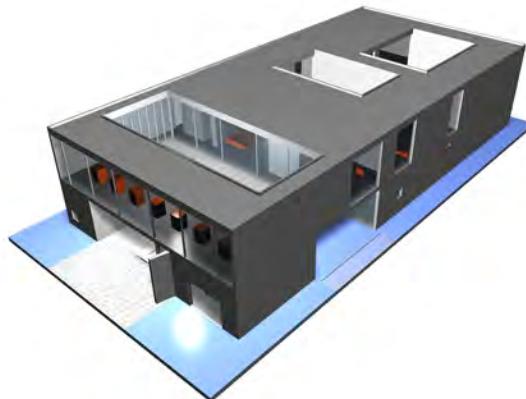
Topo House [House 13]

The topo house shifts the responsibility of spatial subdivision from the wall to the roof. Three parallel undulating bands generate a topographic ceiling that responds to the programmatic alteration below. The house is longitudinally subdivided into three bands: service wall, circulation corridor, and living spaces. These zones are laterally articulated with a responsive ceiling. The fissure between the varied bands remains transparent allowing the penetration of lateral light through the clerestory separations. The sectional variation and resulting usage allows for the orchestration and imprint of action on space, intimate moment within a larger spatial composition. The form of the ceiling defines the architecture and its use.



Courtyard House [House 15]

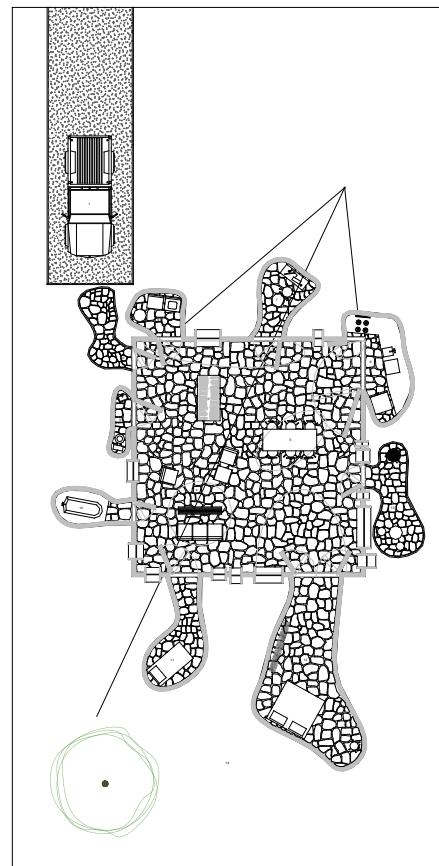
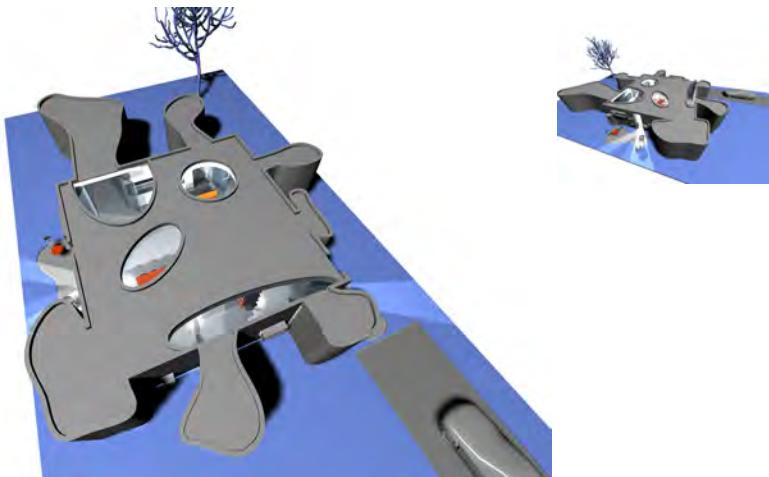
The courtyard house takes a two-story mass [built to the setbacks of the site] and cores out courtyards on each level to provide light and subdivide interior spaces. The overlay of the two levels creates both an irregular section and elevation. The house is programmatically organized with the lower level containing the public activities and the upper level serving as a private retreat. The voids provide inner yards and elevated overhangs and permit large transparent walls to edge intimate spaces without sacrificing privacy. The result is the association of each interior programmatic space with an exterior room..



PROPOSITIONS FOR SUBURBAN LIVING

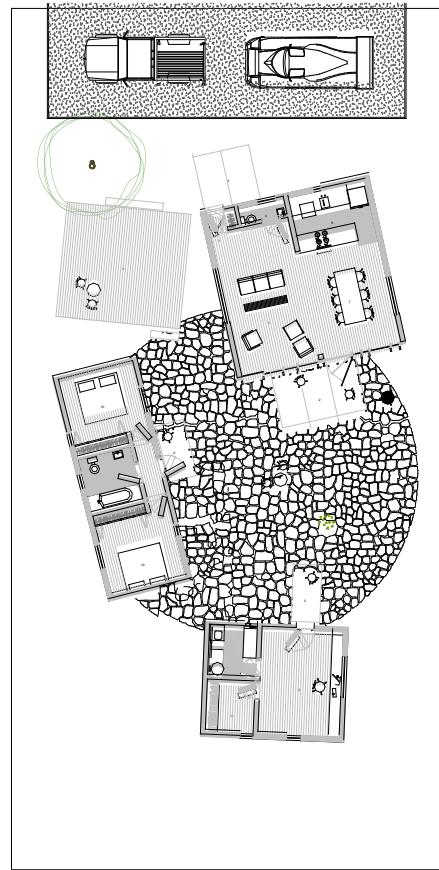
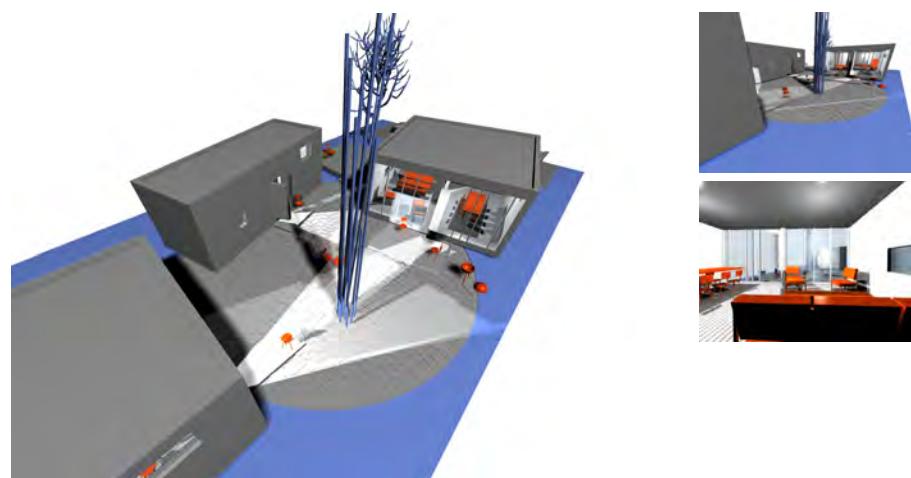
Organ House [House 16]

The organ house gathers a series of organic bulges off a central open square living space. Geometrically untouched on the interior by the distention, spatial zones are articulated by the large apertures on the roof. A series of frame window perforate the remaining wall. The exterior is dominated by the organic forms of the curvilinear surface determined by the motions of the internal activities. The articulated shapes allow for small tailored spaces that increase the quality of space while reducing the scale. The collective dialogue of the bulging elements with one another and the orthogonality of the site/context provide varied levels of publicity and privacy to the yard. Defined by light and silhouetted against the rectilinear backdrop of the house core the pavilions are sensuous forms that visually invite and intrigue while remaining efficiently responsive to function and space.

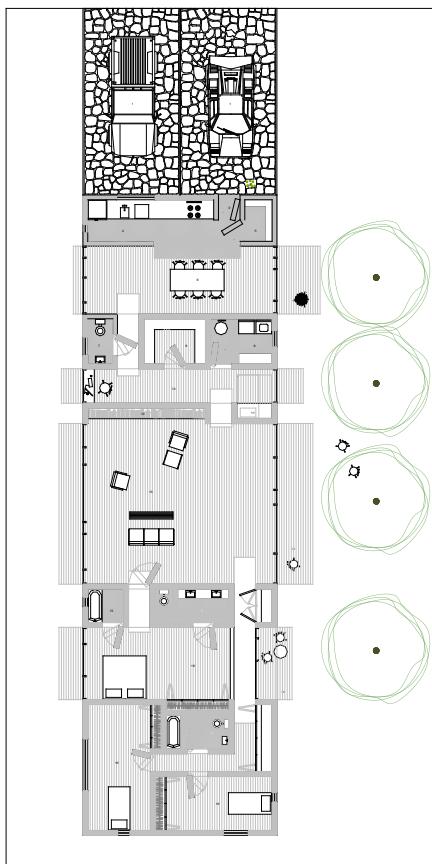


Pavilions House [House 39]

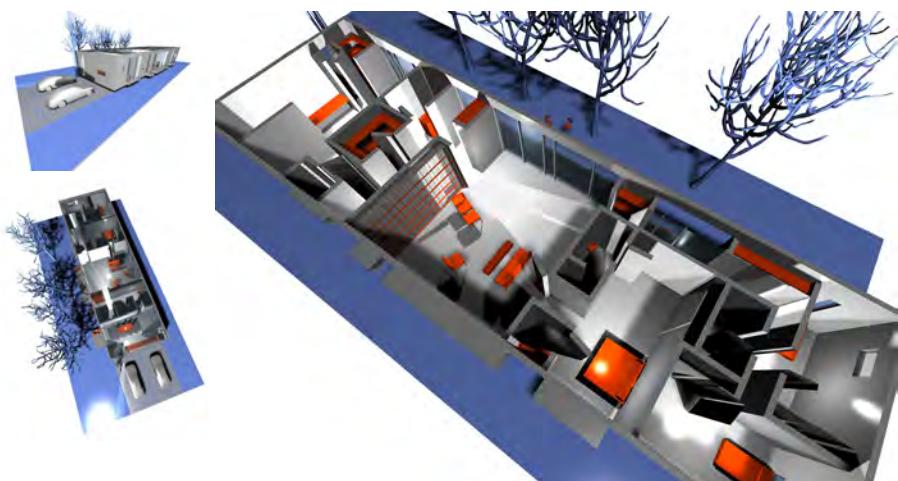
The pavilions house clusters four distinct stations around a circular rock patio. Programmatically subdivided into living, sleeping, working, and porch - the four orthogonal pavilions organize themselves along individual axis relating to the landscape and the adjacent pavilions. Each opening onto the patio, the pavilions are mediated by an intermediate deck. The dissolution of the house into multiple pavilions engages the yard and expands the boundaries of the efficient components.



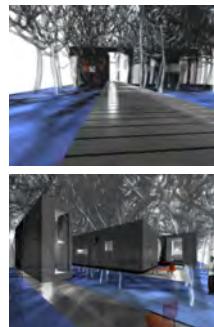
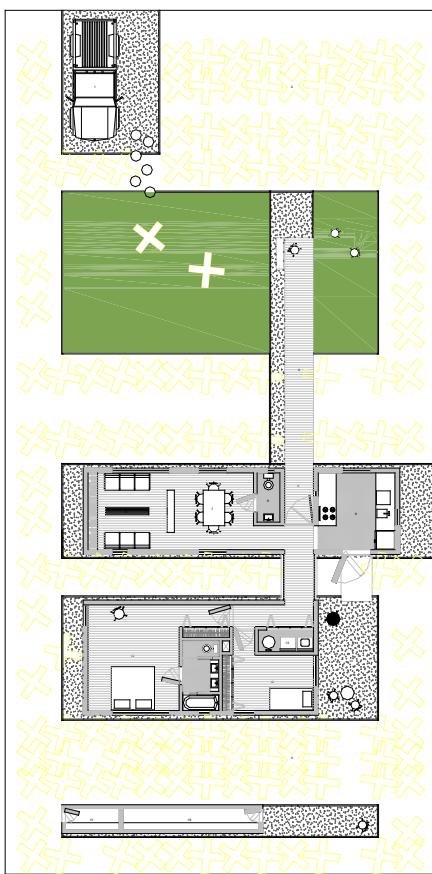
Boxes House [House 31]



The boxes house subscribes to an oscillation between opaque service bands and transparent served bands. Balanced programs with associated service function conglomerate and extend across the entire width of the house, varying in depth: kitchen/storage associates with dining - bath/storage/laundry associates with work/guest - library/entertainment associates with living - bath/closet associates with master sleeping - and bath/sleeping associates with yard. The zones flip between open and closed, out and in, with the transparent public zones of the house extending outward into the yard with operable facades and extended porches.



Orchard House [House 38]



The orchard house relies upon the density and regularity of a grove of trees. Employing their innate vertical order compounded with a rational panting, the site generates rooms through a careful orchestration of the planting. A void for the car has stepping stones disappearing through an edge to draw you into a formal lawn. An oversized elevated walkway wicks you out of the lawn room through the grove and into the public living and ultimately the private sleeping boxes. The storage/service shed terminates the site. The density and repetition of the ordered trees provides natural cooling, while formally sliding between each of the homes components. The field defines the object set into it.



EXHIBIT C - OZANNE HOUSING EXPERIENCE

Housing Experience									
Project	Complete	Cost	HUD Procedures & Forms	Multi-Family Housing	Low Income Housing	Low Income Tax Credits Project	Public Housing	Rehab Properties	
1990 Ford Drive Owner, LLC c/o The Community Builders, Inc. Commodore Place Apartments, 298 Units, 11 Floors	2019	\$15.5M	X	X	X	X			
Glenville Circle North, L.P. An Ohio Limited Partnership c/o The Finch Group Glenville Circle North Mixed-Use Development	2019	\$10M		X					
The Finch Group Innova Living Housing Development Phase II Building Addition and Associated Sitework, 77 Units	2018	\$11.2M	X	X					
New Abington Arms, L.P., An Ohio Limited Partnership Abington Arms Apartments Rehabilitation, 152 Units	2017	\$3.7M	X		X				X
Cuyahoga Metropolitan Housing Authority Ernest J. Bohn Tower Interior & Exterior Renovations 267 Units Occupied Bldg	2017	\$15.5M	X	X	X	X	X	X	X
The Finch Group Innova Living Housing Development Phase I New Construction 177 Units	2015	\$32.2M	X	X					
Cuyahoga Metropolitan Housing Authority Mildred L. Brewer Place Senior Apartments New Construction 39 Units	2012	\$7.8M	X	X	X	X	X	X	
Cuyahoga Metropolitan Housing Authority Riverside Estates Elderly Apartment Complex & Family Town Homes - New Construction Apartment Bldg 28 Units, Townhomes 62 Units	2007	\$13.7M	X	X	X	X	X	X	
Cleveland Housing Network Liberty St. Clair Adult Housing- New Construction 72 Units	2007	\$7.2M	X	X	X	X	X		
Cleveland Housing Network Union Court Elderly Apartments - New Construction 48 Units	2006	\$4.8M	X	X	X	X	X		
Cuyahoga Metropolitan Housing Authority Cedar Extension High Rise Renovation 14 Story Bldg	2001	\$5.2M	X	X	X			X	X
Eliza Bryant Center Village Garden Apartments - New Construction 48 Units	1999	\$3.7M		X	X				
Cuyahoga Metropolitan Housing Authority Wade & Springbrook Apartments Door, Window Replacement & Exterior Restoration - Occupied Units, 2-16 Story High Rise Bldgs	1998	\$1.8M	X	X	X			X	X
Cuyahoga Metropolitan Housing Authority Woodhill Estates Door & Window Replacement 300 Occupied Units	1997	\$4.5M	X	X	X			X	X
Cuyahoga Metropolitan Housing Authority Carl B. Stokes Social Services Mall Renovation 8 Story High Rise	1996	\$5.1M	X	X	X			X	X
Cuyahoga Metropolitan Housing Authority Lakeview Terrace Estates - Renovation 9-3 Story Bldgs	1994	\$8.8M	X	X	X			X	X
Cuyahoga Metropolitan Housing Authority Riverside Estates Scattered Site Housing Renovation 256 Units	1992	\$7.2M	X	X	X			X	X
Mt. Hermon Baptist Church Good Samaritan Foundation Home - New Construction 56 Units	1990	\$5M		X	X				
U.S. Department of Housing & Urban Development Rainbow Apartments No. 1 - New Construction 40 Units	1986	\$5M	X	X	X			X	
Lexington Village I - New Construction 180 Units	1986	\$9M		X					
Cuyahoga Metropolitan Housing Authority Crestwood Estates Recreation Center - New Construction	1974	\$750K	X	X	X			X	
Randles Estates Townhomes - New Construction 36 Units Crawford Road & Kenmore Avenue	1969	\$536K		X	X			X	

EXHIBIT B - MBE CERTIFICATIONS



EXHIBIT B - MBE CERTIFICATIONS



Department of
Administrative Services

Mike DeWine, Governor
Jon Husted, Lt. Governor

Matt Damschroder, Director

08/05/2020

Dominic Ozanne
Ozanne Construction Company, Inc.
1635 E. 25th St.
Cleveland, OH 44114

SUBJECT: Minority Business Enterprise (MBE) Program
Certification Number: MBE-10324
Effective Dates: 08/05/2020 through 08/05/2022

Dear Dominic Ozanne:

As you are aware, a company desiring to participate in the State of Ohio's Minority Business Enterprise program must demonstrate to this Office that the company is owned and controlled by a minority individual for at least the previous one year.

After careful review of the application and supporting documentation you provided to this office, the Equal Opportunity Division of the Ohio Department of Administrative Services (DAS) has determined that the company satisfactorily meets the requirements set forth in Section 123:2-15-01 of the Ohio Administrative Code as is required for participation in the program. This letter shall serve as the State's official certification to this effect.

This letter also acknowledges that Ozanne Construction Company, Inc. has been categorized under the Construction procurement category for MBE program participation, and has demonstrated capability and/or experience for a period of at least one-year in the following UNSPS code(s):

1. 72121100 Commercial and office building construction services
2. 80101600 Project management

Please note that one month prior to the expiration date of this certification, your company is required to submit a completed Recertification Affidavit form for our review relative to the company's qualifications for continuing participation in the MBE program. Additionally, you must formally notify this division of any changes that occur within your company that effect ownership, managerial and/or operational control within thirty days of such changes occurring. Similar notification must be provided to us of any changes to the company's name, business address, telephone numbers, principal products/service or other basic contact and commercial activity information.

Failure to provide a completed Recertification Affidavit or to notify this office of such changes to your company in a timely manner may result in the revocation of your certification status.

If you need any assistance or have questions about the MBE program, its objectives, or its operation, please contact the Equal Opportunity Division's Business Certification and Compliance Unit at 614-466-8380.

Sincerely,

Eric M. Seabrook
Deputy Director
State EEO Coordinator

*As set forth in Section 123:2-15-01 of the Ohio Administrative Code



Start Right
Community Development Corporation

December 10, 2020

Timothy M. Boland
Director of Economic Development
The City of Cleveland Heights
40 Severance Circle
Cleveland Heights, OH 44118

Re:

RFQ/RFP City of Cleveland Heights NRP Phase 1

Dear Mr. Boland:

Start Right Community Development Corporation appreciates the opportunity to submit our response to the City's RFQ/RFP. We agree with the City's desire to develop new construction in-fill housing on vacant lots. We are committed to work with the City to provide meaningful support to make this important initiative a success.

A copy of our response has been emailed as instructed. Enclosed you will find a flash drive containing our response to the RFQ/RFP.

I can be contacted at 216-832-6508 or starrightcdc@yahoo.com.

Best regards,

Pastor Jimmie Hicks, Jr.



Start Right Community Development Corporation (SRCDC)



City of Cleveland Heights Neighborhood Redevelopment Program (NRP) Sites- Phase 1

RFQ/RFP RESPONSE:

PREPARED BY:

Thomas Stone, Stone Enterprise

Jimmie Hicks Jr., Start Right Community Development Corporation

ISSUED TO:

The City of Cleveland Heights

Development Team Information

The project ownership entity to be formed is Caledonia Homes 1, LLC (“CH1”). CH1 is a real estate development limited liability company created specifically to develop new construction residential properties on lots identified in the Cleveland Heights NRP. CH1’s ownership consists of Start Right Community Development Corporation as controlling member and the investor group.

Start Right Community Development Corporation was founded in 2008 as a not-for-profit, 501 (c) 3 tax-exempt corporation, incorporated in the state of Ohio. The CDC was established by Jimmie Hicks, Jr., Pastor, Start Right Church. Pastor Hicks serves as Executive Director of SRCDC.

The mission of SRCDC is to improve quality of life conditions for individuals and families living primarily in the Caledonia neighborhood of Cleveland Heights, Ohio. SRCDC achieves its mission by operating a hunger relief program, sponsoring various educational programs, facilitating home purchase training events, and conducting a community beautification program.

In collaboration with the city of Cleveland Heights, SRCDC has established its Good Neighbor Project. The objective of this program is to fully rehabilitate vacant and blighted houses and make them available for home ownership. SRCDC has successfully rehabbed three houses and currently has three houses in process.

SRCDC is pursuing strategies to become more impactful in its efforts to improve quality of life conditions in the City. The City’s NRP is an opportunity for SRCDC to expand its residential redevelopment program to include new construction in-fill housing.



UBIQUITOUS DESIGN, LIMITED

ARCHITECTURE PLANNING
INTERIORS

HISTORIC PRESERVATION
GRAPHICS

Development Team Members



Pastor Jimmie Hicks, Jr.

Executive Director, Start Right Community Development Corporation.

Pastor Hicks represents the controlling member of the ownership entity and has Board Approval to have final authority over all project decisions. Pastor Hicks founded Start Right Community Development Corporation in 2008. Pastor Hicks founded Start Right Church of God in Christ on September 17, 2006 becoming the first Church of God in Christ church located in the City of Cleveland Heights. Prior to becoming a full-time pastor, he owned and operated the Hicks Insurance Agency for 23 years as an affiliate of Nationwide Insurance. He won numerous awards and was recognized as the top homeowner salesman in Ohio. Pastor Hicks is the first African American male elected to the Cleveland Heights City Council where he served the people of that community for 8 years. Pastor Hicks joined the Cleveland Heights Police Department in Dec. 2001 where he was appointed as Chaplin. As Chaplin he teaches a tolerance and diversity seminar at the Police Academy and is available for spiritual guidance and counseling. Pastor Hicks and his wife Lynda have been residents of Cleveland Heights for 47 years.



Jimmie Hicks III

SRCD Staff Member

Mr. Hicks will provide project and administrative support. Mr. Hicks is a graduate of Bowling Green State University. He is currently pursuing a masters degree in Urban Planning from Cleveland State University. Jimmie and his wife were born and raised in Cleveland Heights and have been homeowners for 3 years.



Tom Stone

Principal and Lead Consultant, Stone Enterprise, www.stoneenterprisecle.com.

Mr. Stone is the principal member to speak for the development team and will handle negotiations of project terms. Mr. Stone will serve as Project Manager from conceptual stage to project completion. Mr. Stone has 22 years of real estate development experience. Mr. Stone served as the Executive Director of Mt. Pleasant NOW Development Corporation in the city of Cleveland. In addition to his community and real estate development experience, Mr. Stone had a 10-year career as a commercial/community development lending officer with a major financial institution. Mr. Stone with his wife Yolanda have been residents of Cleveland Heights for 31 years.

Development Team Members Cont.



Michael Anderson

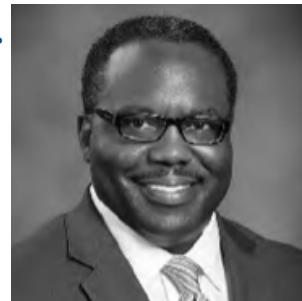
Owner, Nature Tek, Inc.

Mr. Anderson will serve as the primary/lead contractor/builder for the project. Mr. Anderson has operated Nature Tek for six years and has 30 years of home building experience in Greater Cleveland. Nature Tek which means infusing nature with technology. Nature Tek has a focus to become a leader in Federal Green Building Standards in America. Mr. Anderson has taken Construction Management courses and contractor acceleration programs through the City of Cleveland and Turner Construction. He is also a member of the Home Builders Association of Greater Cleveland and has won such awards as Contractor of the Year from the Cleveland Housing Network.

W. Daniel Bickerstaff

Architect, Ubiquitous Design LTD.

Mr. Bickerstaff is founder of Ubiquitous Design, Limited, a full service architectural practice providing professional services from conceptual feasibility through construction administration. Mr. Bickerstaff has over 25 years of architectural design and project management experience.



Alan Rapoport

Attorney-at-Law

Mr. Rapoport will serve as project legal counsel. Mr. Rapoport has over forty years of experience in the practice of law, with special emphasis on issues involving real property, probate, and problems of small business. Mr. Rapoport was a three term Mayor, City of Cleveland Heights, Ohio (1982-1987); former member of National League of Cities; Lecturer on real property issues for Ohio State Bar Association; and former President, Coventry Neighbors, Inc., Cleveland Heights.

Bradford Cavanaugh

Realtor, CEO Kings Housing Network

Mr. Cavanaugh will be responsible for marketing and sale of all units. Mr. Cavanaugh has five years experience in selling houses in the Greater Cleveland market.



The development entity (to be formed) will be a limited liability company (LLC) with SRCDC as the controlling member and the investor/investor group as the limited member. A joint-venture agreement will be established by and between the two members to establish roles and responsibilities, liability, and the distribution of profits.

Ownership entity will be created for the specific purpose of completing the project. The houses in the project will be constructed for sale. Upon completion of construction, sale of houses, and allocation of profits, the ownership entity will be dissolved.

Relevant Development Experience

SRCDC Real Estate Development Experience

6 Home rehabilitation projects in Cleveland Heights on Caledonia, Greyton, Nelaview, Noble, Selwyn, and South Taylor

15 Individuals employed on average per project

\$191,000 Total investment with **\$95,000** allocated for labor

Tom Stone (Principal, Lead Consultant , Stone Enterprise)

127 New construction, single-family, scattered-site, low-income housing tax-credit houses

Total community investment value **\$13 million**

74 New construction, single-family, for-sale houses

Total community investment value **\$11 million**

30 Apartment units rehabilitated

48-unit New construction, senior apartment building.

Total community investment value **\$5 million**

57,000 Square feet new construction commercial office building.

Total community investment value **\$8 million.**

Michael Anderson, Contractor/Builder

Mr. Anderson has worked with **Burton, Bell, Carr Development Corporation** and has won contracts from **Cuyahoga Metropolitan Housing Authority**. Mr. Anderson has also worked with the **Cuyahoga County Lead Abatement Program**, the **Cuyahoga County Board-Up Program** and the **Cuyahoga County Asbestos Program**. Mr. Anderson has worked closely with the following cities: **Shaker Heights, Maple Heights, University Heights, Cleveland, Bedford, Bedford Heights and Warrensville**. Mr. Anderson has built **houses ranging in size from 1500 square feet** with assistance from the federal government (HUD) in the Woodhill area of Cleveland to **7000 square feet in the township of Richmond in Summit County**. For a sample of houses built by Mr. Anderson see Exhibit #1.

Daniel Bickerstaff, Architect

Mr Bickerstaff has worked on a wide variety of projects ranging from historic preservation to medical facilities. Some of his residential projects include **West 8th Townhouses, Clarence Townhouses, Allen Estates, and The Woods at Hampton Hills**. Mr. Bickerstaff's largest project to date, completed in 2007, was a **new Pediatric Health Center construction project** totalling approximately **\$3.5 million in construction cost**. A sample of his housing designs can be found in Exhibit #2.

Exhibit #1



Exhibit #2

Tremont Neighborhood
2472 Tremont Av.
Cleveland, OH 44113

CitiRama I
1247 East 101st Street
Cleveland, OH 44108

CitiRama II
1247 East 101st Street
Cleveland, OH 44108

The Starkweathers
2491, 2195 & 2501 West 8th Street
Cleveland, OH 44113

Clarence Court Phase III
905 Fruit Av.
Cleveland, OH 44113

Front Facade Looking East

A1.0

ALLEN ESTATES
NEW SINGLE FAMILY DWELLINGS
LEAGUE PARK DISTRICT
EAST 65TH STREET

UBIQUITOUS DESIGN, LIMITED

ARCHITECTURE PLANNING
INTERIORS

HISTORIC PRESERVATION
GRAPHICS

Financial Capacity



Michael McGruder

Project Capital Investor.

Mr. McGruder is a former NFL player. Over his 12-year career, Mike has played in championship games for the Miami Dolphins, the San Francisco 49ers, and in Super Bowl XXXI with the New England Patriots. Mr. McGruder's business knowledge and success has made him a sought-after speaker for high schools, higher education institutions, and corporate functions. He was a partner with the Trinity Entertainment Group for more than 10 years, which won the Blockbuster Video Franchise Award twice. He was also a partner of Trinity Properties, a Texas real estate management company. Raised in the inner city of Cleveland, Mr. McGruder witnessed the devastating effects the streets can have on our youth. Heavily involved in charity work and passionate about improving the lives of others, Mike founded Platinum Charities (PC) in 2010. Mr. McGruder graduated from Cleveland Heights High School. Mr. McGruder has partnered with Start Right CDC to rehab three homes in Cleveland Heights.

Proposed Development Vision

SRCDC has identified 10 lots located in the Caledonia neighborhood of Cleveland Heights to build on as a phase 1 of the project. It is the mission of SRCDC to improve quality of life conditions primarily in the Caledonia neighborhood, therefore, these lots have been selected for phase 1. The lots were also selected for the following reasons:

- The lots are located in close proximity to Start Right Church.
- The lots are currently maintained by SRCDC through its vacant lot grass cutting program.
- Several of the lots are either located side-by-side or very close to each other allowing a clustering effect.
- All of the sites are good, buildable lots with surrounding lots/houses in good to fair condition.

SRCDC has also identified an additional 11 lots it would request as a phase 2 project. SRCDC desires that the city hold in reserve the phase 2 lots and allocate them to SRCDC based on success metrics established for phase 1.

Exhibit #3 is a listing of the phase 1 and 2 lots requested. Exhibit #4 is a map showing the lots and other key points of interest.

Phase 1	Address	PP#	Owner(s)	Lot Footage	Lot Depth	Rating
	945 Greyton	681-07-084	CCLRC	40	118	Good
	943 Greyton	681-07083	Cleve. Hts	40	116	Good
	971 Greyton	681-07-091	Cleve. Hts	47	134	Good
	963 Greyton	681-07-089	Cleve. Hts	40	139	Good
Exhibit #3	1016 Greyton	681-08-107	Cleve. Hts	40	120	Good
	1014 Greyton	681-08-107	Cleve. Hts	40	120	Good
	931 Nelaview	681-07-117	Cleve. Hts	40	120	Good
	927 Nelaview	681-07-116	CCLRC	40	120	Good
	965 Nelaview	681-07-127	Cleve. Hts	40	120	Good
	961 Nelaview	681-07-126	Cleve. Hts	40	120	Good

Phase 2	Address	PP#	Owner(s)	Lot Footage	Lot Depth	Rating
	945 Greyton	681-07-107	Cleve. Hts	40	121	Fair
	943 Greyton	681-04-019	Cleve. Hts	40	127	Fair
	971 Greyton	681-04-010	Cleve. Hts	40	162	Good
	963 Greyton	681-08-008	CCLRC	40	120	
	1016 Greyton	681-05-041	Cleve. Hts	45	139	Good
	1014 Greyton	681-08-023	Cleve. Hts	40	136	Good
	931 Nelaview	681-06-059	Cleve. Hts	40	120	Good
	927 Nelaview	681-06-065	CLeve. Hts	40	120	Fair
	965 Nelaview	681-06-045	Cleve. Hts	40	120	Fair

Exhibit #4

Size of proposed project buildings in square feet with breakdown by use

All of the lots identified are zoned SF-A. The planned use is Single-Family. The units to be constructed will be for-sale between 1400 to 1500 square feet with detached garage.

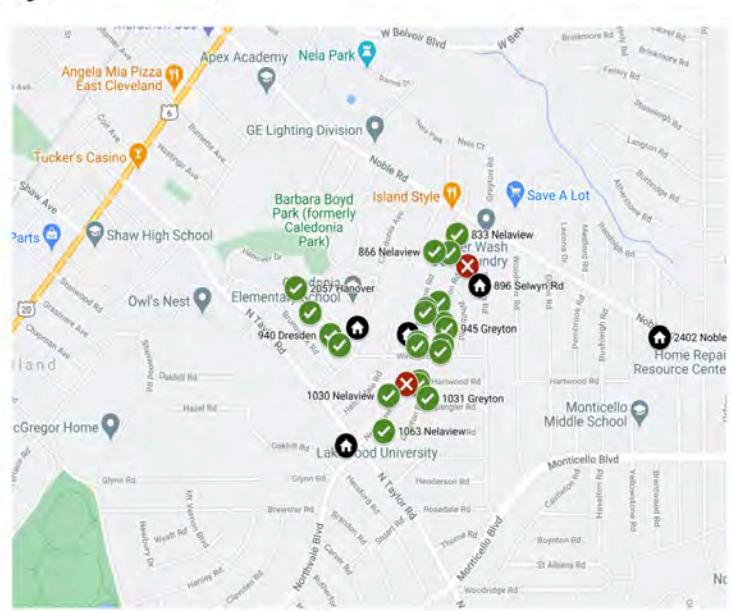
Estimated capital investment

An initial investment of \$400,000 will be deposited into the LLC capital account by the investor group representing 24% of the total estimated project cost.

RFP/RFQ Overlay

Full Address List

- ✓ 920 Dresden
- ✓ 940 Dresden
- ✓ 1014 Greyton
- ✓ 1016 Greyton
- ✓ 1031 Greyton
- ✗ 869 Greyton
- ✓ 924 Greyton
- ✓ 943 Greyton
- ✓ 945 Greyton
- ✓ 963 Greyton
- ✓ 971 Greyton
- ✓ 927 Nelaview
- ✗ 1013 Nelaview
- ✓ 1030 Nelaview
- ✓ 1063 Nelaview
- ✓ 833 Nelaview
- ✓ 859 Nelaview
- ✓ 866 Nelaview
- ✓ 931 Nelaview
- ✓ 961 Nelaview
- ✓ 965 Nelaview
- ✓ 954 Dresden
- ✓ 2057 Hanover



(Black houses represent SRCDC rehabs)

Proposed residential housing types and designs to be developed on the site

The housing types and designs will be finalized through a community engagement process. Housing designs selected will complement the existing range of styles that exist in the neighborhood, while striving to present creative and innovative features that attract the homebuyer of today. Some major features that will be explored is a first floor bedroom, bathroom and laundry.

Proposed general development standards / guidelines that would be anticipated to guide redevelopment of these neighborhoods. An indication of the level of quality of the materials to be used and the amenities to be provided in the new housing

The actual general development standards / guidelines and quality of materials will be established during the contracting and permitting process with the City. However, the project will comply with all city, state, and federal development standards, guidelines, and material quality requirements.

Description and evidence of how the vision(s) addresses existing market conditions

The houses to be constructed will complement the existing housing types and designs. Amenities will be added that are modern, affordable, and attractive to today's buyers, and found in other new construction projects throughout Greater Cleveland. Amenities will be selected that add value, enhance sustainability, and increase energy efficiency.

Design approach and discussion of its compatibility with surrounding neighborhoods, activities, uses, architecture, and aesthetics

To be determined with Architect and community engagement process.

Plan for any new parking and traffic needs created by the redevelopment of these neighborhoods, and the potential impact of the proposed development on the existing and surrounding neighborhoods.

All of the lots selected are located on streets zoned residential. The use is single-family. There is no new parking or traffic needs.

Discussion of pedestrian friendliness/walkability, sustainability, greenspace and other elements of the vision(s), including areas to be preserved and your firm's understanding of the significance of these neighborhoods to the City and the adjacent commercial district and residential neighborhoods

All of the lots selected are located on residential streets nestled in a pedestrian friendly, walkable neighborhood. Within walking distance is Noble road, the commercial district that services the Caledonia neighborhood containing several businesses providing quality and affordable goods and services including a full service grocery store, a laundry mat, dine-in and take out restaurants, and other consumer service establishments. Also in walking distance are community assets including Caledonia Elementary School, Caledonia Community Center, and Barbara Boyd Park.

The residents of the houses to be built on the selected lots will have easy access to two main north/south commercial streets, Noble and North Taylor providing transportation routes to other parts of the City. Each street intersects Euclid avenue providing access to University Circle and further west Downtown Cleveland, the number two and number one employment centers in Cleveland, respectively.

Building new houses on the selected lots will help the City to stabilize the housing stock of the City's most northern neighborhood and gateway.

Proposed amount/financial consideration the Developer is offering to pay the City to purchase these available lots

SRCDC is requesting that the City transfer the selected lots to the development entity at a minimal amount not to exceed \$100. Construction costs per square feet are estimated at \$125. To cover all project costs, market sale prices may need to exceed \$230,000. Adding additional cost to the project from land acquisition will further threaten the success of the project. The houses will be sold at a price above market with no immediate area comps. SRCDC estimates that the 15-year tax abatement will be sufficient subsidy to offset any market or appraisal gap.

Is the Developer open to developing infill housing on other City-owned, Land Bank-owned lots in other areas of the City? If so, to what extent?

Yes. SRCDC's response to the City's NRP RFQ/RFP identifies lots in the Caledonia neighborhood. This is the primary area of the City that SRCDC plans to impact through its various programs, projects, and services. However, SRCDC programs already assist residents in other parts of the City, specifically the hunger relief and community beautification programs. If the City issues an additional RFP, SRCDC would seek to develop lots that it currently services through its community beautification or vacant lot maintenance program.

Community Engagement



SRCDC will implement a community engagement process with the objective of gaining advice, counsel, and feedback on the types of housing and designs most appropriate for the neighborhood. In addition to City administration, City Council, other identified stakeholders including residents, business owners, faith based and community leaders. Focus groups and public meetings will be the primary methods utilized to gather input from the identified stakeholders. Given the challenges presented by the Covid-19 virus, web-based and online methods will also be considered. SRCDC will be able to identify individuals from the roster of its program participants. Participants will also be invited to meetings using voter rosters and by dropping flyers on target and surrounding streets.

The community engagement process will be led and facilitated by Tom Stone, Lead Consultant, Stone Enterprise. Mr. Stone has been responsible for implementing and facilitating several community engagement processes during his 22-year tenure as Executive Director of Mt. Pleasant NOW Development Corporation. Through these engagement efforts Mr. Stone has worked with community stakeholders to construct 200 single-family housing units in the Mt. Pleasant neighborhood of Cleveland.

Proposed Timeline

Site, Market, financial analysis and/or other due diligence

- The lots requested in the application have been identified based on location within the Caledonia neighborhood, ability to cluster homes on streets, and being good buildable lots. See exhibit #3.
- Market analysis completed pre-application submission.
- Financial analysis including securing project financing commitments in process.
- Capital contributions anticipated within 30 days of gaining project approval from the City.

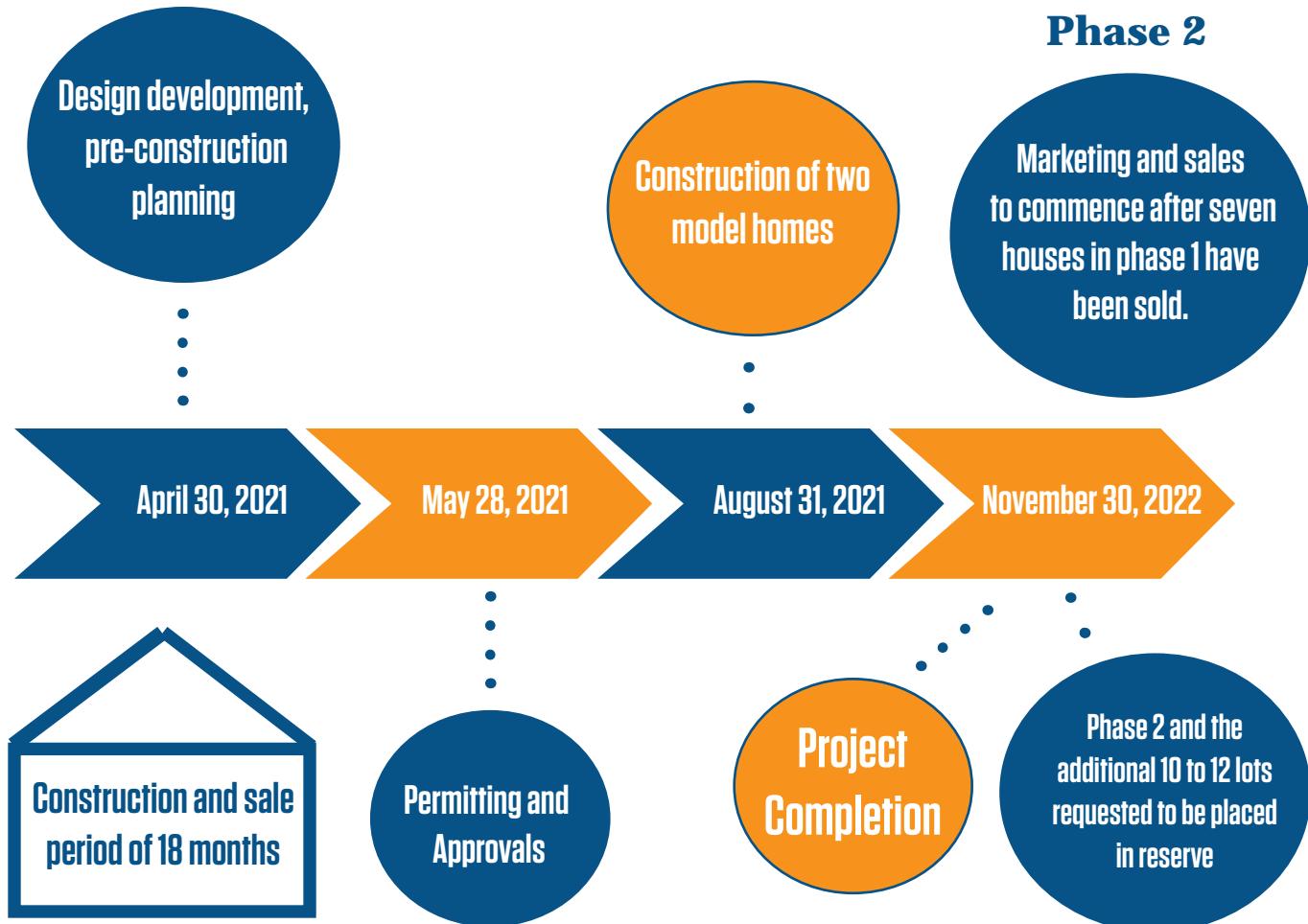
Design development, pre-construction planning to be completed 60 days after gaining project approval from the City.

Permitting and approvals to be completed 30 days after design development and pre-construction.

The construction of each house is anticipated to be completed between 60-90 days. The project will commence with the construction of two houses to serve as models. Additional houses will be constructed based on purchase orders from approved buyers.

The maximum time period for construction and sale of 10 houses is 18 months.

The following timeline assumes gaining project approval from the City by February 26, 2021:



Economic Impacts

10 Phase 1
Residential Units

24%
Project Capital Invested or
Maximum of \$400,000

11 Phase 2
Residential Units

1400
Square Feet

Property Tax on Land • • • • • • • • • • • • • • • •

\$5,000
Estimated Tax
Assessed Value of Land

\$525
Annual Tax Per House
Constructed

105.111126
Effective Tax Rate

\$7,883
15 Year Cumulative Tax

Post 15 Year Tax Abatement • • • • • • • • • • • • • • •

\$73,500
Estimated Tax
Assessed Value

\$235,000
Estimated Market Value

105.111126
Effective Tax Rate

\$7,725
Annual Tax Per House
Constructed

Projected Income Taxes • • • • • • • • • • • • • • • • •

2.25% City Income Tax Rate	\$52,500 Median Income	120% of AMI or \$63,000 Houses Affordable to Family Incomes
\$1,417 Minimum Annual City Income Tax per Household (For 10 households in phase 1: \$14,170)		

Projected new employment and payroll anticipated to result from the project • • • • • • • • • • • • • • • • •

\$875,000 or 50% Project Construction Budget

50 Temporary Construction Jobs	\$1.75 Million Project Construction Budget
-------------------------------------------------	-------------------------------------------------------------

Discussion of how the project could catalyze additional nearby neighborhoods • • • • • • • • • • • • • • • • •

Nearby neighborhoods face similar challenges. There has been no significant residential new construction. The market for new construction housing has not yet been determined and validated. This projects' success will help to establish the new construction housing market in similar nearby neighborhoods. Other developers will follow bringing additional investment into Cleveland Heights and surrounding communities.

Resources Required from the City and or Others

SRCDC is requesting that the lots are transferred at a nominal price not to exceed \$100. SRCDC will apply for 15-year tax abatement for improvements made on each lot.

SRCDC is also requesting that the City create a deferred payment, zero (0%) interest second mortgage down payment assistance program up to \$15,000. The program would be eligible to individuals with incomes at or below 120% AMI. The program is only available to homes purchase as a part of the City's NRP program. The loans are to be repaid at the time of resale, transfer, or if the property becomes absentee-owned.

SRCDC requests an allocation from the Economic Development Fund in the amount of \$250,000. We understand that this fund provides more flexibility than some of the other financial programs offered by the City, for high impact projects the City wants to support.

We would hope that the City sees this neighborhood redevelopment program as a project it would like to support. We are requesting the funding because:

- SRCDC desires to decrease and or eliminate our current dependence on private sector investors. The private sector investors by design have our redevelopment project focused on the profit margin instead of our goal to provide affordable new homes for our community.
- A partnership with the City through the Economic Development Fund will allow SRCDC to build and sell homes at an affordable price to the community but still positively impact the market value of homes in the neighborhood.
- Based on our financial projections, and our mission to redevelop the community, SRCDC will return the allocated funds to the City for future development at the completion of Phase 1 and will finance future Phases of the RFP with the remaining profits.

Minority and Female Business Enterprise Inclusion Prevailing Wage & Local Hiring

The project development team is 85% African American. The project contractor/builder is African American. The owner has established a minimum goal of 35% of payroll going to minorities and females. Also the minimum goal for Northeast Ohio residence participation is 65%.

Project Summary

Company Information

- **Name**
- **Founded**
- **Headquarters**
- **Development Partner**

Start Right Community Development Corporation
2008
977 Caledonia Avenue, Cleveland Heights Ohio 44112
Michael McGruder

Timeline

- **Phases**
- **Time from groundbreaking to completion of Phase 1**

Phase 1- 10 houses; Potential Phase 2- 11 houses
May 31, 2021 through November 30, 2022

Financing

- **Equity Source**
- **Personal guarantee of debt financing from the firm's principal**
- **Tax Increment Financing required for current concept?**
- **Guarantee of public infrastructure financing**
- **Tax Abatement required?**
- **Development contingent on availability of any County, State, Federal funding**
- **Sources outside City control?**

Michael McGruder net worth
Yes, if bank financing is pursued and secured
No
N/A
Yes
No

MBE FBE Inclusion

- **MBE FBE Inclusion**

Minimum Goal: 35%

Project Team

- **Developer Partner**
- **Architect**
- **MBE and FBE participation**
- **Public Finance**
- **Construction**

Michael McGruder
W. Daniel Bickerstaff, Ubiquitous Design LTD.
See development team members
N/A
Michael Anderson, Owner, Nature Tek, Inc.

Parking

- **Parking study to be completed?**

NA

Project Examples

- **Examples**

See relevant section

Proposed: 02/16/2021

ORDINANCE NO. 10-2021 (F), *Second Reading*

By Council Member Hart

An Ordinance providing for the issuance and sale of not to exceed \$1,500,000 of economic development nontax revenue bond anticipation notes, in anticipation of the issuance of bonds, for the purpose of paying a portion of the costs of the acquisition of a portion of, and redevelopment of the site generally known as "Top of the Hill" located on approximately four acres of land situated between Euclid Heights Boulevard and Cedar Road at the top of Cedar Hill in the City, and declaring an emergency.

WHEREAS, the City is authorized and empowered by virtue of the laws of the State of Ohio, including, without limitation, Section 13 of Article VIII of the Ohio Constitution and Chapter 165 of the Revised Code, among other things, (i) to issue bond anticipation notes and bonds to acquire, construct, reconstruct, equip, or improve a "project" as defined in Section 165.01 of the Revised Code, comprising an industrial, commercial or research facility, located within the boundaries of the City, for the purpose of creating or preserving jobs and employment opportunities and improving the economic welfare of the people of the City and of the State; (ii) to secure such notes and bonds by a pledge of nontax revenues, as provided herein; and (iii) to pass this Ordinance and enter into related agreements, upon the terms and conditions provided herein; and

WHEREAS, the Cleveland Heights Community Improvement Corporation, as the City's designated community improvement corporation, has previously approved the Project as defined herein as a project in accordance with the plan for the industrial, commercial, distribution and research development of the City confirmed by the City pursuant to Section 1724.10 of the Revised Code; and

WHEREAS, for the purpose of creating or preserving jobs and employment opportunities and improving the economic welfare of the people of the City, pursuant to Ordinance No. 6-2020, passed on February 18, 2020 (the Original Note Ordinance), the City issued its \$1,850,000 Economic Development Nontax Revenue Notes, Series 2020 (Top of the Hill Project) (the Outstanding Notes), in anticipation of the issuance of bonds for the purpose stated in Section 3, which Outstanding Notes mature on April 21, 2021; and

WHEREAS, this Council finds and determines that the City should retire the Outstanding Notes with the proceeds of the Notes described in Section 3 and other funds available to the City;

NOW, THEREFORE, BE IT ORDAINED by the Council of the City of Cleveland Heights, County of Cuyahoga, Ohio, that:

SECTION 1. Definitions. In addition to the words and terms defined elsewhere in this Ordinance or by reference to the Act, unless the context or use clearly indicates another meaning or intent:

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“Act” means Chapter 165 of the Revised Code, as enacted and amended pursuant to Section 13 of Article VIII of the Ohio Constitution.

“Bonds” means the bonds in anticipation of which the Notes are issued, the estimated terms of which are described in Section 5.

“City Manager” means the City Manager or any person serving in an interim or acting capacity with respect to that office.

“Director of Finance” means the Director of Finance or any person serving in an interim or acting capacity with respect to that office.

“Director of Law” means the Director of Law or the person at the time performing the duties of the chief legal officer of the City.

“Nontax Revenues” means all moneys of the City which are not moneys raised by taxation, to the extent available for the purpose of paying Note service charges, including, but not limited to the following: (a) proceeds from the sale or lease of all or a portion of the Project Site; (b) grants from the United States of America and the State; (c) payments in lieu of taxes now or hereafter authorized by State statute to the extent not pledged to pay debt charges on other City indebtedness; (d) fines and forfeitures which are deposited in the City’s General Fund; (e) fees deposited in the City’s General Fund for services provided and from properly imposed licenses and permits; (f) investment earnings on the City’s General Fund and which are credited to the City’s General Fund; (g) investment earnings on other funds of the City that are credited to the City’s General Fund, including, without limitation, investment earnings on the Project Fund which are paid into the General Fund; (h) proceeds from the sale of assets which are deposited in the City’s General Fund; (i) gifts and donations; (j) all rental payments which are deposited in the City’s General Fund; and (k) any moneys in the Project Fund which are not needed to pay costs of the Project.

“Note Fund” means the Note Fund described in Section 9 of the Original Note Ordinance.

“Note Purchase Agreement” means a note purchase agreement, if any, between the City and the Original Purchaser of the Notes.

“Note service charges” means, for any period of time, the principal of and interest required to be paid by the City on the Notes for such time period.

“Notes” means the Economic Development Nontax Revenue Notes, Series 2021 (Top of the Hill Project), authorized in Section 3.

“Ordinance” means this Ordinance as amended or supplemented from time to time.

“Original Purchaser” means the purchaser to whom the Notes are sold in accordance with Section 7.

“Parity Obligations” means bonds, notes or other obligations of or guaranties by the City

payable from Nontax Revenues on a parity with or prior to the Notes or Bonds.

“Paying Agent” means a bank or trust company designated by the Director of Finance to serve as paying agent for the Notes in the Certificate of Award, or the Director of Finance if agreed to by the Director of Finance and the Original Purchaser.

“Project” means the acquisition of a portion of, and redevelopment by F & C Development, Inc. (together with certain designated affiliates) of, the Project Site, with improvements to include (i) approximately 261 market-rate apartments, (ii) approximately 11,400 square feet of first floor restaurant, retail and commercial space, (iii) a public parking garage resulting in approximately 550 parking spaces, (iv) public gathering and green spaces and (v) all sidewalks, driveways, access ways and utility connections necessary for the improvements described in (i) through (iv) above.

“Project Fund” means the Project Fund described in Section 8 of the Original Note Ordinance.

“Project Site” means the approximately four acres of land situated between Euclid Heights Boulevard and Cedar Road at the top of Cedar Hill in the City.

Any reference herein to the City, to this Council, or to any officer or member of either, includes entities or officials succeeding to their respective functions, duties or responsibilities pursuant to or by operation of law or lawfully performing their functions.

Any reference to a section or provision of the Constitution of the State or the Act or the Revised Code includes that section, provision or chapter as amended, modified, revised, supplemented or superseded from time to time; provided, that no such amendment, modification, revision, supplement or superseding section, provision or chapter shall be applicable solely by reason of this provision if it constitutes in any way an impairment of the rights or obligations of the City or the holder of the Notes under this Ordinance, the Notes or any other instrument or document entered into in connection with any of the foregoing, including, without limitation, any alteration of the obligation to pay the Note service charges in the amount and manner, at the times and from the sources provided in this Ordinance, except as permitted herein.

SECTION 2. Council Determinations. This Council determines that (i) the Project is a “project” as defined in the Act and is consistent with the purposes of Section 13 of Article VIII of the Ohio Constitution; (ii) the utilization of the Project is in furtherance of the purposes of the Act and will benefit the people of the City and of the State by creating and preserving jobs and employment opportunities and improving the economic welfare of the people of the City and of the State; and (iii) it is necessary for the City to borrow money, by the issuance and sale of the Notes, as provided herein, to provide funds necessary to pay a portion of the costs of the Project and to retire, together with other funds available to the City, the Outstanding Notes.

SECTION 3. Authorized Principal Amount of Notes; Dating; Interest Rate; Parity Obligations. This Council determines it to be necessary to issue, and the City shall, issue, sell and deliver, as provided and authorized herein the Notes, in anticipation of the issuance of Bonds, in an aggregate principal amount not to exceed \$1,500,000 for the purpose of paying a portion of the costs of the Project and to retire, together with other funds available to the City, the Outstanding Notes.

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The Notes shall be designated “Economic Development Nontax Revenue Notes, Series 2021 (Top of the Hill Project)”, or as otherwise designated by the Director of Finance in the Certificate of Award (as defined below).

The Notes shall be dated the date of issuance and shall mature one year from the date of issuance; provided that the Director of Finance may, if it is determined to be necessary or advisable to the sale of the Notes, establish a maturity date that is any date up to one year from the date of issuance by setting forth that maturity date in the certificate signed in accordance with Section 7 (the Certificate of Award). The Notes shall bear interest at a rate not to exceed 4% per year (computed on the basis of a 360-day year consisting of 12 30-day months), payable at maturity and until the principal amount is paid or payment is provided for. The aggregate principal amount of and rate of interest on the Notes shall be determined by the Director of Finance in the Certificate of Award.

The City may in the future issue Parity Obligations. The Director of Finance may agree in the Certificate of Award to reasonable limits on the future issuance of Parity Obligations, consistent with that officer’s determination of the best interest of and financial advantages to the City; provided, that any limit on the maximum annual aggregate of estimated service charges on the Bonds and required payments on any existing Parity Obligations and proposed Parity Obligations payable from Nontax Revenues shall not be less than 50% of estimated Nontax Revenues for the fiscal year immediately following the issuance of the proposed Parity Obligations.

SECTION 4. Payment of Debt Charges; Paying Agent; Prepayment. The Note service charges shall be payable in lawful money of the United States of America, or in Federal Reserve funds of the United States of America, as determined by the Director of Finance in the Certificate of Award, and shall be payable, without deduction for services of the Paying Agent, at the designated office of the Paying Agent.

If agreed to by the Original Purchaser, the Notes shall be prepayable in whole or in part, without penalty or premium, at the option of the City, at any time or at any time following a period of no prepayment agreed to by the Original Purchaser (the Prepayment Date). Prepayment prior to maturity shall be made by deposit with the Paying Agent of the principal amount of the Notes to be prepaid, together with interest accrued thereon to the Prepayment Date. The City’s right of prepayment shall be exercised by mailing a notice of prepayment, stating the principal amount to be prepaid, the Prepayment Date and the name and address of the Paying Agent, by certified or registered mail to the Original Purchaser of the Notes not less than 30 days prior to the Prepayment Date, unless such notice is waived by the Original Purchaser. If money for prepayment is on deposit with the Paying Agent on the Prepayment Date following the giving of that notice, interest on the principal amount prepaid shall cease to accrue on the Prepayment Date. The Director of Finance may request the Original Purchaser of the Notes to use its best efforts to arrange for the delivery of the Notes at the designated office of the Paying Agent for prepayment, surrender and cancellation if the Notes have been prepaid in whole, or for replacement with a Note or Notes in the principal amount then outstanding, if the Notes has been prepaid in part.

SECTION 5. Estimated Bond Terms. It is necessary that Bonds be issued in an aggregate principal amount not to exceed \$1,500,000 for the purpose of paying a portion of the costs of the Project, which Bonds are anticipated to be dated approximately February 1, 2022, shall bear interest

at the now estimated rate of 6% per year, payable semiannually until the principal amount is paid; and such Bonds are estimated to mature in 30 annual principal installments on December 1 of each year that are in such amounts that the total principal and interest payments on the Bonds in any fiscal year in which principal is payable are not more than three times the amount of those payments in any other fiscal year. Nothing in this Ordinance shall prevent the City from retiring all or any portion of the Notes with the proceeds of bond anticipation notes, or with the proceeds of Bonds or other obligations containing terms different than those described in this Ordinance.

SECTION 6. Execution of Notes; Book Entry System. The Notes shall be signed by the City Manager and the Director of Finance, in the name of the City and in their official capacities, provided that one of those signatures may be a facsimile. The Notes shall be issued in the denominations and numbers as requested by the Original Purchaser and approved by the Director of Finance, provided that no Note shall be issued in a denomination less than \$100,000. The entire principal amount may be represented by a single note and may be issued as fully registered securities (for which the Director of Finance will serve as note registrar) and in book entry or other uncertificated form in accordance with Section 9.96 and Chapter 133 of the Revised Code if it is determined by the Director of Finance that issuance of fully registered securities in that form will facilitate the sale and delivery of the Notes. The Notes shall not have coupons attached, shall be numbered as determined by the Director of Finance and shall express upon their faces the purpose, in summary terms, for which they are issued and that they are issued pursuant to this Ordinance. As used in this Section and in this Ordinance:

“Book entry form” or “book entry system” means a form or system under which (i) the ownership of beneficial interests in the Notes and the principal of, and interest on, the Notes may be transferred only through a book entry, and (ii) a single physical Note certificate is issued by the City and payable only to a Depository or its nominee, with such Notes deposited and maintained in the custody of the Depository or its agent for that purpose. The book entry maintained by others than the City is the record that identifies the owners of beneficial interests in the Notes and that principal and interest.

“Depository” means any securities depository that is a clearing agency under federal law operating and maintaining, with its Participants or otherwise, a book entry system to record ownership of beneficial interests in the Notes or the principal of, and interest on, the Notes and to effect transfers of the Notes, in book entry form, and includes and means initially The Depository Trust Company (a limited purpose trust company), New York, New York.

“Participant” means any participant contracting with a Depository under a book entry system and includes security brokers and dealers, banks and trust companies, and clearing corporations.

The Notes may be issued to a Depository for use in a book entry system and, if and as long as a book entry system is utilized, (i) the Notes may be issued in the form of a single Note made payable to the Depository or its nominee and deposited and maintained in the custody of the Depository or its agent for that purpose; (ii) the beneficial owners in book entry form shall have no right to receive the Notes in the form of physical securities or certificates; (iii) ownership of beneficial interests in book entry form shall be shown by book entry on the system maintained and operated by the Depository and its Participants, and transfers of the ownership of beneficial interests shall be made only by book

entry by the Depository and its Participants; and (iv) the Notes as such shall not be transferable or exchangeable, except for transfer to another Depository or to another nominee of a Depository, without further action by the City.

If any Depository determines not to continue to act as a Depository for the Notes for use in a book entry system, the Director of Finance may attempt to establish a securities depository/book entry relationship with another qualified Depository. If the Director of Finance does not or is unable to do so, the Director of Finance, after making provision for notification of the beneficial owners by the then Depository and any other arrangements deemed necessary, shall permit withdrawal of the Notes from the Depository, and shall cause the Notes in bearer or payable to order form to be signed by the officers authorized to sign the Notes and delivered to the assigns of the Depository or its nominee, all at the cost and expense (including any costs of printing), if the event is not the result of City action or inaction, of those persons requesting such issuance.

The Director of Finance is also hereby authorized and directed, to the extent necessary or required, to enter into any agreements determined necessary in connection with the book entry system for the Notes, after determining that the signing thereof will not endanger the funds or securities of the City.

SECTION 7. Award and Sale of the Notes.

(a) To the Original Purchaser. The Notes shall be sold at not less than 97% of par at private sale by the Director of Finance in accordance with law and the provisions of this Ordinance. The Director of Finance shall, in accordance with that officer's determination of the best interests of and financial advantages to the City and based on conditions then existing in the financial markets, consistently with the provisions of this Ordinance, establish the aggregate principal amount of and interest rate to be borne by the Notes and their maturity and other terms required in this Ordinance to be set forth in the Certificate of Award, sign the Certificate of Award evidencing that sale to the selected Original Purchaser, cause the Notes to be prepared, and have the Notes signed and delivered, together with a true transcript of proceedings with reference to the issuance of the Notes if requested by the Original Purchaser, to the Original Purchaser upon payment of the purchase price.

A Note Purchase Agreement is approved, and the City Manager and the Director of Finance are authorized to sign and deliver, on behalf of the City, the Note Purchase Agreement with such necessary and customary terms and conditions that are not inconsistent with the provisions of this Ordinance, are not materially adverse to the interests of the City and are approved by the City Manager and the Director of Finance. Such approval by the City Manager and the Director of Finance shall be evidenced conclusively by the signing of the Note Purchase Agreement by the City Manager and the Director of Finance.

The City Manager, the Director of Finance, the Director of Law, the Clerk of Council and other City officials, as appropriate, are each authorized and directed to sign any transcript certificates, financial statements, paying agent agreement, term sheet, placement agreement and other documents and instruments and to take such actions as are necessary or appropriate to consummate the transactions contemplated by this Ordinance.

(b) Application for Rating; Financing Costs. The Director of Finance is authorized to request a rating for the Notes from one or more nationally-recognized rating agencies in connection with the sale and issuance of the Notes. The expenditure of the amounts necessary to secure those rating(s) and to pay the other financing costs (as defined in Section 133.01 of the Revised Code) in connection with the Notes is authorized and approved, and the Director of Finance is authorized to provide for the payment of any such amounts and costs from the proceeds of the Notes to the extent available and otherwise from any other funds lawfully available that are appropriated or shall be appropriated for that purpose.

SECTION 8. Application of Note Proceeds. The proceeds from the sale of the Notes shall be paid into the proper fund and those proceeds are appropriated and shall be used for the purpose for which the Notes are being issued.

SECTION 9. Payment and Security of the Notes. The Notes and the Bonds shall be special obligations of the City, and the Note service charges on the Notes and the debt charges on any Bonds issued to retire the Notes shall be payable solely from the Nontax Revenues, and the payment of Note service charges is secured by a pledge of and lien on the Nontax Revenues on deposit in the Note Fund, as described below. The Notes and any Bonds issued to retire the Notes are not and shall not be secured by an obligation or pledge of any money raised by taxation. The Notes and any Bonds issued to retire the Notes do not and shall not represent or constitute a debt or pledge of the faith and credit or taxing power of the City, and the holder or holders thereof have and shall have no right to have taxes levied by the City for the payment of Note service charges on the Notes or debt charges on any Bonds issued to retire the Notes.

The City covenants and agrees that while the Notes are outstanding, it will appropriate and maintain Nontax Revenues at such times and in such amounts as will be sufficient, together with the proceeds of the Bonds or renewal notes issued in anticipation of the Bonds available for the purpose, to pay the Note service charges on the Notes and required payments on Parity Obligations when due and will so restrict the issuance of future Parity Obligations as will ensure the continuing availability for appropriation of sufficient Nontax Revenues to pay Note service charges and required payments on outstanding Parity Obligations when due, which Nontax Revenues are hereby selected by the City pursuant to Section 165.12 of the Revised Code as moneys that are not raised by taxation.

The par value to be received from the sale of any Bonds issued to retire the Notes or of any renewal notes and any excess funds resulting from the issuance of the Notes shall, to the extent necessary, be used to pay the Note service charges on the Notes at maturity and are pledged for that purpose.

The City has heretofore created the Note Fund into which Nontax Revenues shall be deposited on or prior to the date of maturity of the Notes in an amount sufficient to pay Note service charges.

Nothing herein shall be construed as requiring the City to use or apply to the payment of Note service charges on the Notes any funds or revenues from any source other than Nontax Revenues. Nothing herein, however, shall be deemed to prohibit the City, of its own volition, from using, to the extent that it is authorized by law to do so, any other resources for the fulfillment of any of the terms, conditions or obligations of this Ordinance or of the Notes.

SECTION 10. City Covenants. In addition to other representations and warranties of the City contained in this Ordinance, the City covenants and agrees that:

(a) Payment of Note Service Charges. Except to the extent paid from the proceeds of refunding bond anticipation notes or the Bonds, the City will, solely from the Nontax Revenues, pay or cause to be paid the Note service charges on the dates, at the places and in the manner provided herein and in the Notes. For that purpose, in each year while the Notes are outstanding, this Council, after providing for the payment of debt charges payable on the City's general obligation securities in that year from sources available for that purpose, will appropriate Nontax Revenues required to pay, and for the purpose of paying, the Note service charges due and required payments on Parity Obligations due in that year. Further, this Council will give effect to such appropriations in all ordinances it passes thereafter in that year appropriating money for expenditure and encumbrance and limit the other appropriations of Nontax Revenues in that year to the amount available after deducting the amount required for the payment of debt charges payable on the City's general obligation securities and to pay those Note service charges and required payments on Parity Obligations.

(b) Performance of Covenants and City Actions. The City will at all times faithfully observe and perform all agreements, covenants, undertakings, stipulations and provisions to be performed on its part under this Ordinance and the Notes and under all proceedings of this Council pertaining thereto. The City represents that (i) it is a municipal corporation, duly organized and existing under and by virtue of the laws of the State; (ii) it is, and upon delivery of the Notes covenants that it will be, duly authorized by the Constitution and laws of the State, to issue the Notes and any Bonds issued to retire the Notes and to provide the security for payment of the Note service charges in the manner and to the extent set forth herein and in the Notes; (iii) all actions on its part for the issuance of the Notes have been or will be taken duly and effectively; and (iv) the Notes will be a valid and enforceable special obligations of the City according to their terms. Each obligation of the City required to be undertaken pursuant to the Ordinance and the Notes is binding upon the City, and upon each officer or employee of the City as may from time to time have the authority under law to take any action on behalf of the City as may be necessary to perform all or any part of such obligation, as a duty of the City and of each of those officers and employees resulting from an office, trust or station within the meaning of Section 2731.01 of the Revised Code, providing for enforcement by writ of mandamus.

(c) Inspection of Project Books. All books and documents in the City's possession relating to the Project and the Nontax Revenues shall be open at all times during the City's regular business hours to inspection by such accountants or other agents of the holder of the Notes as the holder of the Notes may from time to time designate.

(d) Transcript of Proceedings. The Clerk of Council, or another appropriate officer of the City, shall furnish to the Original Purchaser a true transcript of proceedings, certified by that officer, of all proceedings had with reference to the issuance of the Notes along with such information from the records as is necessary to determine the regularity and validity of the issuance of the Notes.

SECTION 11. Federal Tax Considerations. The City covenants that it will use, and will restrict the use and investment of, the proceeds of the Notes in such manner and to such extent as

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may be necessary so that (a) the Notes will not (i) constitute private activity bonds or arbitrage bonds under Sections 141 or 148 of the Internal Revenue Code of 1986, as amended (the Code), or (ii) be treated other than as bonds the interest on which is excluded from gross income under Section 103 of the Code, and (b) the interest on the Notes will not be an item of tax preference under Section 57 of the Code.

The City further covenants that (a) it will take or cause to be taken such actions that may be required of it for the interest on the Notes to be and remain excluded from gross income for federal income tax purposes, (b) it will not take or authorize to be taken any actions that would adversely affect that exclusion, and (c) it, or persons acting for it, will, among other acts of compliance, (i) apply the proceeds of the Notes to the governmental purpose of the borrowing, (ii) restrict the yield on investment property, (iii) make timely and adequate payments to the federal government, (iv) maintain books and records and make calculations and reports and (v) refrain from certain uses of those proceeds, and, as applicable, of property financed with such proceeds, all in such manner and to the extent necessary to assure such exclusion of that interest under the Code.

The Director of Finance or any other officer of the City having responsibility for issuance of the Notes is hereby authorized (a) to make or effect any election, selection, designation (including specifically designation or treatment of the Notes as "qualified tax-exempt obligations" if such designation or treatment is applicable and desirable, and to make any related necessary representations and covenants), choice, consent, approval, or waiver on behalf of the City with respect to the Notes as the City is permitted to or required to make or give under the federal income tax laws, including, without limitation thereto, any of the elections provided for in or available under Section 148 of the Code, for the purpose of assuring, enhancing or protecting favorable tax treatment or status of the Notes or interest thereon or assisting compliance with requirements for that purpose, reducing the burden or expense of such compliance, reducing the rebate amount or payments or penalties, or making payments of special amounts in lieu of making computations to determine, or paying, excess earnings as rebate, or obviating those amounts or payments, as determined by that officer, which action shall be in writing and signed by the officer, (b) to take any and all other actions, make or obtain calculations, make payments, and make or give reports, covenants and certifications of and on behalf of the City, as may be appropriate to assure the exclusion of interest from gross income and the intended tax status of the Notes, and (c) to give one or more appropriate certificates of the City, for inclusion in the transcript of proceedings for the Notes, setting forth the reasonable expectations of the City regarding the amount and use of all the proceeds of the Notes, the facts, circumstances and estimates on which they are based, and other facts and circumstances relevant to the tax treatment of the interest on and the tax status of the Notes.

Each covenant made in this section with respect to the Notes is also made with respect to all issues any portion of the debt service on which is paid from proceeds of the Notes (and, if different, the original issue and any refunding issues in a series of refundings), to the extent such compliance is necessary to assure exclusion of interest on the Notes from gross income for federal income tax purposes, and the officers identified above are authorized to take actions with respect to those issues as they are authorized in this section to take with respect to the Notes.

SECTION 12. Discharge of Notes and Related Covenants. If the City shall pay or cause to be paid and discharged the Notes, the covenants, agreements and other obligations of the City hereunder and in the Notes shall be discharged and satisfied.

SECTION 13. Payments on Sundays and Legal Holidays. If any date on which Note service charges are due shall be a Sunday or a day on which the holder of the Notes is required, or authorized or not prohibited, by law (including executive orders) to close and is closed, then payment of Note service charges need not be made on that date but may be made on the next succeeding business day on which the holder is open for business with the same force and effect as if made on the due date and no interest shall accrue for the period after that date.

SECTION 14. Notification of Note Issuance. The City Manager is directed to deliver or cause to be delivered the notification required by Section 165.03(D) of the Revised Code to the Director of the Ohio Development Services Agency.

SECTION 15. Satisfaction of Conditions to Issue Notes. This Council determines that all acts and conditions necessary to be done or performed by the City or to have been met precedent to and in the issuing of the Notes in order to make them legal, valid and binding special obligations of the City have been performed and have been met, or will at the time of delivery of the Notes have been performed and have been met, in regular and due form as required by law; and that no statutory or constitutional limitation of indebtedness or taxation will have been exceeded in the issuance of the Notes.

SECTION 16. Retention of Bond Counsel. The legal services of Squire Patton Boggs (US) LLP, as bond counsel, be and are hereby retained. The legal services shall be in the nature of legal advice and recommendations as to the documents and the proceedings in connection with the issuance and sale of the Notes and the rendering of the necessary legal opinion upon the delivery of the Notes. In rendering those legal services, as an independent contractor and in an attorney-client relationship, that firm shall not exercise any administrative discretion on behalf of the City in the formulation of public policy, expenditure of public funds, enforcement of laws, rules and regulations of the State, the City or any other political subdivision, or the execution of public trusts. That firm shall be paid just and reasonable compensation for those legal services and shall be reimbursed for the actual out-of-pocket expenses it incurs in rendering those legal services. The Director of Finance is authorized and directed to make appropriate certification as to the availability of funds for those fees and any reimbursement and to issue an appropriate order for their timely payment as written statements are submitted by that firm.

SECTION 17. Severability. Each section of this Ordinance and each subdivision of any section thereof is hereby declared to be independent, and the finding or holding of any section or subdivision of any section thereof to be invalid or void shall not be deemed nor held to affect the validity of any other section or subdivision of this Ordinance.

SECTION 18. Compliance with Open Meeting Requirements. This Council finds and determines that all formal actions of this Council and any of its committees concerning and relating to the passage of this Ordinance were taken in an open meeting of this Council or committees, and

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that all deliberations of this Council and any of its committees that resulted in those formal actions were in meetings open to the public, all in compliance with the law.

SECTION 19. Captions and Headings. The captions and headings in this Ordinance are solely for convenience of reference and in no way define, limit or describe the scope or intent of any Sections, subsections, paragraphs, subparagraphs or clauses hereof. Reference to a Section means a section of this Ordinance unless otherwise indicated.

SECTION 20. Declaration of Emergency; Effective Date. This Ordinance is declared to be an emergency measure necessary for the immediate preservation of the public peace, health, and safety of the City, and for the further reason that this Ordinance is required to be immediately effective in order to issue and sell the Notes, which is necessary to make their proceeds available to enable the City to timely retire the Outstanding Notes and thereby preserve its credit; wherefore, this Ordinance shall be in full force and effect immediately upon its passage, provided it receives the affirmative vote of five members of Council elected thereto; otherwise, it shall be in full force and effect from and after the earliest period allowed by law.

JASON S. STEIN
President of Council

AMY HIMMELEIN
Clerk of Council

PASSED: _____, 2021

Proposed: 2/16/2021

RESOLUTION NO. 12-2021 (PD), *Second
Reading*

By Council Member Ungar

A Resolution authorizing the City Manager to submit the Community Development Block Grant entitlement application for the year beginning January 1, 2021; and declaring an emergency.

WHEREAS, the City has participated, and currently participates, in the Community Development Block Grant (CDBG) program; and

WHEREAS, the receipt of CDBG funds has been extremely helpful to this City in accomplishing its goals; and

WHEREAS, the City has conducted hearings and has participated in extensive discussions with the Citizens Advisory Committee and citizens relative to the activities to be accomplished in the forty-seventh year of such program.

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Cleveland Heights, Ohio, that:

SECTION 1. The City Manager be, and she is hereby, authorized to file with the Department of Housing and Urban Development of the United States Government and any required review agencies, for the program year beginning on January 1, 2021, and continuing for a one (1) year period thereafter, the Community Development Block Grant entitlement submittal, copies of which have been reviewed by members of Council. A copy of the forty-seventh year proposed budget, attached hereto as Exhibit A, describes the activities and the proposed amount of expenditures to be approved by this Council for each such activity during the year 2021.

SECTION 2. The City Manager is further authorized and directed to sign any and all forms, applications, or other documents necessary to obtain funding for these described programs and to submit such documents to the proper reviewing agencies within the time permitted by law. Should the City receive more than the amount requested in this proposal, such funds will be made to increase funding for the FY 2021 Strategic Impact Opportunity. Should the City receive less than requested, the City will attempt to reconcile such shortfall by first reducing the FY 2021 Strategic Impact Opportunity, and second by reducing budgeted amounts of the lowest priority programs. Prior to a final decision on any such amendment, the City will consult with the Citizens Advisory Committee.

SECTION 3. The City Manager be, and she is hereby, further authorized to file with HUD and any required reviewing agencies the Annual Action Plan for 2021, a copy of which was made available for review on the City's website and in the Cleveland Heights Planning Department, beginning on December 18, 2020, for at least thirty (30) days.

SECTION 4. Notice of the passage of this Resolution shall be given by publishing the title and abstract of its contents, prepared by the Director of Law, once in one newspaper of general circulation in the City of Cleveland Heights.

RESOLUTION NO. 12-2021 (PD), *First Reading*

SECTION 5. This Resolution is hereby declared to be an emergency measure immediately necessary for the preservation of the public peace, health and safety of the inhabitants of the City of Cleveland Heights, such emergency being to permit immediate filing of the described applications with all appropriate governmental agencies in order to ensure funding prior to the commencement of the program year. Wherefore, provided it receives the affirmative vote of five or more of the members elected or appointed to this Council, this Resolution shall take effect and be in force immediately upon its passage; otherwise, it shall take effect and be in force from and after the earliest time allowed by law.

JASON STEIN
President of the Council

AMY HIMMELEIN
Clerk of Council

PASSED:

RESOLUTION NO. 12-2021 (PD), *First Reading*

EXHIBIT A
COMMUNITY DEVELOPMENT BLOCK GRANT
FY 2021 ALLOCATION

Goal I: Improve, Maintain and Expand Affordable Housing

<i>PROGRAMS & PROJECTS</i>	<i>\$734,000</i>
Housing Preservation Office	
Administration/Program Delivery	\$285,000
Exterior Paint Program	\$ 80,000
Violation Repair Program for Seniors	\$ 20,000
Short Term Deferred Loan (program income)	\$ 3,500
Strategic Home Repair (SIO)	\$ 45,000
Home Repair Resource Center	
Administration/Program Delivery	\$139,000
Assist Incentive Grant	\$ 15,000
Deferred Loan Match (incl. program income)	\$ 6,500
Senior Home Stability Grant	\$ 4,500
Assist 0% Benefit	\$ 500
Home in the Heights (SIO, program income)	\$ 45,000
Start Right CDC – Good Neighbor Program (SIO)	\$ 45,000
FutureHeights – FutureHomes Program (SIO, program income)	\$ 45,000

Goal II: Revitalize Residential Neighborhoods

<i>PROGRAMS & PROJECTS</i>	<i>\$426,932</i>
FutureHeights – Cedar Lee Mini-Park	\$ 30,000
Severance Tower LAC – Accessible Garden Phase III	\$ 14,400
Housing Preservation Office	
LMI Code Enforcement	\$ 50,000
Nuisance Abatement (incl. program income)	\$100,000
Public Works Department	
2021 ADA Curb Ramp Replacement Project	\$190,000
Shannon Road Waterline and Road Replacement	\$ 42,532

Goal III: Provide Needed Public Services

<i>PROGRAMS & PROJECTS</i>	<i>\$215,000</i>
Office on Aging	\$ 30,000
Heights Emergency Food Center	\$ 28,000
Family Connections	\$ 25,000
Family Connections-Parent Café (SIO)	\$ 5,000
Open Doors-Middle School Program	\$ 15,000
Open Doors-High School Program	\$ 15,000

RESOLUTION NO. 12-2021 (PD), *First Reading*

Start Right Food Program	\$ 10,000
Gesher	\$ 10,000
Lake Erie Ink	\$ 12,000
Bhutanese Community of Greater Cleveland	\$ 10,000
WAVE Mentoring Program	\$ 10,000
Street Outreach Program	\$ 20,000
HRRC – Housing Counseling	\$25,000

Goal IV: Increase Economic Opportunities

<i>PROGRAMS & PROJECTS</i>	<i>\$295,000</i>
Economic Development Department	
Administration/Program Delivery	\$125,000
Storefront Consultants	\$ 25,000
Storefront Renovation Loan (program income)	\$ 20,000
Microenterprise Loan Program	\$ 25,000
Commercial Revolving Loan (program income)	\$ 75,000
FutureHeights – Small Business Outreach Program	\$ 25,000

Grant Administration, Planning and Fair Housing

CDBG Administration	\$156,000
Geographic Information Services	\$ 12,000
FutureHeights Community Capacity Building	\$ 50,000
Fair Housing Activities	\$ 34,000
2021 Strategic Impact Opportunity	\$ 298

TOTAL CDBG PROGRAMS & PROJECTS ***\$1,923,230***

YEAR 47 PROJECTED PROGRAM INCOME -	\$ 240,000
REPROGRAMMED PRIOR YEAR FUNDS -	\$ 83,230

Proposed: 2/16/2021

RESOLUTION NO. 13-2021 (PD),
Second Reading

By Council Member Ungar

A Resolution authorizing the City Manager to submit the Amended Community Development Block Grant (CDBG) entitlement application and plan for the year beginning January 1, 2019; and declaring an emergency.

WHEREAS, the City has participated, and does now participate, in the Community Development Block Grant program (CDBG); and

WHEREAS, the receipt of CDBG funds has been extremely helpful to this City in accomplishing its goals; and

WHEREAS, the City has been awarded additional CDBG funds originating from the Coronavirus Aid, Relief, and Economic Security Act of 2020 (CARES Act); and

WHEREAS, the City has notified the Citizens Advisory Committee (CAC) of the intended use of the additional CDBG funds and has been granted waivers from the US Department of Housing and Urban Development (HUD) that allow for an expedited citizen participation process, and has updated its Citizen Participation Plan accordingly.

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Cleveland Heights, Ohio, that:

SECTION 1. The City Manager be, and she is hereby, authorized to file with the Department of Housing and Urban Development of the United States Government and any required review agencies an Amended Annual Action Plan for 2019, for the program year beginning on January 1, 2019, for the 2019 Community Development Block Grant entitlement submittal, a copy of which was made available for review on the City's website beginning on January 20, 2021, and which has been reviewed by members of Council. A copy of the forty-fifth year amended budget, attached hereto as Exhibit A, describes the programs and the proposed amount of expenditures to be approved by this Council for each such program during grant period.

SECTION 2. The City Manager is further authorized and directed to sign any and all forms, applications, or other documents necessary to obtain funding for these described programs and to submit such documents to the proper reviewing agencies within the time permitted by law.

SECTION 3. Notice of the passage of this Resolution shall be given by publishing the title and abstract of its contents, prepared by the Director of Law, once in one newspaper of general circulation in the City of Cleveland Heights.

SECTION 4. This Resolution is hereby declared to be an emergency measure immediately necessary for the preservation of the public peace, health and safety of the inhabitants of the City of Cleveland Heights, such emergency being to permit immediate filing of the described applications with all appropriate governmental agencies in order to ensure funding prior to the

RESOLUTION NO. 13-2021 (PD), *First Reading*

commencement of the program year. Wherefore, provided it receives the affirmative vote of five or more of the members elected or appointed to this Council, this Resolution shall take effect and be in force immediately upon its passage; otherwise, it shall take effect and be in force from and after the earliest time allowed by law.

JASON STEIN
President of the Council

AMY HIMMELEIN
Clerk of Council

PASSED:

EXHIBIT A**AMENDED COMMUNITY DEVELOPMENT BLOCK GRANT
FY 2019 ALLOCATION**

Goal I: Ensure the availability and sustainability of decent housing and a suitable living environment for all Cleveland Heights residents.

OBJECTIVE A: Preserve and maintain the housing stock and create housing opportunities, especially for low- and moderate-income persons.

<i>PROGRAMS & PROJECTS</i>	<i>\$1,057,931</i>
Housing Preservation Office	
Administration/Program Delivery	\$ 315,000
Code Enforcement	\$ 50,000
Exterior Paint Program	\$ 80,000
Violation Repair Program for Seniors	\$ 20,000
Short Term Deferred Loan*	\$ 2,500
Strategic Home Repair (SIO)	\$ 50,000
Home Repair Resource Center	
Administration/Program Delivery	\$ 117,327
Assist Incentive Grant	\$ 10,000
Deferred Loan Match	\$ 10,000
Senior Home Stability Grant	\$ 8,000
Assist 0% Benefit	\$ 500
Housing Counselor	\$ 25,000
Home in the Heights (SIO)	\$ 45,000
CDBG Administration and Finance	\$ 156,143
GIS (Geographic Information System) Program	\$ 37,500
CDBG-CV	
CDBG Administration (CDBG-CV)	\$ 130,961 (\$39,746 added)

OBJECTIVE B: Encourage the integration of population groups within the community and promote an increase in the diversity and vitality of neighborhoods.

<i>PROGRAMS & PROJECTS</i>	<i>\$ 78,000</i>
Fair Housing Activities	\$ 45,000
FutureHeights	\$ 33,000

OBJECTIVE C: Maximize the independence of targeted population groups by providing services which expand choices.

<i>PROGRAMS & PROJECTS</i>	<i>\$ 43,800</i>
Office on Aging	\$ 25,000
Central Bible Baptist Church-Senior Resource Center	\$ 8,000
Severance Tower LAC	\$ 10,800

RESOLUTION NO. 13-2021 (PD), *First Reading*

OBJECTIVE D: Maintain safe, functional and healthy neighborhoods by providing services which improve the physical environment, especially in LMI areas.

<i>PROGRAMS & PROJECTS</i>	\$ 270,000
Neighborhood Relations Program	\$ 50,000
Nuisance Abatement*	\$ 20,000
Street Improvements	\$ 180,000
Cain Park Village Trailway Planning Study	\$ 20,000

OBJECTIVE E: Provide support services to youth, identifiable LMI persons and special population groups in the community.

<i>PROGRAMS & PROJECTS</i>	\$857,508
Heights Emergency Food Center	\$ 25,510
Family Connections	\$ 20,000
Family Connections Parent Café (SIO)	\$ 5,000
Heights Youth Club	\$ 35,000
Open Doors Academy-Middle School Program	\$ 15,000
Open Doors Academy-High School Program	\$ 10,000
Start Right Food Program	\$ 10,000
Gesher	\$ 8,000
Lake Erie Ink	\$ 12,015
Bhutanese Community of Greater Cleveland	\$ 8,000

CDBG-CV	
Emergency Assistance	\$708,983 (\$158,983 added)
Subrecipient Support	\$ 25,000

GOAL II: Expand opportunities for persons of low and moderate income.

OBJECTIVE A: Alleviate physical and economic distress and create viable commercial areas through the prevention of the deterioration of commercial areas.

<i>PROGRAMS & PROJECTS</i>	\$ 20,000
Cedar Taylor Development Assn.	\$ 10,000
FutureHeights-Cedar Lee Mini-Park Placemaking Project	\$ 10,000

OBJECTIVE B: Stimulate private investment to create and retain employment opportunities, especially for low- and moderate-income persons.

<i>PROGRAMS & PROJECTS</i>	\$641,200
Economic Development Administration/Program Delivery	\$130,200
Storefront Consultants	\$ 11,000
Storefront Renovation Loan*	\$110,000
Storefront Renovation Rebate	\$100,000
Commercial Revolving Loan*	(\$20,000)
Microloan Program	\$ 20,000

CDBG-CV	
Small Business Assistance	\$290,000

RESOLUTION NO. 13-2021 (PD), *First Reading*

STRATEGIC IMPACT OPPORTUNITY

The City will be seeking requests for funding in 2019 that will address any of the Goals and Objectives set forth in the City's Consolidated Plan. The programs and projects are required to target the neighborhoods adjoining the Noble Road Corridor or the neighborhoods bordered by Mayfield Rd./Ivydale Rd./Euclid Heights Blvd. to the North, South Taylor Rd. to the East, Cedar Road to the South, and Lee Road to the West.

<i>PROGRAMS & PROJECTS</i>	\$ 50,000
2019 Strategic Impact Opportunity	\$ 50,000
<i>TOTAL AMENDED CDBG PROGRAMS & PROJECTS</i>	\$3,018,439

**These activities include program income.*

Proposed: 03/01/2021

RESOLUTION NO. -2021 (CRR)

By Council Member

A Resolution recognizing March 2021 as Red Cross Month in the City of Cleveland Heights; and declaring an emergency.

WHEREAS, in 1943 Franklin D. Roosevelt proclaimed the first Red Cross Month to recognize the tireless and brave efforts of the Red Cross volunteers who assisted our armed forces and their families during World War II; and

WHEREAS, today nearly two thousand Red Cross volunteers and staff members serve the greater Cleveland community by tending to victims of floods and other local disasters, helping families communicate quickly with military personnel when emergencies occur, and serving as instructors in first aid and safety education; and

WHEREAS, this Council wishes to join with other communities in the Cuyahoga County area in proclaiming March 2021 as Red Cross Month.

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Cleveland Heights, Ohio, that:

SECTION 1. The month of March 2021 is hereby designated as Red Cross Month in the City of Cleveland Heights in recognition of the contributions of Red Cross staff and volunteers in assisting members of the greater Cleveland community in times of emergencies and natural disasters, as well as providing everyday services.

SECTION 2. Notice of the passage of this Resolution shall be given by publishing the title and abstract of contents, prepared by the Director of Law, once in one newspaper of general circulation in the City of Cleveland Heights.

SECTION 3. This Resolution is hereby declared to be an emergency measure immediately necessary for the preservation of the public peace, health and safety of the inhabitants of the City of Cleveland Heights, such emergency being the need to recognize Red Cross Month in a timely fashion. Wherefore, provided it receives the affirmative vote of five or more of the members elected or appointed to this Council, this Resolution shall take effect and be in force immediately upon its passage; otherwise, it shall take effect and be in force from and after the earliest time allowed by law.

RESOLUTION NO. -2021 (CRR)

JASON S. STEIN
President of Council

AMY HIMMELEIN
Clerk of Council

PASSED:

Proposed: 03/01/2021

RESOLUTION NO. -2021 (CRR)

By Council Member

A Resolution recognizing March 2021 as National Women's History Month; and declaring an emergency.

WHEREAS, the citizens of Cleveland Heights take great pride in the City's diversity and harmonious relationships that exist among and within the City's many diverse groups; and

WHEREAS, in 1987, National Women's History Month was established as a way to celebrate women across the Nation, including their efforts to make the country and world a better place for women of all ages and races; and

WHEREAS, American women have played and continue to play a critical economic, cultural, and social role in our Nation by constituting a significant portion of the labor force working inside and outside of the home; and

WHEREAS, American women were integral in the establishment of early charitable, philanthropic, and cultural institutions in our Nation; and

WHEREAS, American women of every race, class, and ethnic background served as early leaders in the forefront of every major progressive social change movement; and

WHEREAS, despite these contributions, the role of American women in history has been historically overlooked and undervalued; and

WHEREAS, the month of March is recognized as National Women's History Month by communities throughout the United States in order to honor and celebrate the struggles and achievements of American women throughout the history of the United States.

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Cleveland Heights, Ohio, that:

SECTION 1. The month of March 2021 is hereby designated National Women's History Month in the City of Cleveland Heights in recognition of the struggles and achievements of American women in this community and our country. The City hereby reaffirms its commitment to preserve Cleveland Heights as a truly inclusive community and to continue the tradition of appreciation and honor of the women who came before us and fought for equality among all races and genders.

SECTION 2. Notice of the passage of this Resolution shall be given by publishing the title and abstract of contents, prepared by the Director of Law, once in one newspaper of general circulation in the City of Cleveland Heights.

RESOLUTION NO. -2021 (CRR)

SECTION 3. This Resolution is hereby declared to be an emergency measure immediately necessary for the preservation of the public peace, health and safety of the inhabitants of the City of Cleveland Heights, such emergency being the need to recognize National Women's History Month in a timely fashion. Wherefore, provided it receives the affirmative vote of five (5) or more of the members elected or appointed to this Council, this Resolution shall take effect and be in force immediately upon its passage; otherwise, it shall take effect and be in force from and after the earliest time allowed by law.

JASON S. STEIN
President of Council

AMY HIMMELEIN
Clerk of Council

PASSED: